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NEWS SUMMARY

GENERAL

Dutch siege: 72 held hostage

Four to six South Moluccan guerrillas, firing machine-guns, stormed a Government building in the northern Dutch town of Assen, took about 72 hostages and demanded the release of fellow guerrillas from Dutch jails and a jumbo jet to fly them out of the country.

Last night the South Moluccans set a deadline of 2 p.m. today for the release of the prisoners and their own free passage from Holland.

At least five people were hurt in the assault and an ambulance, attempting to reach one casualty, was hit by gunfire.

The attack plunged Holland into its third nightmare in just over two years involving members of the country's 40,000 South Moluccan community. The guerrillas want the former Dutch colony of Indonesia to grant independence to the South Moluccan islands. *Page 3*

BUSINESS

Equities disappoint; no change in Gilts

EQUITIES disappointed dealers hopes of a follow through after last week's gains, and the FT Ordinary index closed 0.6 up at 459.6.

GILTS marked time, with marginal falls in shorts. The Government Securities index closed 0.01 down at 75.55.

STERLING gained 30 points against an erratic dollar, to close at \$1.9105. Its trade-weighted average fell to 64.4 (64.5). The dollar's depreciation improved to 2.48 per cent. (11.15).

GOLD rose \$12 to \$127.7.

WALL STREET closed 1.38 up at 759.96.

COCOA prices rose sharply on speculative buying, and the March position climbed above 2,000.

RETAIL SALES are now running ahead of levels recorded last year, but still well short of the boom conditions predicted for later this year. Department of Trade figures show. *Back Page*

IRON CASTINGS production fell last year to its lowest since the Second World War, with a drop of 5.7 per cent. on 1976. *Page 8*

Begin speaks of revenge

Mr. Menachem Begin, Israeli Premier told the Knesset (Parliament) that Israel will "cut off the evil arm" of the Palestine Liberation Organisation. He was giving an account of the weekend raid which left 38 civilians and nine guerrillas dead. In Washington, it was announced that Mr. Begin's postponed talks with President Carter are to take place on March 21 and 22.

From Tyre, Lebanon, it was reported that more than 200 Palestinian guerrilla reinforcements belonging to Sa'ia, a group led by Syrian officers, had entered the city. From Beirut, PLO claimed that it was not seeking aid from Syrian forces in Lebanon to help, as the expected Israeli retaliation. *Page 4, Editorial Comment, Page 16*

Owen makes new Rhodesia appeal

Dr. David Owen, Foreign Secretary, speaking in London last night, renewed his plea to all sides in the Rhodesian dispute to come together to seek "even at this late hour" if a settlement could be negotiated. The only alternative, he warned, was continued armed conflict. Earlier, Dr. Owen had spent two hours with Mr. Joshua Nkomo and Mr. Robert Mugabe, the Patriotic Front leaders. Kaunda threat. *Page 3*

Blow to forces

Mr. Fred Mulley, Defence Minister, speaking in the Commons, dashed any hopes still remaining in Britain's armed forces of an immediate pay deal to help them recover ground lost in the past two years. *Page 10*

£25,000 snatch

An armed gang is thought to have got away with £25,000 after forcing its way into the Elephant and Castle, London, shopping precinct branch of Lloyd's Bank and seizing a clerk as a hostage.

U.S. skyjack

A United Airlines Boeing 727 was skyjacked on a flight from San Francisco to Seattle by a man who claimed to have a bomb and to be suffering from an incurable disease. Late last night the man held three flight crew hostage aboard the jet at Oakland, California.

Briefly...

Mr. Andrei Sakharov, the prominent Soviet human rights activist, said in Moscow that his telephone had been cut off.

BBC Television is to give live coverage to all Scotland's matches in this summer's Argentina-held World Cup.

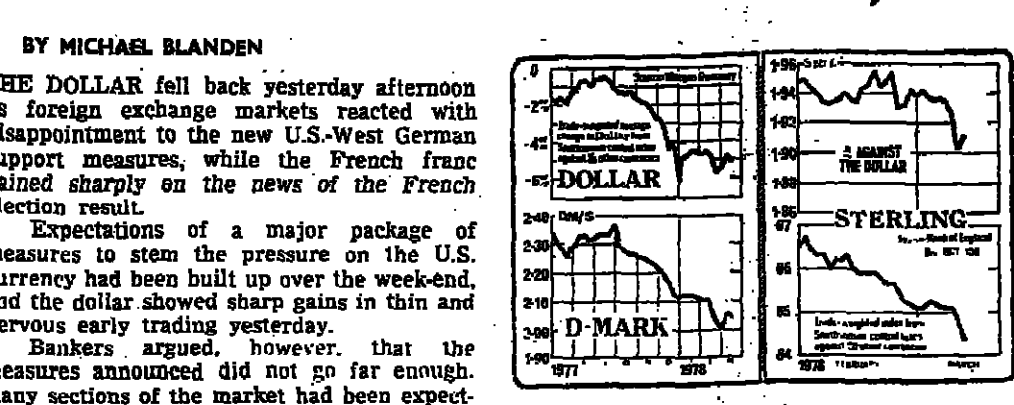
The Queen and the Duke of Edinburgh were shouted at by a middle-aged woman at a Westminster Abbey Commonwealth Day service.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	FALLS
RTR 236 + 5	Rolls-Royce 78 + 7
Beazer (C.H.) 153 + 4	Sale Tilly 207 + 14
Bluebird 115 + 7	Sedgwick Forbes 385xd + 25
Booker McConnell 212 + 6	Sime Darby 118 + 8
Bowling (C.T.) 116 + 5	Stewart Plastics 118 + 8
Cement-Roadstone 127 + 6	Thomson Org. 193 + 8
Cowie (T.) 41 + 4	Trafalgar House 145 + 6
Desoutter Bros. 298 + 8	United Biscuits 150 + 6
Emmell Elect. 42 + 4	Utd. City Merchants 49 + 5
Green (R.) 42 + 4	Shell Transport 232 + 8
Greenall Whitley 107xc + 7	Siebens (U.K.) 232 + 8
Grainlly Hides 120 + 6	Anglo-Am. Inv. 1371 + 24
Guinness (A.) 138 + 3	De Beers Ltd. 343 + 5
ICI 131 + 6	Nusko Exploration 117 + 17
Johns-Richards Tiles 113 + 31	Northgate Explor. 200 + 20
Ladbroke 182 + 12	Onkari 150 + 15
L & P Poster 201 + 12	RTZ 181 + 6
NatWest 275xd + 5	St. Helena 797 + 32
Queens Meat Houses 28 + 3	Winkelhaak 769 + 31
	GOVERN. CONS. 235 - 10

DOLLAR FALLS BACK, FRENCH FRANC UP SHARPLY



BY MICHAEL BLANDEN

THE DOLLAR fell back yesterday afternoon as foreign exchange markets reacted with disappointment to the new U.S.-West German support measures, while the French franc gained sharply on the news of the French election result.

Expectations of a major package of measures to stem the pressure on the U.S. currency had been built up over the week-end, and the dollar showed sharp gains in thin and nervous early trading yesterday.

Bankers argued, however, that the measures announced did not go far enough. Many sections of the market had been expect-

ing moves going beyond the simple extension of short-term swap facilities which formed the main feature of the arrangements produced by the U.S. and Germany.

As a result, the dollar lost the improvement made in the morning, and ended in London trading at levels little changed from Friday's rates against the two European currencies which have featured most in recent movements, the D-mark and the Swiss franc.

After touching DM2.09, the dollar ended at DM2.0490—against DM2.0575 on Friday. It reached Sw.Frs.1.99 before coming back to close at Sw.Frs.1.95, unchanged from Friday.

The French franc recorded the best rises of the day, following the lower than expected level of support given to the Left-wing parties in the first round of the general election.

It jumped to Frs.4.735 to the dollar, compared with Frs.4.6725 on Friday, and Morgan Guaranty's calculation of its effective depreciation narrowed from 11.15 per cent. to 8.38 per cent.

The pound also ended slightly better against the dollar, after suffering early in the day when the Bank of England may have given some support as the rate slipped to \$1.8830. At the close, sterling was 80 points up at \$1.9105, but its trade-weighted index dropped from 64.8 to 64.4 after touching 64.1 at noon.

U.S. and Bonn act to steady markets

BY JUREK MARTIN, WASHINGTON, MARCH 13

THE U.S. and West Germany today unveiled what was being described as a major new co-operative effort to stabilise the foreign exchange markets and arrest the decline of the dollar.

The principal elements in the package, announced simultaneously today in Washington and Bonn, are:

- A doubling of the swap arrangement between the Federal Reserve and the Bundesbank to \$4bn. This brings the overall size of the swap network between the 15 principal central banks and the Bank of International Settlements up to \$22.16bn.
- A direct sale from the Treasury to the Bundesbank of U.S. holdings of 600m. Special Drawings Rights (about \$740m.) in order to purchase Deutsche marks.
- A statement of U.S. willingness to draw on, if necessary, the \$5.1bn. it has unconditionally at its disposal with the International Monetary Fund.

The joint statement was issued under the names of Mr. Michael Blumenthal, the U.S. Treasury Secretary, and Herr Hans Mat-

French Left form pact for final round of poll

BY ROBERT MAUTHNER

THE OUTCOME of the French general election was in the balance today after the failure of the combined forces of the Left to establish a commanding lead in the first ballot yesterday.

But an eleventh-hour agreement to-night between the three parties of the Left to present a united front in next Sunday's run-off gives them a chance of pulling the chestnuts out of the fire.

Most observers here said next Sunday's vital run-off would be a cliff-hanger, with either side capable of winning a narrow Parliamentary majority.

The Paris Bourse and foreign exchange market were jubilant at the possibility that the Left might be defeated. French share prices jumped 3.9 per cent. The franc gained 15 centimes against the dollar and hardened appreciably against the other main currencies.

The greatest surprise was that the Socialists, Communists and Left-wing Radical parties said they were prepared to form a joint government if they won the election. They agreed that the ministerial portfolios in such a government would be shared proportionately on the basis of the percentage of votes which each of them polled in the first round.

They agreed to support joint candidates in next Sunday's run-off, so avoiding a split in the Left-wing vote and giving it a better chance of beating the Government coalition.

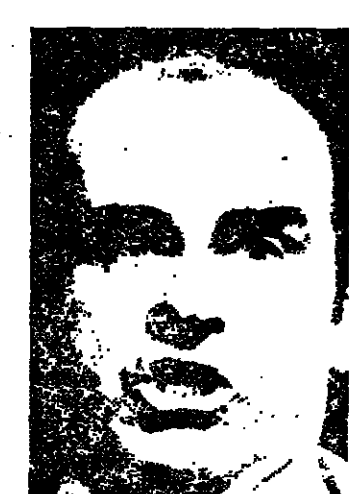
They agreed to implement a series of economic and social measures, including the raising of the national minimum wage by 37 per cent., a wealth tax, improved social security benefits and a lowering of the retirement age.

Though the declaration confirmed the intention of the Left-wing Government to nationalise the country's nine biggest industrial groups and the banking and financial sector, it gave no details of any additional measures in this field.

Until now the Socialists and Communists had disagreed about the number of subsidiaries of the nine industrial groups which should be included in the nationalisation measures. They



M. Jacques Chirac



M. Georges Marehais

Ever Ready challenges price recommendation

BY DAVID CHURCHILL

THE EVER READY Company last night decided to challenge a price Commission recommendation that it should be allowed to raise dry battery prices by only 2 per cent. instead of 7 per cent.

The company said it was asking Mr. Roy Hattersley, Prices Secretary, to allow the full 7 per cent.

It also said that the Commission's report, published yesterday, contained inaccuracies and disclosed information of value to foreign competitors.

The Commission's recommendation of a 2 per cent. rise to last until September, followed a three-month investigation into the company's business.

The Commission was influenced by Ever Ready's dominance of the U.K. market—it has about a three-quarter share—and the present high return on capital.

On a historical cost accounting basis the company's return on capital has risen from 21 per cent. in 1975 to over 41 per cent. at present. The rise is between 8 and 21 per cent. on a current cost accounting basis.

The Commission argued that the company's "dominance of the traditional dry battery market is such that we feel that an increase of 7 per cent. even if the new price were held until February 28, 1979, would result in a return on capital well above the level that could be obtained in a more competitive market."

Ever Ready might have been allowed a larger rise if the Commission had been given details of a proposed investment programme to finance the development of high technology battery systems.

But because the company did not provide information on financing arrangements, the Commission was unable to take it into account.

However, the Commission says it is prepared to reconsider its policy on battery prices when the restriction expires in September and "in the light of firm authoritative information not only as to current manufacturing costs, but also as to proposed future capital expenditure and the sources from which the funds will be sought."

Mr. Hattersley is considering the Commission's report and Ever Ready's objections. The Commission is believed to be confident that its report is fair and should be accepted.

But Mr. C. Black, Ever Ready chairman, said last night: "We do not feel the Commission has correctly interpreted the U.K. dry battery market and has been unduly influenced by conditions only applicable in the U.S."

Ever Ready also points out that it has raised prices by only between one and 1.5 per cent. since August 1976.

German printers locked out

BY ADRIAN DICKS

WEST GERMAN newspaper publishers and printing employers to-night declared a nationwide lock-out against printers belonging to IG-Druck, following the breakdown of talks in the dispute over the introduction of new electronic typesetting equipment.

The lock-out decision, which could leave West Germany without newspapers or magazines after Wednesday morning, was taken after warnings that the union ought to call off "annihilation" strikes against five newspapers.

IG-Druck called the strikes, in



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The Cavendish Conference Centre adjoins 82 New Cavendish Street (headquarters of the National Federation of Building Trades Employers), but has its own entrance at 20 Duchess Circus. Nearest underground stations are Oxford Circus and Regent's Park.

The London Press Centre is in Shoe Lane (between Fleet Street and Holborn Viaduct) but the entrance to the exhibition is from New Street Square. Nearest underground stations are Chancery Lane and Blackfriars.

For further details contact Northampton Development Corporation phone 0604 34734.

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THE FIRST ROUND

FRENCH ELECTIONS

Mitterrand claims 'success'

BY DAVID WHITE

PARIS, March 13.

THE STATE OF THE PARTIES:

First round votes per cent.

Parties of the Left

Communists	20.5
Socialists	22.5
Left-wing Radicals	2.1
Total	45.1
Extreme Left	3.3
Various opposition	1.1
Ecologists	2.1

Government coalition

Gaullists - RTR	22.4
Centrists - UDF	21.5
Support for the President	2.4
Total	46.3
Diverse pro-Government	1.0
Extreme Right	0.9

THE GOVERNMENT centre parties have the most reason to be pleased about it. The Gaullists, their more powerful allies can draw some satisfaction from having kept ahead of the Socialists in votes, but by the shortest of short heads. The Socialists are strengthened but disappointed. The Communists are knocked back, but in fighting mood. And from the relatively safe distance of the Elysee Palace, where President Giscard d'Estaing watches over it all, the results of the first round of France's legislative election show the forces of Right and Left in tantalising balance.

M. Francois Mitterrand, the Socialist leader, said to-day that his party was the only one which could "presume to have been successful" in yesterday's high-turnout poll. The Socialists gained 22.5 per cent, and pushed up their share of the total by 4 per cent, assuring their target of 7m. votes and establishing them as the main political force, not only on the Left but in France as a whole.

This statement was not quite vindicated by the poll result as given by the Ministry of the Interior, which, with all votes counted except for French Polynesia, gave the Socialists 22.5 per cent, pipped by M. Jacques Chirac's neo-Gaullist Rassemblement pour la Republique (RPR) with 22.6 per cent. But, counted together with the closely-allied Left-wing radicals, the smallest of the three "common programme" parties,



M. Francois Mitterrand

total and be able to present its terms on an equal basis with the other Left-wing parties.

M. Marchais always said he would not be satisfied with 21 per cent, and was "still not satisfied" last night. But this morning he said he would sit down with the Socialists "in constructive spirit."

The two biggest French union confederations, the Communist-led CGT and the Socialist-leaning CFDT, which between them represent well over 3m. French workers, both put their weight behind efforts to achieve an accord between the left-wing parties which would allow them to field joint candidates in next Sunday's runoff. French workers would not understand, said the CFDT, if the Left were to win the most votes and still allow a majority of seats to go to the Right.

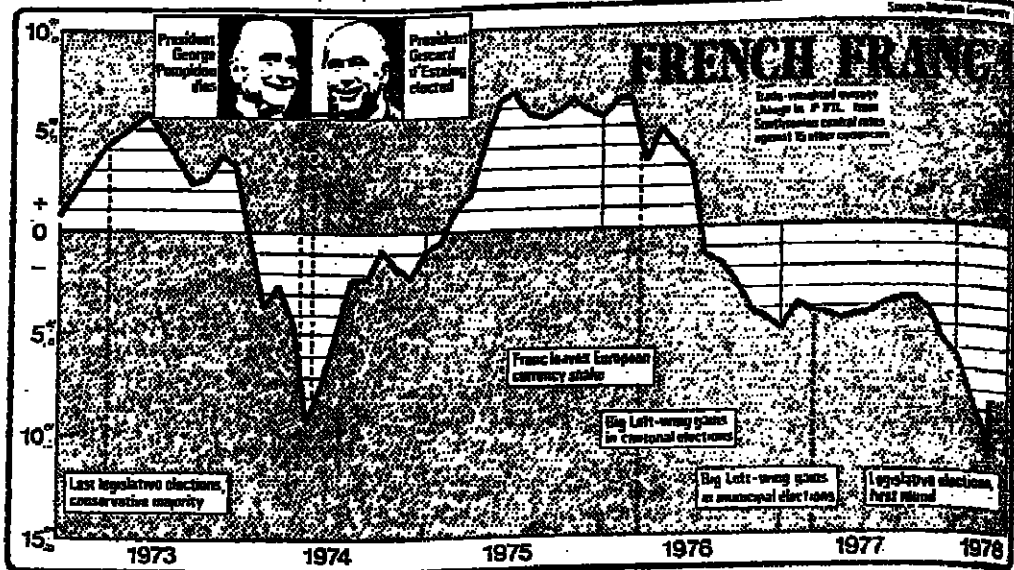
Extreme left-wing parties, which pulled a surprisingly strong 3.3 per cent, mostly supported the withdrawal of candidates in favour of the best-placed Socialist or Communist contenders. But some fringe groups and the Ecologists said they would refuse to stand down.

On the Government side of the line, the Gaullists, led by Jean-Pierre Soisson, general secretary of President Giscard's Republican Party, said the party and its centrist allies, grouped under the banner of the "Union for the Republic" (UDF), had surpassed their 5m. vote target, showing that the Government had gained approval for "its aims of progress and justice."

The expectation at the Elysee Palace to-day was that President Giscard would not make another public entry into the campaign. M. Jacques Chirac, the Gaullist leader, after the most spectacular of the party election campaigns, claimed that his RPR would have out-distanced the Socialists, had they fielded as many candidates.

The most impressive performance of the day was undoubtedly that of M. Jacques Chaban-Delmas, Gaullist mayor of Bordeaux and former Prime Minister. Having rolled home with a straight first-round majority in his own constituency, he spoke as if he were back in his prime ministerial seat—for which he is, according to some observers, a more-than-plausible candidate if the Right manages to stay in power.

The line-up of headlines on Paris newspaper stalls this morning underlined the uncertainty of an election result in which neither of the main groupings touched 50 per cent of the poll. The Left has not succeeded in its break-through, proclaimed the conservative *Le Figaro*. The afternoon paper, *Le Monde*, announced a typically wry manner: "The thrust of the Left in the first round is not enough to guarantee a changeover on March 19." The Communist *L'Humanite* rallied with "Every-thing has to be done to beat the Right on the second round." And *France-Soir* headed its edition this afternoon with: "The surprise."



Enthusiastic buying on Bourse

BY OUR OWN CORRESPONDENT

PARIS, March 13.

THE PARIS Bourse celebrated the worse-than-expected performance of the Left in the general election by putting on a veritable fireworks display of enthusiasm. Buying pressure was so intense that around 50 shares immediately rose by more than eight per cent, and had to be withdrawn from trading because there were not enough sellers to match purchases.

The star performer was Matra, the missile, engineering and computer company which had to be withdrawn from trading three times in a row as the price soared from Frs105 to Frs138.50. SGL Rossignol also

was unable to be quoted because the buying pressure could not be satisfied.

Most of the other shares were eventually quoted after the Bourse authorities had despatched investors to ask them to release shares onto the market. They were induced to disgorge more than 200,000 shares in Paris to meet demand, and even then it took more than a quarter of an hour to fix a price. Rises of between 10 and 15 per cent were common and dealers said that the Bourse had not known such enthusiasm for decades. Carrefour, Generale

des Eaux, CIT-Alcatel, BIC, Africair, Occidentale, and Michelin all shared in the fun. While foreign stocks fell back French shares as a whole put on a 3 per cent. across the board, outdistancing the 5 per cent. gain scored a year ago when it was announced that the tax on capital gains was being postponed.

The main sufferers in to-day's action were the gold-linked issues and gold itself. The 1973 state loan, which is linked to gold, fell back by 3 per cent, as gold itself went out of favour.

The Napoleon gold coin dropped 10 per cent in a single session to Frs270.10 and the gold ingot fell by 8 per cent to Frs28.466. Stockbrokers pointed out that short-selling played some role in the day's activities but doubted whether the party was over.

Four political groupings divided by no more than 4 per cent.

BY DAVID CURRY

ONE CANNOT govern, President Valery Giscard d'Estaing is fond of saying, a country cut into two equal halves. On the evidence of the first round of voting in the general election, France seems rather to be divided into four almost equal quarters.

The four leading "tendencies" or political families came out of the first round with a gap of no more than 4 per cent. between the leading and the bottom group. A bracket of 2.1 per cent covers the Gaullists, the Socialists, the Centre Union pour la Democratie Francaise and the Communists.

With all the results collected except those from Polynesia, the Ministry of the Interior gave the Gaullists 22.6 per cent of the vote, making them the biggest single party in France, and guaranteeing a hero's welcome for M. Jacques Chirac at his party headquarters. M. Chirac is already portraying himself as the man whose relentless energy and apocalyptic warnings kept the conservative cause alive.

True or not, it will give the Gaullists confidence in the new National Assembly.

For the Socialists, who won 22.5 per cent of the vote, the undoubted success of having been the sole party to improve its score over 1973 is soured by the knowledge that they fell short of expectations. Only the 2.1 per cent. vote of their close allies, the Left-wing Radicals, lifts the total Socialist-sympathising vote to the 7m. target set by M. Francois Mitterrand and puts them ahead of the Gaullists.

For the three-party alliance hastily cobbled together and flying the personal colours of President Giscard d'Estaing, the result was undoubtedly good. The 21.5 per cent. of the vote, gained largely thanks to a useful advance by the Republican Party, which is President Giscard's own party, shows that the centre creation, shows that the centre, after all, exist. In this sense, the President himself is undoubtedly one of the victors of the election.

For the Communists, the good

news is that they have not suffered a loss of vote to the Socialists. The bad news is that they are stagnating. Their 20.5 per cent. was marginally short of their score in 1973.

Including the 3.3 per cent. gleaned by the extreme Left—which is partly a frustrated reaction to the battle between Socialists and Communists, the Left finished with 48.4 per cent. of the vote. In other words, while ahead of the 46.5 per cent. gained by the three Government parties campaigning against the Common Programme, the Left still does not have a majority.

The question now is how the votes cast in the first round will translate into seats. For 63 MPs, including 13 Ministers, this is no longer a problem. They romped home in the first round. Of these 68 winners no fewer than 63 support the Government and 30 of them are Gaullists—a tribute to the Gaullist hold on the "bourgeois" areas of cities and rural areas with small electorates. They included M. Raymond

Barre, the Prime Minister.

To this tally really needs to be added five of the Paris seats where none of the parties of the Left got the 12.5 per cent. of the vote necessary to get through to the second round, leaving different Government candidates with a purely national contest.

Elsewhere the Socialists or their Radical allies emerged as the best-placed Left-wing party in 280 seats and the Communists in 155 seats. On the other side of the fence, where it is already agreed that only one candidate will remain in contention, the Gaullists carry the Government coalition in 227 seats and the UDF alliance in some 158.

This means that although the parties are very close in total seats, the final distribution of votes, the final distribution of seats will favour the Gaullists on the Right while on the Left all depends on the Socialists and Communists reaching an agreement to support a single joint candidate.

Again, assuming such an agreement is reached, the Communists

will face Gaullists in 92 seats and Centrists in 63 while the Socialists will face Gaullists in 135 contested seats and Centrists in 125.

Across the country the Socialist advance was fairly "form" which means that in many cases it developed from a very low base and is still not strong enough to threaten a large number of Government seats. An exception to this is in Lorraine where the loss of 10,000 steel jobs over the past year has shaken the traditional strength of the Government-supporting Radical party. M. Jean-Jacques Servan-Schreiber, one of the leading lights of the Centrist alliance, is in danger of losing his own Nancy constituency.

The other consequence of the Socialist push has been to challenge the Communists in some of the strongholds. The outstanding example is Paris, where the Communist Party's vote went into the election without a single Socialist amongst its 31 MPs. Only seven Communists waved the red flag, and the Gaullists dominated the remainder of the seats.

In 1973, the Communists led the left-wing pack in 18 constituencies. This time the Socialists are in front in no fewer than 72. The Socialist-vote in Paris advanced from 15.5 per cent to 18.3 per cent and between 1973 and 1978 Communist support slipped from 17.8 per cent to 15.6 per cent. Although the Communists will hold onto the seven seats they occupied already, the only three Government seats at risk (and only one is highly marginal) are threatened by Socialists.

More serious for the Communists is the disturbing news from the suburbs. Here their vote is in decline. In only one seat in Seine-Saint-Denis did they advance while in Val-de-Marne, which has been a traditional Communist stronghold, the erosion of votes range up to 7 per cent.

Altogether the Socialists and their allies improved their position in all but 18 departments. The Communists did better in 44 departments while the Govern-

ment side improved its performance in no more than eight areas.

On the Left the Socialists failed to get anyone home first time round and the three leaders of the Left-wing parties: M. Mitterrand, Marchais and Fabre, must all fight again. On the Government side M. Michel Poniatowski, the close associate of the President and the most colourful member of the Centrist Alliance, is by no means certain of holding on to L'Isle d'Adam.

One of the Gaullists back with trouble was M. Marcel Dassault, the head of the Dassault aerospace empire, whose paid advertising on the fate of rural churches and the role of the woman in the home has enchanted and infuriated readers over the past month. At 86 years old M. Dassault will be the grand old man of the new Assembly and will deliver the opening address of the new session. His allies are already trembling with apprehension about what he might say.

Zaire death call

A military prosecutor yesterday demanded death sentences for 38 out of 91 soldiers and civilians accused of complicity in a plot to overthrow President Mobutu Sese Seko, Reuters reports from Kinshasa.

The prosecutor, General Likulia, auditor-general of the Zairean army, also told the five-man military tribunal trying the alleged plotters that Belgian, Libyan and U.S. diplomats had maintained links with those said to be leading the conspiracy.

OTHER EUROPEAN NEWS

Moluccans seize 50 in attack on Dutch town hall

BY CHARLES BATCHELOR

AMSTERDAM, March 13.

A GROUP of young South Moluccan gunmen stormed the provincial town hall in the northern Dutch town of Assen to-day and were to-night holding about 50 people hostage.

Between four and six South Moluccans ran into the town hall from a taxi at about 10 a.m. this morning and began shooting. Officials and visitors leapt from windows and scaled down ladders to escape from the five-storey building.

The young men, whose exact number has not yet been established, then began shooting at passers-by. Four people were detained in hospital, three with gunshot wounds and one with a broken leg. Earlier, several people were allowed home after treatment for minor injuries.

Police were unable to approach a person lying on the grass in front of the building because of shots from machine pistols and revolvers from the windows. It was not known if the person was injured or dead.

A letter which arrived at the Justice Ministry in The Hague to-day demanded a bus to take the gunmen and their hostages to Schiphol Airport and a plane to take them to an unspecified country, said a Ministry spokesman.

According to South Moluccan leaders in Assen, a town with a large Moluccan population, the gunmen were members of a group which had planned a similar action last December. They had then been persuaded not to go ahead.

Police and troops sealed off the area around the town hall, a command centre was set up in Assen police station, and a reception centre for relatives of the

hostages was established in a nearby hall.

The attack on the town hall was apparently an attempt to capture Mrs. T. Schiltuis, the Queen's Commissioner for the Province of Drenthe. She was able to escape, although two provincial councilors were reported to be among the hostages.

To-day's attack comes six weeks after publication of a Government report which said Holland can neither recognise nor support an independent republic on their island home in Indonesia.

The report, which was commissioned after earlier acts of terrorism aimed at forcing Dutch support for the Moluccan ideal, was received with disappointment from all levels of the 40,000 Moluccan community in Holland. Young Moluccans said at the time that the report was likely to stimulate more terrorist action.

Another report, from an independent joint Moluccan-Dutch commission a fortnight ago, also came out with no proposals likely to satisfy Moluccan idealists. But it did say that Holland has a responsibility for the Moluccans' claim.

Ten months ago, Moluccan terrorists hijacked a train and took over a school in northern Holland. Six Moluccans and two hostages died when marines finally stormed the train after a three-week siege.

In December, 1975, two groups of Moluccans seized a train and the Indonesian consulate in Amsterdam. Three people died in the train and one man was killed leaping from an upstairs window in the consulate.

Ecevit and Karamanlis expect to meet again

By Metin Munir

ANKARA, March 13.

MR. BULENT ECEVIT, the Turkish Prime Minister, and Mr. Constantine Karamanlis, his Greek counterpart, will hold a second summit meeting after senior officials from their countries come together in a few weeks' time to prepare the ground.

This was disclosed by Mr. Ecevit here, to-day following his return from Switzerland where he held a two-day summit with Mr. Karamanlis at the weekend.

"I believe that my talks with Mr. Karamanlis will be a turning point in Turkish-Greek relations," he said. "I hope that the dialogue which we started will be the beginning of good relations and co-operation between our two neighbouring countries compatible with the wishes and interests of our peoples."

The dialogue will continue and in a few weeks' time talks at a technical level will start in order to take up points which the two Prime Ministers believe require more detailed work.

Although Mr. Ecevit did not say what these points were, they will undoubtedly embrace Cyprus, the Aegean dispute, the arming of the Greek islands in contravention of international treaties and the Turkish minority in Greece.

A new and serious dent has appeared in Turkish-American relations, however, because of the statement reportedly made by Mr. Cyrus Vance, the U.S. Secretary of State, in Congress last Friday to the effect that the lifting of the arms embargo on Turkey was conditional on the outcome of the Turkish-Greek talks and developments in Cyprus.

According to Mr. Ecevit, this was "a surprise in the negative sense" and constituted an adverse development. Last Saturday the Foreign Minister, Gunde Okean, summoned the American ambassador in Ankara and lodged a protest.

Mr. Ecevit himself said that he would review his country's relations with Washington.

In the opinion of political observers here Turkish-American relations will take a turn for the worse if demands are not made by the Americans.

LOME CONVENTION RENEGOTIATION ACP states give pointer

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

BRUSSELS, March 13.

MORE generous compensation for losses of earnings on an expanded range of commodity exports is expected to be one of the concessions sought from the EEC by more than 60 developing countries at the forthcoming negotiations on the renewal of the Lome Convention.

The 53 African, Caribbean and Pacific (ACP) states associated with the EEC through the existing convention have also made it clear that they intend to resist strongly demands by some European governments that the Lome Convention should contain an explicit provision enabling the Community to cut off aid to regimes, like that of Idi Amin in Uganda, which systematically violate basic human rights.

Neither side has yet drawn up specific proposals for the negotiations, which are not expected to get under way in earnest until September. But indications of the general approach which the developing countries are likely to take have emerged from a two-day Ministerial meeting between the ACP states, the EEC Commission and the European Council, which opened here to-day.

The Lome Convention, which came into force almost two years ago and expires in March 1980, is a novel contractual arrangement linking the industrialised and developing worlds. In addition to providing the concessionary treatment on trade, development aid and technical co-operation, it embodies the so-called Siabex system for stabilising ACP countries' receipts from exports of more than 30 commodities.

Payments from Siabex are made automatically when a country's export receipts from a

given commodity in any one year fall below a fixed reference level. In most cases, the EEC guarantees only receipts from exports to the Community and not from other sources.

A common complaint among the ACP countries is that Siabex does not compensate them for losses in purchasing power caused by rising production costs and imported inflation. They are expected to demand that the next Lome Convention include a mechanism to protect their real earnings. They also want Siabex to be applied to additional products, particularly minerals like copper and phosphates.

There is also pressure to free at least the very poorest countries from the 7.5 per cent threshold clause and the obligation to refund money to Siabex when commodity prices rise above certain levels. Countries which are heavily dependent on tourism have shown interest in a suggestion by the Seychelles that the EEC protect them against sharp falls in tourist receipts.

The ACP countries have clearly been influenced in the formulation of their demands by the lack of progress made so far in the negotiations in UNCTAD and the North-South dialogue on a Common Fund. The feeling in some quarters is that a modelled Siabex offers a better chance, in the near-term, of meeting their most pressing priorities.

It is not yet clear how far the EEC will be prepared to move in the direction favoured by the ACP countries. The Commission is still working on detailed pro-

posals for the Community position in the negotiations, which will have to be discussed by the EEC Council of Ministers.

The preliminary indications, however, are that the Commission is leaning towards only minor modifications in the structure of the Lome Convention and appears unlikely to propose the substantial increase in financial resources that would probably be needed to meet all the ACP countries' demands.

At present the issue of human rights seems to be foremost in the minds of several EEC Governments. Dr. David Owen, the U.K. Foreign Secretary, has already suggested that the granting of benefits under Lome II should be made subject to the respect of human rights in the recipient countries, though the Commission favours a less binding requirement. It has proposed a general reference to the question in the preamble to the new convention.

Most ACP leaders have made it clear that they see no place for a politically controversial human rights clause in what they regard as an arrangement for economic and technical co-operation. They argue that there are legitimate differences between conceptions of human rights in Western Europe and developing countries, and the issue masks an attempt by some European Governments to establish a new hold over their former colonies.

Some ACP states believe, however, that if the EEC forces the issue it should be met by counter-demands for concessions in the treatment of immigrant workers and stronger measures against racial discrimination.

Soviets urge neutron bomb halt

BY DAVID SATTER

MOSCOW, March 13.

THIRTY-ONE Soviet scientists have sent a letter to President Carter urging him to ban the "transient considerations" and cancel production of the neutron bomb which, they say, would lower the nuclear threshold and pose a threat to mankind.

The letter, which was issued by the Soviet news agency Tass, and carries the signatures of prominent Soviet scientists including several Nobel prize winners, is the latest step in the intensive Soviet propaganda campaign against the neutron bomb.

The Soviets this week renewed development of the thermonuclear Soviet President, to Mr. Carter calling for a mutual moratorium on production of the weapons which the U.S. argues would stabilise the balance of power in Europe and which the Soviets have indicated they do not yet possess.

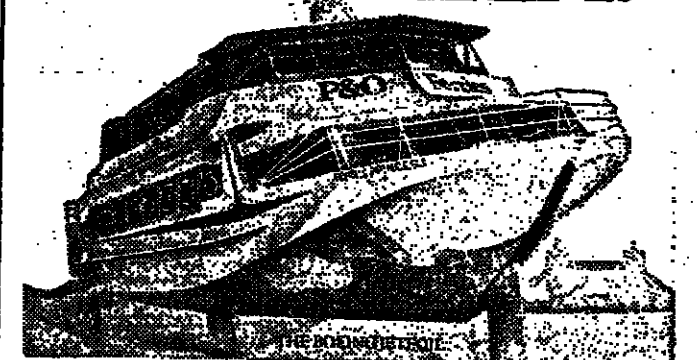
The scientists' letter said that Mr. Carter's decision on the neutron bomb would be the most important one since the American decision to use atomic weapons against Japan and begin

development of the thermonuclear bomb in 1950.

"The neutron bomb is not a defensive weapon," the letter said.

The signatories, who were led by Mr. Anatoly Alexandrov, president of the Soviet Academy of Sciences, warned that "the very first use of nuclear weapons even of a very low yield, can lead to a world war."

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EUROPEAN NEWS

German engineering faces strikes

BY ADRIAN DICKS

THE ENGINEERING industry in South-West Germany, including such internationally-known companies as Daimler-Benz, Robert Bosch and Brown Boveri, now faces the prospect of strikes by members of the IG-Metall, the metalworkers' union, following the collapse of peace talks between top union and employers' leaders this morning.

The union has so far not called a general strike in the North Rhine-Westphalia region. Nor has it yet announced which companies will be hit by stoppages.

The employers' federation in the region, Gesamtmetall, has already announced, however, that it will respond to strike action with a policy of lock-outs.

This afternoon, both sides were blaming one another for the failure of the talks, but followed several rounds of formal bargaining and independent

arbitration. The union, having started by seeking 8 per cent, had let it be known that it would settle for about 5 per cent. The employers revealed to-day that they had offered about 4 per cent during the week-end, but were not willing to go beyond union, following the collapse of peace talks between top union and employers' leaders this morning.

The collapse of the North Rhine-Westphalia talks will inevitably be seen as a bad omen for other regions of the engineering industry, of which the biggest is North Rhine-Westphalia. Here, too, the IG-Metall leadership secured overwhelming backing from the rank and file last week for the principle of a strike, but it has held back so far from declaring one in the region.

Baden, with over 600,000 workers in the engineering and metal-fabricating sector, is not only the second largest wage bargaining region, but has traditionally been a pace-setter in the terms

BONN, March 13.

of the wage contracts concluded there. This year, IG-Metall is trying once more to break new ground by inserting into the contract clauses that would protect its members' job security and also stop employers from re-classifying men downwards into less skilled grades as a result of certain new processes.

Given the underlying concern in West Germany at the longer-term job security of skilled workers, it is understandable that IG-Metall is at least as interested in this issue as it is in wage rates—though it has not stressed the job security issue in other bargaining regions.

The employers, echoing the line of argument of the West German Government, insist the only way to safeguard employment in the long term is to reduce cost pressures, which they claim have already been inflated by the effects of the Deutsche Mark's effective revaluation.

The Government, for its part, has set out the target of 5.5 per cent for the total increase of wages throughout the economy this year—a figure that leaves some latitude in individual settlements. Beyond exhortations to restraint and good sense from both sides, however, ministers have refrained from comment on the merits of the metalworkers' dispute, and are not expected to step in directly at this stage.

Meanwhile in the printing industry, where secret negotiations have also been taking place under the chairmanship of Herr Josef Stangl, head of the Federal Labour Office, there was no sign of progress.

The employers have threatened a national lock-out from tomorrow unless the printers' union, IG-Druck, calls off what they have called "annihilation strikes" against newspapers in Munich, Düsseldorf, Wuppertal and Kassel. The union has refused to do this.

Norway opposition warns against offshore oil boost

BY FAY GJESTER

OSLO, March 13.

NORWAY MUST not increase offshore oil activities in a panic attempt to solve its present economic difficulties, opposition spokesmen warned at the week-end. However, Prime Minister Odvar Nordli said the Government would "consider" at best "advisability" of an increase, pointing out that offshore oil output was still far below the 80m. tonnes annual figure accepted by a majority of the Storting (Parliament) as a moderate extraction rate.

The strongest warning against the oil option came from Mr.

argument at a news conference after the meeting. The only immediate results of accelerating oil activities, he pointed out, would be increased pressure on costs and the need to raise even more large loans abroad. The resulting income would, at best, not begin to flow for seven or eight years.

Another effect would be to hamper the necessary "Norwegianisation" of the country's offshore oil industry which is at present very much dominated by foreign companies and imported expertise.

The Centre Party was not seeking a reduction in oil activities, Mr. Stalsett stressed. The 50m. tonnes per year production ceiling, which his party regarded as reasonable, had not yet been reached. But the issue now was whether the pace of development should be stepped up. His party was against using oil policy as an economic regulator. It did not even believe that an increase in tempo would benefit the economy.

A motion approved at the Tromsø meeting urged the Government to publish a new White Paper on petroleum activities. It pointed out that many of the previous White Paper's estimates and assumptions were now out of date or had been proved false—for instance, its production forecast, its cost and income estimates, and its assessment of the risks involved in offshore activities.

Another statement by the meeting rejected the idea of starting exploration north of the 62nd parallel until there was evidence that a "satisfactory level of safety" had been attained, and that the move would actually benefit local communities in the North.

Another opposition party the Socialist Left (SV) also rejected the idea that faster oil development could rescue the economic situation. In a statement at the week-end, the party's national executive claimed that the minority Labour Government had been pursuing "pure conservative policies."

It demanded a radical revision of present economic strategies as the price for the SV's support when the Government submits its forecast package of prices, early next month.



Prime Minister Odvar Nordli considering an increase.

Gunnar Stalsett, chairman of the Centre (Farmers) Party. Addressing a meeting of party leaders and members of Parliament in Tromsø, north Norway, he said a move to step up exploration and development would be "robbery with murder" and the surest way of forfeiting the benefits that Norway's oil resources could yield if more cautious policies were adopted. It would be "immoral," he said, to let "short term economic aims determine our oil policy." Mr. Stalsett developed his

Swedish unions conclude moderate wage accords

BY WILLIAM DUFFORCE

STOCKHOLM, March 13.

IT WOULD take five years to get Swedish industry on its legs again, Mr. Curt Nicolin, chairman of the Employers' Association, said after concluding a national wage settlement with the trade unions at the week-end. It was now up to the Government to curb its lust for expansion and to keep down prices, he said.

The agreement, covering 1.4m. employees in the private sector, will give blue-collar workers a 5 per cent wage increase up to October 31, 1979, and white-collar workers 4.2 per cent. These moderate increases were welcomed by Mr. Gösta Bohman, Economy Minister, as falling within the Government's budget programme.

But the settlement provides for new negotiations, if prices rise more than 7.25 per cent between January and December 1978. And trade union leaders immediately urged the Government to clamp on at least a temporary price freeze and to cut value added taxes.

In the first two months of this year, the consumer price index rose by 2.6 per cent., but Mr. Bohman believed the wage settlement would help to keep prices short of the limit that would spark off new wage talks. A price freeze on its own was no solution, he said.

The employers failed to break the blue-collar workers' "solidarity" stand, under which all lower income workers get the same increase irrespective of the profit situation of their branches. On the other hand the employers won an agreement for a period longer than the one year, which the unions first offered, and best price more than 7.25 per cent down the unions' original pay demands.

Kaunda threat to seek help from East

By Michael Holman

LUSAKA, March 13.

PRESIDENT KENNETH Kaunda, of Zambia, today declared that should the West "recognise (Rhodesian Prime Minister) Smith and go to his side," Zambia "will have no choice but to go to eastern countries and ask them to come and support us. That will mean the conflagration has started in earnest."

It was his second public warning to the West within a week. Last Wednesday, he told Britain's new High Commissioner to Zambia that unless the West "begins doing something about human rights" in southern Africa, there will be a "holocaust."

Commenting to-day on last Monday's Rhodesian raid into Zambia, Dr. Kaunda spoke frequently of pressures on him to retaliate. He had so far resisted this pressure, he said, because to hit back would suit Mr. Smith, who was attempting to win Western recognition and support.

"The question is how long can I continue to resist the legitimate rights of the Zambian people to be defended by their own air force?" The consequences of retaliation would be "grave, not only for Zambians but for mankind as a whole."

Describing what he called a "72-hour" wanton and premeditated attack on Zambia by more than 200 Rhodesian troops carried in Chinook helicopters and backed by about eight jet fighters, Dr. Kaunda claimed that four jets, three helicopters, and one Beaver transport plane had been shot down. Three of them fell in the Zambezi River, which forms the border between the two countries.

Ten Zambian soldiers and 12 civilians died, including a mother and child, he said.

Economy may tip scales in southern Africa settlement

BY TONY HAWKINS

SALISBURY, March 13.

ALTHOUGH PUBLIC attention in recent weeks has focused on the military situation in southern Africa, and between Rhodesia and Zambia in particular, political sources in Salisbury emphasise the growing significance of economic considerations.

In Salisbury, the clear deterioration in the Zambian economy is seen as one potentially powerful factor that could narrow the yawning gap between the internal and external nationalists. At the same time, Rhodesian businessmen are soon going to be told of yet another across the board cutback in import allocations by as much as 20 per cent in many instances.

This will be the second successive quarter in which import allocations have been drastically reduced. They were cut some 20 per cent for the first quarter of 1978 and a further cutback is now being imposed for the second quarter of 1978.

The cutbacks reflect the difficulties Rhodesia is experiencing in selling exports—mainly attributable to international economic considerations rather than to economic sanctions as such. The country's problems have been compounded in recent months by two developments: First, the severe rains which are likely to reduce sharply tobacco and cotton yields. Many crops have been destroyed by flood waters and both the cotton and tobacco crops will be down in volume despite increased plantings.

Secondly, the tightening of economic sanctions against Rhodesia at the end of last year by the Swiss Government appears to have aggravated problems.

Business sources believe the lower quotas will further imperil many existing businesses—especially the smaller ones. They already have their backs to the wall because of depressed consumption, and military call-up (which affects all businesses).

If there is a light on the horizon though, it is the position of

Zambia. Observers here believe their views on the possibility of the shaky Zambian economy could force President Kaunda to the PF and the two Rhodesian take a more pragmatic line based on national interests, towards Rhodesia's internal rewa and Rev. Sithole, who agreement. Last week's statement by Mr. John Mwanakatwe, with the Rhodesian Government the Zambian Minister of Finance, 10 days ago.



Co-leaders of the Rhodesian Patriotic Front, Mr. Robert Mugabe (left) and Mr. Joshua Nkomo.

There is little optimism in Whitehall that such talks can be held speedily, especially as in talks with Mr. Cyrus Vance, the U.S. Secretary of State, at the week-end the PF leaders are believed to have rejected any sort of conference with the so-called internal leaders.

Our Foreign Staff adds: Mr. Joshua Nkomo and Mr. Robert Mugabe, joint leaders of the Patriotic Front (PF), arrived in London yesterday for talks with Dr. David Owen, the Foreign Secretary.

Although the meeting is at the request of the two nationalists, Dr. Owen is expected to seek

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OVERSEAS NEWS

AMERICAN NEWS

THE STABILITY OF THE DOLLAR

Carter at the crossroads

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON, MARCH 13

TUNISIA
January
violence
leaves
anxieties

By Margaret Hughes, recently in Tunis

TUNISIA IS anxious to reassure the outside world that stability has been restored following the outbreak of violence on January 26—the day Tunisia's first-ever general strike was called by Mr. Habib Achour, leader of the General Union of Tunisian Workers (UGTT). Tunisia's sensitivity to outside opinion derives from its need to attract foreign investment and finance to achieve its ambitious targets of its fifth five-year plan (1977-81). It is still too early to judge whether or not Tunisia will succeed in restoring international confidence. Certainly there are few visible reminders of "Jeudi Noir" as January 26 is now remembered.

The situation nevertheless remains fragile. Several issues remain unresolved, giving rise to rumour and uncertainty. Not everyone shares the Tunisian people's conviction that now the escalating unrest of the past year has finally come to a head, life can get back to normal. Tunisians are still shocked by the violence which disrupted their normally peaceful lives. During the street fighting many people were killed—the official figure is 46 though the total is reputed to be nearer 100. Altogether over 1,200 people were arrested both in the streets and at home, though no official list has been published. Many were immediately released. Many more were sentenced to between six months and six years imprisonment.

But the key figures have yet to be charged. The number of those under arrest has been reduced to 40 in 100 but include Mr. Achour and ten of his 12-man executive bureau.

Mr. Hedi Nouria, the Prime Minister, claims there is "absolute proof" that the strike was politically motivated. Few argue with this claim. Even those who believe there were sound reasons for the social unrest concede that in the latter stages this has taken on political overtones, at least at the level of the UGTT executive. This is hardly surprising given that the UGTT has been the only cohesive opposition to the Government. No political parties have been legalised apart from the ruling Destour Socialist Party (DSP) which has been in power under President Bourguiba since Tunisia gained its independence from France in 1956.

Mr. Nouria and his ministers are convinced that the strike was a premeditated attempt to overthrow the Government. It was a threat which the Government took seriously. Having suffered five ministerial resignations in December over the dismissal of Mr. Tahar Belkhouja, the Minister of the Interior, it could hardly do otherwise.

The UGTT now has a new general secretary, Mr. Tjani Aïd, an old UGTT hand and a member of Mr. Achour's executive. Mr. Aïd and ten new executive members were elected at an extraordinary congress on February 25 after the UGTT's statutes were changed so that the 13-man executive, rather than the 450 congress delegates, elected the general secretary, while it is claimed that the congress delegates themselves were designated "advisors" rather than elected to attend.

At the same time the Government is planning to remove the "potential mobs of violence"—the young jobless—which it claims are used by political activists. It is working out a Service Civile scheme where these young people will be conscripted to work in factories or in agriculture where they will stay until they find alternative jobs.

Dispersing any potential opposition is merely a temporary solution. The tragedy is that in spite of the relative freedom that Tunisians enjoy compared with their Arab neighbours, political ambition within the Government is declared "because of the one-party political system. Mr. Nouria says this is not so by law—only the Communist Party is banned and anyone else is free to form a party. In practice, it appears impossible to form a legal opposition party. It has taken the Social Democrats two years to obtain the necessary authority to publish a weekly newspaper, *Al-Rai*, as a platform for its ideas and an exchange of views. Even then each issue has to be vetted by the Ministry of Information and one issue—just after January 26—was banned, while the paper is facing legal action after only two months of publication.

The present five-year Presidential term has only some 18 months to run. President Bourguiba, who earlier declared himself President for life, has appointed the Prime Minister as his successor who inherits the position for the duration of the Presidential term.

The deterioration in the President's health, and he is in his late 70s, has raised speculation that he may die before the end of the present term. This would mean that Mr. Nouria would only be President for a matter of months until the elections when the presidency should in theory be thrown open to other candidates. As they have to be approved by the DSP, contenders outside the party hold little hope of being accepted as candidates.

Begin says Israel will be
revenged on guerillas

BY DAVID LENNON

TEL AVIV, March 13.

"ISRAEL WILL amputate the arm of evil," Mr. Menachem Begin, the Israeli Prime Minister, declared today. "We will do what is necessary to defend this small nation with all the means at our disposal," he told the Knesset (parliament) this afternoon.

Earlier the Cabinet met in special session for the third consecutive day. They discussed Saturday's raid by Al Fatah guerillas.

Mr. Begin made it unmistakably clear that Israel will retaliate for the Palestinian raid, reiterating that "the days have passed when Jewish blood can be spilled with impunity."

He called on the Western nations to close the Palestine Liberation Organisation (PLO) offices on their territory and to expel the PLO representatives.

The Soviet Union was singled out for bitter denunciation by the Premier, who asked: "What was the chairman of the killers, Yasser Arafat, negotiating with the Russian leaders in Moscow recently?"

He said Israel had learned that in recent months the Soviet bloc countries have been conducting dozens of courses for Fatah members. "The USSR trains and equips the killers who want to wipe out the remnants of our people," he declared.



Mr. Menachem Begin

blocc countries have been conducting dozens of courses for Fatah members. "The USSR trains and equips the killers who want to wipe out the remnants of our people," he declared.

Palestinians reinforce S. Lebanon

TYRE, LEBANON, March 13.

MORE THAN 200 Palestinian guerrilla reinforcements have entered South Lebanon port informed sources said today.

They said the extra men were brought in yesterday, apparently to counter any Israeli commando attack which they believe could follow the Palestinian raid between Tel Aviv and Haifa on Saturday.

The reinforcements belonged to Saïqa, a guerrilla group led by Saeid officers, they said.

The city, controlled by Palestinians and their Lebanese Leftist allies, is an important entry point for arms shipments.

It is also surrounded by big Palestinian refugee camps and guerrilla bases are concealed in nearby hills.

The area was tense but quiet today as residents braced themselves for what they fear will be inevitable Israeli retaliation.

Schools were closed and there were frequent patrols along the coast by guerrillas in jeeps mounted with heavy machine guns. In the village of Nakoura, 15 miles south of here and only two miles from the Israeli border, Palestinian guards said the area was very dangerous.

Meanwhile in Tel Aviv British

Ambassador Mr. John Mason today described his feelings when he learned that the Palestinian guerrillas who landed in Israel at the weekend had wanted him as a hostage to accompany them out of the country.

When I heard they wanted me as a hostage, I locked up the dog, Mr. Mason said.

The 11 guerrillas, brought with them a letter written in Hebrew and containing a list of demands in exchange for the hostages they hoped to collect.

More protests
in Chinese
factories

By Yvonne Preston

CHINA'S "REFORMS" ten-year economic development programme continues to be threatened by serious factional disturbances in some of the country's key factories.

A week-end report in the official People's Daily highlights troubles in a ball-bearing factory in a Heilongjiang province.

More serious still for China's modernisation policies, the troubles were said to have been fomented and supported by leading officials of the provincial machine building bureau.

The Factories Party Committee backed by senior provincial bureaucrats according to the report continued to "suppress the workers" and "promote the Leftist policies of the Gang of Four."

As recently as last September, the committee, with the record of witch-hunting "capitalist roaders" and overthrowing "veteran cadres" during the Gang's pre-revolution, arbitrarily arrested a woman worker.

Sydney Morning Herald

Citicorp
decision
discounted

By Quentin Peel

JOHANNESBURG, March 13. BANKING sources in South Africa today discounted any rumour that a decision by Citicorp to stop loans to the South African Government.

The sources point out that the Government is already virtually unable to raise capital on the international market, and certainly not for longer than the minimum redemption periods, up to three years. It has, however, been able to fund virtually all its capital requirements during the past year from the domestic market.

Citicorp has been one of 11 major U.S. banks lending to the South African Government and parastatals in the past. Although officials here would not give any details, a recent U.S. Senate report said the bank had participated in syndicated loans, mostly to the Government and its agencies, totalling R895m. (\$390m) between 1974 and 1976.

Syria stays
silent
over raid

By Louis Fares

DAMASCUS, March 13. AS THE state-controlled Damascus Press came out in support for the weekend Palestinian raid into Israel's heartland, Syrian Government officials are maintaining a strict silence and declining all comment on the operation.

The media response was characterised by "Western diplomats as 'tight'." There is evident concern here that the Syrian Government is anxious not to take responsibility or offer an excuse for Israeli charges against it.

The Press here has qualified the operation as a "daring operation." Al-Baath, the organ of the ruling party, said that it had come as a "reminder" to all those who want to forget the Palestinian cause and the fact that no peace in the region can be attained without recognition of the legitimate and inalienable rights of the Palestinian people.

Ethiopian advance continues

BY JOHN WORRAL

ETHIOPIAN forces, supported by Russian and Cuban mechanised units, are advancing rapidly through the southern and eastern Ogaden, mopping up isolated pockets of Somali guerrillas and regular troops.

In one sweep, the Ethiopians reached the town of Dolo on the Somali border and only a few miles from the Kenyan town of Mandera.

Among the towns and villages retaken during the week-end, according to the National Revolutionary Operations Command in Addis Ababa, are Segge, Qabridaaba, Wardheer, Aware and

Bokol Mayo.

These towns have been brought under the "full control" of Ethiopian regular and militia forces.

There have been no communications from the Somali authorities in Mogadishu for days, but sources say the Somalis, some of their units broken and their men scattered, have virtually evacuated the Ogaden, which they invaded only eight months ago.

Mr. Mengistu, the leader of the United States is increasing its diplomatic image in Somalia, with considerable additions to its embassy staff. Four

NAIROBI, March 13.

new officers dealing with aid have been appointed to the embassy, and one new political officer.

U.S. sources say that the American aid programme is to be expanded, and may include defensive weapons of Somali origin, as well as the disbanding of the international boundaries of Ethiopia, Kenya or Djibouti.

The Americans kept a low profile in Somalia during the presence of the Soviet forces, who were asked to leave by President Barre last year.

SOUTH KOREAN ECONOMY

Combating protectionism

BY PETER WEINTRAUB IN HONG KONG

FEW developing countries have more to lose from protectionism than South Korea. The country's rapid economic growth over the past few years has been based largely on exports, and with worldwide annual sales now over \$10bn, its foreign exchange reserves have risen to about \$4.5bn compared with only about \$3bn at the end of 1976.

Yet in spite of the impressive export performance, Seoul has continued to stick to a restrictive import policy. Purchases last year totalled about \$10.5bn (the balance of payments was in the black for the first time because of high invisible revenues) but the rate of growth for imports lags behind that of exports. By the end of this year, the Government expects foreign reserves to have passed the \$5bn mark, a sure indication that no early substantive import liberalisation is envisaged.

Resistance to import liberalisation stems from two principal considerations. Most important it is argued, is the domestic business community, from whom the Government of President Park Chung Hee derives a good measure of support, is still unable to compete successfully against foreign manufacturers eager to flood Korea with consumer durables.

One of the implications of the restrictive import policy is already clear. Growing foreign

exchange reserves added significantly to last year's 40 per cent money supply growth, and are seen as one of the principal reasons for the current 12 per cent inflation rate. The Government is making efforts to control the growth of money supply but because no substantive measures to liberalise imports have been taken the main emphasis has been on reducing foreign exchange inflows through restricting the lending activities on foreign branch banks in Seoul.

The bias against import liberalisation has another side to it which in the long term could prove even more harmful to South Korea than inflation. Even as Korean officials criticise the protectionism of the West, their own resistance to reciprocal purchases leaves them vulnerable to the same charge and could be used to justify even sterner protectionist measures in future.

It is, perhaps, for this reason that Seoul has recently hinted that it intends to move towards import liberalisation by allowing more food and raw material imports, and reducing barriers against some capital equipment purchases. Yet many foreign observers are convinced that the programme is more a public relations exercise than a real effort towards trade reciprocity.

The Ministry of Commerce and Industry sees its principal con-

stituency as the domestic business community and as a result can be expected to lobby strongly against any major moves to relax import restrictions. The Ministry of Finance also will resist import liberalisation, because it is convinced of the need to build up foreign reserves. So far, only way towards levelling negotiations between ministers who retired before 1974 and those who retired later. In return companies are seeking new production incentive proposals.

Significantly, the industry's new negotiating team includes no representatives from the steel companies, such as U.S. Steel, who have their own mines and have been taking the toughest stance in the talks. Both sides say there is an improved atmosphere at the bargaining table, partly because of the change of government and partly because neither the UMW nor the BCOA wants to see the talks disintegrate into local, instead of national, wage negotiations.

A sign that agreement might be near will be when the union calls its bargaining consultant back to Washington. The council must approve a proposed settlement before it can be put to the 160,000 miners for a vote.

Early reports from the coal fields suggest that so far predictions that UMW members would defy President Carter's back-to-work order are proved correct.

THE CARTER Administration has been saying for some months now that, in marking down the dollar, the foreign exchange markets have been ignoring "fundamentals." The complaint has much justification to it. But there is another fundamental which has now been introduced into the equation that cannot be overlooked even by the President's supporters—whether or not Mr. Carter can get things done.

A tortuous compromise on natural gas deregulation and pricing has been worked out, but

Suddenly, a series of disparate yet inter-related problems is coming to a head to test his leadership qualities severely. If he wins enough of them, as Mr. Robert Strauss, his resident political expert, claimed yesterday that he would, then confidence will be restored and the dollar, inter alia, will rise. The consequences of failure were not touched upon by Mr. Strauss. The state of play on the salient items looks roughly like this:

Dollar: Once again the Administration seems to have made the mistake of allowing expectations to be built up too much. It was one of the smoothest over differences on a variety of subjects with West Germany. It was entirely another for Mr. Carter to let slip at his Press conference last Thursday that the two governments were planning additional measures to calm the foreign exchange markets.

Rumours, which the U.S. Treasury (but not apparently, its German counterparts) tried vainly to discourage, ran wild. The inevitable result that today's market was as much a mouse as a mouse as it was supposed to be.

As Mr. Anthony Solomon, the Treasury Under-Secretary, found out to his cost in Paris last month, it is not easy to soothe the markets. Their current basis, in their current economic side. Since marshalling additional financial resources to protect the dollar is impressing on no one, all eyes are turned to the energy policy.

The Energy Bill: This now possesses huge symbolic import-

ance. In whatever form it emerges—if it does emerge—it will have minimal impact on oil imports for a couple of years. The Energy Bill is still in deep trouble in Congress. Senator Russell Long of the Finance Committee has pronounced the well-head tax on crude oil dead, and, at present, few would quarrel with his judgment.

Mr. Callaghan said here that Herr Helmut Schmidt, the West German Chancellor, had briefed him on the proposed bilateral aid for the U.S. currency during six hours of talks last night. "I am certain they will be of assistance and they are something to build on... they should do quite a lot to allay uncertainty on foreign exchange markets," he said before returning to London.

Questioned on whether Britain would be taking part in moves to put new life back into the dollar, Mr. Callaghan said he was not certain. He was happy to consider, but I don't want to say any more. He said that his talks with Herr Schmidt, which took place at short notice at Britain's request, had covered world economic problems, disarmament, the situation in the Horn of Africa, the Middle East and East-West detente.

It has taken three months to produce a tentative agreement along lines that were on the table before Christmas. Even if the well-head tax is dropped from the package, the Congressional ratification process is far from complete.

Increasingly, Administration sources are speaking of the need for the President to impose additional levies on imports, particularly in part of well-head tax does die. The word is that such a decision may be forthcoming "within the next few weeks," depending on developments in Congress. But

It is a test of the Administration's ability to persuade Congress and opinion remains finely divided on how the vote will go.

The Coal Strike: This has to date been over a test of Mr. Carter's executive leadership rather than his powers of persuasion over the legislative branch. At present, the union leadership is negotiating again, in part out of discontent with the Administration's approach. Nevertheless, a resolution of the coal strike soon could still be portrayed as a victory for the President.

Foreign Affairs: Postponement of Mr. Begin's visit because of the week-end massacre in Israel has merely put off the inevitable day when an intractable problem has to be confronted. But the PLO raid has patently reduced the leverage which the President can bring to bear in the negotiations. It has certainly made more difficult the task of winning approval for the arms sale package. Failure to deliver the arms will not improve relations with Saudi Arabia, in particular, which could have further ramifications for the dollar. Equally, the President's standing with the U.S. Jewish community, with its considerable clout in Congress, is too low for comfort.

The President also faces a test on Soviet and Cuban involvement in the Horn of Africa. The White House staff: The hot gossip is that a big reshuffle is in the offing, perhaps accompanied by the inclusion of new talent. Mr. Hamilton Jordan, the political counsellor, whose social peccadilloes have, if anything, increased the President's public affirmations of confidence in him, is said to be mulling retirement. Too much still arrives on the President's desk for resolution, which is partly Mr. Carter's own fault and partly reflects deficiencies in the White House staff. There is no suggestion of immediate Cabinet changes pending.

In the background is the knowledge that the Congressional mid-term elections will take place in November. This will dissuade Representatives from getting too involved in controversial subjects. A variety of domestic measures, such as welfare and civil service reform, are likely to be held hostage as a result.

The specific dollar measures announced to-day are just part of this complex mosaic. It is true that there is now a greater awareness of the dollar problem than there was only a few months ago—as the Administration's willingness to tap its resources at the International Monetary Fund demonstrates.

But it is just as true that, if what is needed to help the dollar is evidence of Presidential leadership and Presidential success, then that could be provided on one of a number of matters which may not be causally connected.

Swaps have become international habit

BY ANTHONY HARRIS

THE USE of central bank swap arrangements was started almost exactly 17 years ago under the aegis of the U.S. and the Bank of England, during the first of the long series of sterling crises which led to the devaluation of the pound six and a half years later.

Since then, swap arrangements have become a device which is used at the moment when the total of world reserves has been growing at a rate which alarms many central bankers. However, as a practice hallowed by use, it has its advantages.

The first was probably not foreseen by the central bankers of 1961. An agreement to exchange currencies is not only a useful disguise for a loan, but it can be used by either party. By far the greater part of the \$22.15bn now available to the U.S. authorities under swap agreements is the counterpart of help offered by the Fed in the past to other

sum of world reserves. Since reserves are a measure of the liquid resources available to central banks, and not of their net creditor position, a swap increases the reserves of both contracting parties, rather than transferring reserves from one to the other.

It seems incongruous that such a device would be invented at the moment when the total of world reserves has been growing at a rate which alarms many central bankers. However, as a practice hallowed by use, it has its advantages.

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central banks under pressure. The Fed cast its bread on the waters, and can now scoop up the return.

The second advantage—at the moment of crisis—is that the exchange risk is, as it were, on the other foot. The Bundesbank, or any other central bank whose currency is used to support the dollar, winds up holding dollars rather than a claim to be repaid in its own currency.

If the effort to support the dollar fails, it is the lender who carries the loss; but if it succeeds, he shows a profit. A swap, it is thus rather a firm declaration of faith.

However, a count which insists on holding all its bets on the value of its own currency in this way may be thought to have little faith in its own cause. The U.S. declaration of willingness to incur foreign cur-

rency debts with the IMF as part of the present operation is thus an admission that swaps alone are not enough in psychological terms, even if they are apparently adequate financially.

The most worrying point about the present arrangements for central bankers outside the U.S. is that interventions may weaken their own domestic monetary control. The sales of \$100m—\$200m—by the Fed in New York has just the same effect on interest rates in Frankfurt and London, and on potential monetary growth, as similar purchases at home. It was the difficulty of controlling the consequences which drove Britain to float freely in November.

All the same, the speed and informality of a swap arrangement seem to retain an irresistible attraction.

Hopes in coal
strike pinned
on new talks

By Stewart Fleming

NEW YORK, March 13. WITH NO SIGN yet of a widespread return to work by striking coal miners, the chances of settlement to the 99-day-old dispute are pinned on renewed negotiations in Washington between the United Mine Workers' union (UMW) and the Bituminous Coal Operators' Association (BCOA).

Reports of the talks continue to suggest that progress towards a new agreement is being made. Some observers are suggesting that the negotiations will run from the beginning of July.

While the union leaders accept that there is very little scope for pay increases because of the municipal financial crisis, they are under intense pressure from their members and are being forced to adopt a militant approach at the start of negotiations with the city. Mr. Victor Gotbaum, who is chairman of the coalition of municipal unions, says some of the extent of rank and file pressures when, at the week-end, he blasted the police leadership for "raising the level of expectations instead of leveling with the cop on the beat."

The municipal unions have been incensed over the past few days by Mr. Hartman's public stance that a pay rise of more than \$5,000 per year for policemen is entirely reasonable.

Talks on the policemen's claim open to-day, and the municipal unions will pick up the threads of their negotiations tomorrow, following an extremely acrimonious meeting with city officials on Friday. The unions are still pressing the

NEW YORK CITY UNIONS
Split over pay negotiations

BY JOHN WYLES

ENDURING friction between union leaders of the 290,000 employees of the city of New York has been exacerbated by the city's policemen, whose services have been obtained for \$750,000 a year.

The Patrolmen's Benevolent Association has withdrawn from the coalition of unions which is jointly seeking to negotiate a new contract for municipal employees which will run from the beginning of July.

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city to withdraw its demands that the unions forego a number of established payments and work practices.

What is unclear is the extent to which the public boasting between the city and its unions is designed for the consumption of city workers, who have to be convinced that their unions have made the best of a bad job, and for the Congress, whose discussion on further financial aid for New York may be favourably influenced by the city administration.

No one is yet ruling out the possibility of a widespread strike by city workers in support of their demands. On this, separate negotiations with New York has and underground workers are crucial. Their contract expires at the end of this month and a state against city transport services might well attract the support of other employees, on the grounds that a broadly based confrontation might be the most likely to succeed in securing pay rises which the city says it cannot afford.

Volkswagen
'violated
pollution rules'

WASHINGTON, March 13.

THE ENVIRONMENTAL Protection Agency (EPA) has accused Volkswagen of America and 12 of its dealers of knowingly violating pollution control requirements and said that it has turned the matter over to the Justice Department for action.

The EPA said that in 1976, it allowed Volkswagen to remove the catalytic pollution control converter because of reports that it caused overheating and other problems.

However, at that time, the EPA said, it insisted that certain engine modifications be made so that the cars conformed to the Clean Air Act requirements.

Venezuela oil
production
down by 26.9%

Venezuelan oil production

averaged 1,714,434 barrels per day from January 1 to March 8, down by 26.9 per cent, from the equivalent period in 1977, APJ writes from Caracas. The production average so far this year was 837,700 bpd, below the average 2,348,125 bpd produced during the equivalent period in 1977.

St. Lucia talks

Discussions on the next steps towards independence for the Caribbean island of St. Lucia will begin in London to-day and continue on Wednesday, our Foreign Staff writes. They will be conducted by Mr. Ted Rowlands, Minister at the Foreign Office, and Mr. John Compton, the Premier of St. Lucia.

Navy court
threat
on N-subs

WASHINGTON, March 13.

THE U.S. NAVY has threatened to seek a court order to compel General Dynamics Corporation to continue work on 16 nuclear attack submarines.

The announcement came in response to a General Dynamics decision—taken on April 12 last year to stop work on the submarines.

The Navy statement said that decision to stop work on the submarines will "take such steps in the courts or otherwise as may be necessary and advisable to protect the public interest and the national defence."

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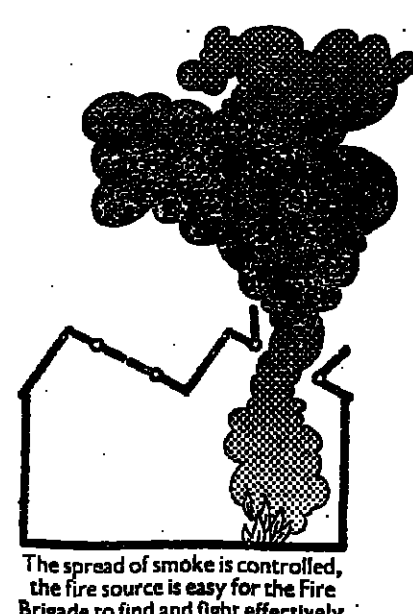
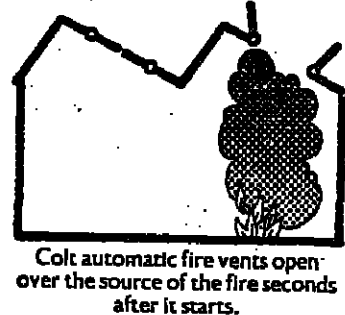
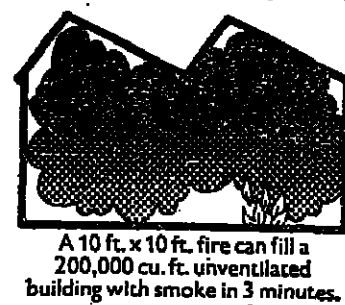
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WORLD TRADE NEWS

N. Zealand hits out at Japanese

By Dai Hayward
WELLINGTON, March 13. IN A BITTER, strongly worded attack on Japanese trading activities, the New Zealand Prime Minister, Mr. Robert Muldoon, has suggested there should be "a concerted effort by all Japanese trading partners to tell the Japanese Government they have had too much of a good thing" and demand more co-operation.

Mr. Muldoon criticised what he called "commercial imperialism" and blind self-interest by Japan. The Japanese Government seemed oblivious that trade was a two-way street. Japan seemed to be prepared to respond to force.

● The New Zealand steel industry has won its first orders for 3,000 tonnes of steel wire rod for South Korea. It has also been given a second order for 2,500 tonnes of steel reinforcing rod from the People's Republic of China.

Both orders, won by the Government-owned NZ Export-Import Corporation, will be filled by Pacific Steel, which has two hot rolling mills in Auckland.

New Zealand regards the order from Korea, a leading Asian industrial nation and a big user of steel, as particularly important. Traditionally Korea has got her steel supplies from the U.S., West Germany or the Soviet Union.

The follow-up order from China has actually been placed before a first trial shipment of 2,000 tonnes ordered late last year has actually been delivered.

The company is also filling an order of 3,000 tonnes of steel wire rod for Saudi Arabia.

Shipyard chief asks Tokyo for better buyers' credit

BY DOUGLAS RAMSEY

A JAPANESE shipbuilding executive has asked the Government to improve the terms of credit granted to foreign buyers placing orders with Japanese shipyards.

Mr. Hiroto Nemoto, managing director of Ishikawajima-Harima Heavy Industries (IHI), said in an interview published today by the Daily Shipping and Trade News that Tokyo should provide "relief measures" to foreign shipowners to "prevent the cancellation of outstanding new building orders from overseas."

Mr. Nemoto also confirmed that the Japan Shipbuilders' Association (SAJ) has rejected a request from Greek shipowners for improved terms on their orders. The Greeks, according to Mr. Nemoto, asked the SAJ "to take such steps as the lowering of ship prices, chiefly for vessels already ordered, the modification of payment terms

and the postponement of ship delivery. But the SAJ notified the shipowners' organisation that it cannot accept the request."

IHI's managing director pointed out, furthermore, that "similar requests are flowing in from other foreign shipowners." He disclosed that "more than half" of IHI's backlog of some 100 F series vessels ordered from abroad are the subject of talks with owners seeking price cuts, delivery delays, or cancellations.

Although urging the Japanese Government to give more favourable terms to foreign shipowners for new orders, Mr. Nemoto admitted that "to keep new buildings in our hands, we have no choice but to agree to share the expected losses with them, say, on a 50-50 basis, or to delay deliveries or to make other concessions."

Mr. Nemoto insisted: "The ex-

isting lending terms of the Export-Import Bank of Japan are totally unattractive in the eyes of foreign shipowners."

However, he did not indicate what sort of terms Eximbank might offer for ship export contracts without contravening the OECD gentlemen's agreement on export credit. At present it is understood that most new building contracts are accorded the maximum credit terms allowed under the OECD pact (in the case of Greek owners, 70 per cent. deferred over seven years).

Mr. Nemoto said he hoped IHI will manage to maintain at least at 40 per cent. rate of shipyard operation in fiscal 1978, and predicted that the February order of an 87,700-dwt tanker by Mr. Ravi Tikko's Globtik Tankers Neptune of the United Kingdom might be the start of a new wave of orders for medium-sized tankers.

Oil made three-quarters of U.S. deficit

WASHINGTON, March 13. THE U.S. trade deficit with oil-exporting countries in 1977 was \$21.9bn., accounting for more than three-quarters of the total U.S. trade deficit, according to Department of Commerce figures.

In 1976 the deficit with oil-exporting countries was \$14.7bn. and the largest oil deficit in 1977 was with Nigeria. The U.S. exported \$958.3m. worth of goods to Nigeria and bought

\$6.1bn. of mostly crude oil, creating a deficit of more than \$5bn.

The U.S. ran a \$3.9bn. deficit in trade with Arab nations and Iran in 1977, more than double the deficit in 1976.

The largest deficit with an Arab country was \$3.5bn. with Libya. The U.S. exported \$3.13m. worth of goods to the Libyans but bought \$3.5bn. of oil.

The U.S. ran up a deficit of \$1.1bn. with Saudi Arabia, sending \$3.6bn. of goods to that country, importing \$6.4bn. worth of oil.

Trade with Iran was almost in balance. The U.S. exported \$3.7bn. worth of goods to Iran and imported \$3.8bn. worth of oil.

U.S. deficits with Indonesia, Algeria, and the United Arab Emirates were \$2.6bn., \$2.6bn. and \$1.1bn. respectively.

Turks open talks with Russia

By Media Murat

ANKARA, March 13. TALKS OPEN here between Turkey and the Soviet Union next Wednesday on the 1978-79 trade protocol that will regulate foreign trade between them, based on clearance agreements, the Foreign Ministry said.

Trade between the two countries in the previous trading year was worth more than \$160m.

Also during the discussions, lists of goods will be compiled that Turkey will export to the Soviet Union in payment of credits and interest. There will be a separate list of goods that the Russians will receive in exchange for the equipment supplied for the Iskenderun steel mill on the Mediterranean.

Meanwhile, talks opened here today between the two states on marking their joint maritime border in the Black Sea.

EMI division in £2m. deals

CONTRACTS WORTH nearly £2m. have gone to EMI Sound and Vision Equipment, mostly for export.

They include sales to Nigeria worth nearly £1.5m., comprising 1 £1m. three-colour camera television outside broadcast vehicle for Nigerian TV, and 12 radio outside broadcast vans, worth £400,000, for the Nigerian Broadcasting Corporation.

The company has also secured contract worth £435,000 from the BBC to design, supply and install antenna tuning equipment.

Substantial orders from India expected during Dell visit

BY K. K. SHARMA

NEW DELHI, March 13. SUBSTANTIAL orders for British products are expected to be forthcoming during the visit of the Indo-British economic committee, which began today, and its discussion on ways to increase trade and economic relations between the two countries.

The British side has presented details of prices, delivery schedules and other aspects of a long "shopping list" presented to Mr. James Callaghan when he visited India in January.

The "shopping list" is mainly for capital goods such as coal mining machinery, generating sets and equipment for modernisation of Indian plants. It is in line with the Indian

counterpart, Mr. Mohan Dharma, to show that British goods were competitive.

Mr. Dharma pointed out that the imbalance in bilateral trade had been reduced in 1977 to £105m. from £150m. in 1976 but other factors and not because the Indian Government had taken deliberate measures to increase imports from his country.

Both agreed to examine carefully the question of the auction of tea in London after Mr. Dharma said recent official reports in Britain and India had shown that the auctions were not in the interests of either country.

Angola gets Cuban export aid

BY HUGH O'SHAUGHNESSY

CUBA IS helping the Angolan Government with international marketing of some exports and buying some imports, according to diplomatic sources in Havana.

The Cuban authorities have also been ordering in their own considerable expertise in the commodity markets, especially sugar, where Cuban exports are important. Cuba is also a small exporter of coffee and a growing seller of citrus.

That expertise is believed to have been put to work for the Angolans, whose ability to obtain the best prices for some products has been harmed by recent turmoil. The Cubans are thought to be giving particular attention to marketing Angolan

coffee, which is still plentiful despite the disruption caused by the fighting.

The Cuban state trading organisations are understood to be ordering in their own names goods that are subsequently shipped to Angola. Some European suppliers seem to prefer dealing with Cuban buyers rather than representatives of the country, continuing economic problems.

Although Cuba has had severe difficulties with imports after the collapse of the international sugar price from the record levels of 1973-74, its international credit is bolstered by its full membership of Comecon.

GATT forecasts modest growth in world trade

BY DAVID EGLI

GENEVA, March 13.

WORLD trade in the first half of the current year can be expected to increase only modestly, according to the Secretariat of the General Agreement on Tariffs and Trade (GATT).

It notes that the slowdown which occurred in the second half of last year can be reversed only gradually and that protectionist measures introduced in recent months inhibit the expansion of trade both directly and also indirectly "by creating uncertainties regarding conditions of market access in the future."

Although the value of world trade last year, set at some \$1,150bn., increased by about 13 per cent. in 1977—the roughly the same as in 1976—GATT notes that world trade has decelerated sharply in volume terms.

Here the increase last year was a mere 4 per cent., compared with 11 per cent. in the previous year. The overall figure reflects in particular a marked levelling off in trade growth in the second half of the year.

The difference between growth in value and in volume represents a 9 per cent. increase in dollar unit values in world trade, compared to a 2 per cent. rise in 1976.

But, in turn this statistical

change in average unit values is a composite of increases in domestic prices of goods entered into the world trade and fluctuations in the exchange rate of the dollar in which world trade is measured.

The rise in unit values was fairly uniform among all major product groups. Industrialised countries manufactures increased by 9-10 per cent., those of developing countries somewhat less. Export prices of petroleum also increased by nearly 10 per cent. on average other primary commodities chalked up a 10 per cent. dollar value increase over 1976.

Exports of the industrial countries expanded at about the same rate as imports, about half as fast as in 1976. But there were significant differences between different countries.

Britain and Canada saw their export volumes move ahead by 9 per cent., France by seven, Germany, Japan and Italy by 10 per cent. There was practically no change in the export volume of the U.S.

On the imports side, the U.S. saw the largest volume growth, plus 12 per cent. The growth was set at 5 per cent. for West Germany, 21 per cent. for Britain and Japan, with no increases for France and Italy.

Panther output to rise

BY STUART ALEXANDER

A MAJOR increase in production is being planned by Panther Westwinds, the Surrey-based specialist car manufacturer, to meet demand in the United States.

It is holding talks with the U.K., Belgian and French departments of industry about a new plant which, initially, will produce about 1,000 of its Lima sports cars a year. Alternatively Panther may join with an established car producer in Belgium or France to use existing line production capacity for the cars.

The decision is expected in about four to five weeks and if it were to co-operate with an existing manufacturer.

Swiss phone experts link

BY JOHN WICKS

ZURICH, March 13.

EXPORTS OF Swiss expertise in telecommunications are to be promoted through a joint effort by Radio Schweiz, an affiliate of the Swiss post office, and the private consortium, Teleconsell.

Several projects are being developed under the trade name Telesuisse, among them two regional communication satellite systems, television production and telephone-exchange centres and a telex and telegram network.

Companies belonging to Teleconsell are: Bonnard et Gardel (Lausanne), Compagnie d'Etudes de Travaux Publiques (Lausanne), Elektrowatt Ingenieurunter-

nehmung (Zurich), Eneh and Bern, Brunner (Basel), Ufficio d'Ingegneria Maggia (Locarno), Motor-Columbus Ingenieurunternehmung (Baden), Societe Generale pour l'Industrie (Geneva) and Suisseletra (Basle).

● The Swiss engineering company Landis and Gyr, of Zur, and Hindustan Machine Tool International have jointly received an order from the Algerian state gas and electricity corporation to equip two meter factories at Algiers, eastern Algeria. The plants will produce household meters and have a contract value of some Sw.Frs.12m.

Landis and Gyr will also provide a training centre.

U.K. sells Trinidad more

BY DAVID RENWICK

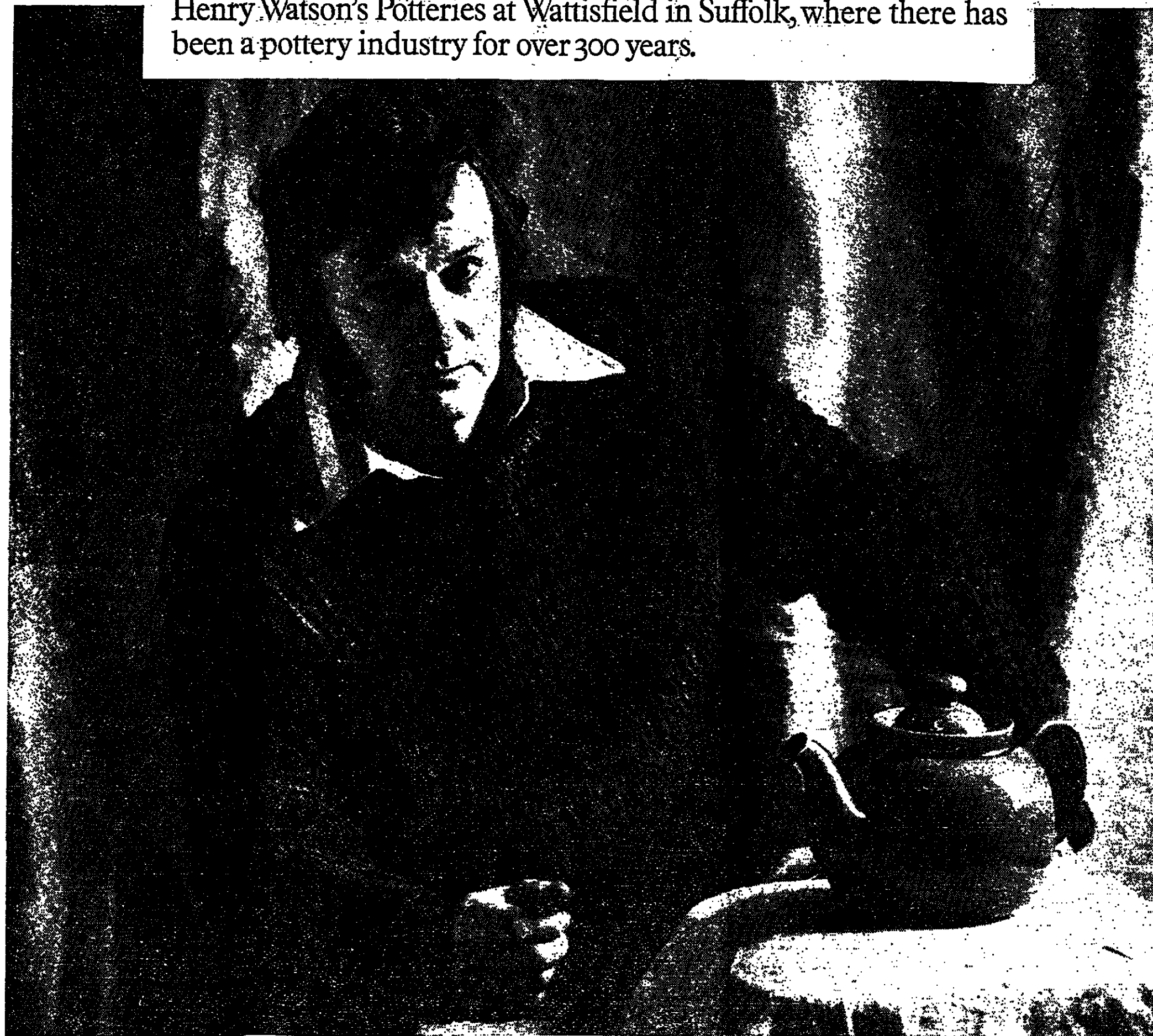
PORT OF SPAIN, March 13.

TRINIDAD AND Tobago bought British goods worth £97m. in 1977: £23m., or 31 per cent. more than the amount imported in 1976.

The increase was mainly due to higher sales of British motor vehicles of all kinds, including cars, trucks and buses, most of which are shipped to Trinidad in CKD (completely knocked down) form and assembled in local factories. Some £20m., or more than a fifth of total sales fell into that category.

Other important British exports to Trinidad and Tobago were electrical machinery (£3,880,000), distilled alcohol, mainly whisky (£3,170,000), milk (£1,8m.), and knitted fabrics (£1m.).

Sales of British goods to Trinidad and Tobago accounted for 49 per cent. of all British exports to the Caribbean Common Market (CARICOM), 37 per cent. of all exports to the Caribbean area and under the EEC quota and for rum.



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To make an appointment or for information contact the Information Officer, Export Credits Guarantee Department—quoting reference FTP—at Glasgow, Belfast, Leeds, Manchester, Birmingham, Cambridge, Bristol, London West End, Croydon or Tottenham offices; or Joan Swales, Information Section, ECGD, Aldermanbury House, London EC3A 2EL. (Tel: 01-606 6699. Extn. 255).

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INSURANCE FOR BRITISH EXPORTERS.

HOME NEWS

Vosper wins £2m. order from Shell

BY LYNTON McLAIN, INDUSTRIAL STAFF

VOSPER Shipbuilders, part of British Shipbuilders, has won a £2m. order from Shell Exploration which could increase the yard's Southampton workforce by nearly 20 per cent. this year. The move is a major diversification into offshore engineering, which will account for 25 per cent. of the work in the yard by Christmas. Employment is expected to rise by 300 to almost 2,000. The Shell order is for a large module to house staff on offshore production platforms. Work start in May, 1978, for completion in 18 months. Most of Vosper Shipbuilders' work has come traditionally from warship refits, but yesterday the yard said its long-term plan was to obtain more offshore plant and merchant ship repair work. There were now "very good prospects" for engineering equipment sales in the existing North Sea oil fields and in the developing waters off Dorset, close to Vosper's deep water site. The Shell order follows the experimental building of a small laboratory module for Exploration Logging, of Windsor, which began 18 months ago. Now Vosper is "knocking on the door of all the major oil companies for work," Mr. John Wilde, chairman, said. He said there were definite signs of an upsurge in North Sea requirements. The demand for higher safety standards would lead to more modification work. The first drilling was expected in a few weeks off the Isle of Wight, work which would dovetail with the expected downturn in North Sea requirements in 1978. The new work would "just about compensate for the fall in military refit work."

Lloyds to expand ready-cash service

BY MICHAEL BLANDEN

LLOYDS Bank is to expand its out-of-hours cash withdrawal service through its computerised cash dispenser machines. The bank has ordered 200 IBM self-service cash dispensing terminals. About 100 are to be used as an extension of the present Lloyds cashpoint service and will be installed in the walls of existing branches. The rest of the machines are to be installed inside branches and in places such as stores, hypermarkets, hospitals and universities. The move is a further sign of the efforts by the banks to provide access to basic banking services when branches are closed. Already this year, Barclays has announced a doubling of its

Alcan plans push in window market

FINANCIAL TIMES REPORTER

ALCAN U.K. is planning to capture a dominant slice of the £100m. market for windows in new homes through the formation of Alcan Windows, which will manufacture and market aluminium windows from April 1. "Aluminium was a proven material which did not warp, rot or need painting and as such was virtually maintenance free for the life of any house," Mr. Alan Paterson, Alcan Windows managing director, said yesterday. The range will compete with traditional but warp-prone timber windows. Alcan Windows, one of the U.K.'s largest window operations, has been formed in a reorganisation of Alcan's finished products division. Gardiner Alumina, a recent acquisition making the Weatherall range has been merged with suppliers Alcan Booth which last year encountered difficult trading conditions marketing Aluglaze window and door products. Management and marketing are to be relocated at Gardiner's Weston-super-Mare manufacturing base. Alcan, British arm of the diversified Canadian aluminium producer, hopes to penetrate the private and public building sector. An export drive is also planned.

Signode to build £6.5m. plastic plant in Swansea

BY ROBIN REEVES, WELSH CORRESPONDENT

A PLASTIC strapping plant costing £6.5m. is to be built in Swansea, South Wales, by Signode, with the aid of a £750,000 Government grant. The grant is being made under the selective investment scheme and this was evidently instrumental in persuading Signode's U.S. parent company to site the project in Swansea, rather than at its Düsseldorf factory in West Germany. Mr. Thomas Erwin, Signode's president, said that Düsseldorf had advantages over Swansea, but these were neutralised by the grant and other financial aids. The plastic strapping production line will be the first of its kind in the U.K. It will create at least 50 jobs and, according to the Department of Industry, benefit the U.K. balance of payments by up to £1m. a year.

Agreement near on code for heat and ventilation

CONTRACTORS and manufacturers in the heating and ventilation industry are nearing agreement on a new code of practice aimed at bridging the gap between the differing methods of trading of the supplier and the contractor. The agreement is being drafted to avoid transgressing restrictive trade practice legislation and will be subject to the approval of the Office of Fair Trading. It will mean that both sides of the industry will develop a systematic framework for pricing, delivery programme and payment. The Heating and Ventilating Contractors' Association said three issues had been obstacles to smooth contract progress: manufacturers' conditions of sale; problems associated with suppliers' reservation of title (ownership) clauses; and the use of a formula method to adjust for fluctuations in price.

Hospitals given extra £640,000

A COUNTY health authority which threatened to close hospitals and save on patients' food because of lack of funds was given an extra £640,000 yesterday. The cash for Cornwall was approved by the South West Regional Health Authority, which was also considering proposals for a £8m. hospital development at Truro, Truro, in the early 1980s. Junior doctors at the Royal Cornwall Hospital, Truro, recently complained that because of lack of funds, patients were having to wait for treatment and were being returned home early from hospital. A delegation from Cornwall Health Authority later saw

Cossor service centres plan

COSSOR ELECTRONICS service division is to set up regional centres in the City and in Manchester because of expanding business.

£5m. plan to boost Reed factory

REED CORRUGATED CASES is to spend £5.25m. on developing its Edinburgh factory and improving equipment.

The factory, which employs 400 people, supplies corrugated cases to the manufacturing industry in Scotland and to the Scotch whisky industry.

The company, which is part of Reed International, says: "Extensive modifications will be carried out to the production machinery at the plant to introduce recent technological advances in corrugated fibreglass manufacture."

"This, combined with the installation of more sophisticated conversion equipment, will increase both the capacity of the factory and its facility to satisfy customers' requirements." The company expects the work to be completed in 12 to 18 months.

The Reed group employs 5,000 people at 14 manufacturing sites in the U.K. The investment in the Edinburgh factory is part of a £25m. four-year programme by Reed Corrugated Cases.

Reed is to receive a £1.13m. grant from the Government under the Paper and Board Industry scheme. It was announced in November.

Bread price rise 'vital for bakers'

BY DAVID CHURCHILL

A RISE in the price of bread is essential to maintain the financial viability of the major plant bakers, according to a survey of the baking industry by Jordan Dataquest.

It suggests that the future facing the bakers is bleak. "If production is cut back standing overheads will become more and more crippling. The future for plant bakers, therefore, seems to inevitably relate to the future price of the standard loaf."

The major bread producers are already believed to be planning a new bread price increase to take account of rising costs. Only last month one of the major producers, Rank Hovis McDougall, applied to the Price Commission for an increase in flour prices.

Jordan's survey, which was published yesterday, reports that the price of bread in the U.K. is as much as 2.5 times cheaper than in the great majority of other EEC countries. The profits on bread in the U.K. are described as minimal.

According to the survey of 189 U.K. baking companies, about 75 of which are privately owned, margins have deteriorated since a survey last year. The top ten private companies average only 2.8 per cent. profit margins compared with 4.3 per cent. last year. The number of loss making companies in the survey has risen to 42—about 22 per cent. of the total compared with 19 per cent. last year.

One of the companies shown to be performing against this trend is Warburtons, the largest private company in the survey. In the year ended September, 1976 its sales totalled £25.1m. with profits of £1.4m., a margin of 5.6 per cent.

Only one other company in the top ten private bakers, Stanley Hill and Son, managed to equal this performance.

Baking Companies, Jordan Dataquest, 47, Brunswick Place, London, N1 6EE, £24.

Tests at Lake District mine

EXPLORATORY working of the Force Crag barytes mine at Braithwaite, near Keswick, has been agreed by the development control committee of the Lake District Special Planning Board.

Committee members decided after visiting the site, that work could be permitted to test the nature and extent of the barytes and lead deposits still there.

It was worked as a mine up to about 1960. The committee stipulated that the waste ore should be tipped in a hollow away from the nearby stream.

Mr. Robert Gunn, the mine manager, said he expected the mine would be in operation by the end of the year, employing up to 20 people.

GEC director attacks Whitehall 'interference' in business

GOVERNMENT intervention in business was attacked last night in a paper delivered to the Royal Society of Arts, Manufacturers and Commerce.

Mr. Ronald Grierson, a director of the General Electric Company, accused ministers and civil servants of trying to take an entrepreneurial role—supposedly in the national interest—while bypassing the necessary disciplines of capitalism.

Private enterprise was suffering as a result because it was having to bear the burden of a huge public sector shielded from the competitive realities of business life.

"Entrepreneurial government bestows its patronage selectively and at random," said Mr. Grierson, former deputy chairman and managing director of the now defunct Industrial Reorganisation Corporation.

"Under the banner of 'backing winners,' ministers and civil servants fancy themselves as latter-day Carnegies or Rockefellers; and hundreds of millions of taxpayers' money are ventured on what was once called 'headlong charges down frustrating cul-de-sacs'."

He said that "investing from the hip" would be another way of describing these adventures. "What is surprising is how rarely this conduct of government is challenged in practical terms. Public opinion somehow seems to be more preoccupied with the theoretical foundations of state intervention, with its legitimacy in constitutional terms."

"Not that this is unimportant, the blacklist revelations of recent weeks show all too clearly how vigilant one needs to be on that front."

"But the question to be asked about the state as entrepreneur is not simply 'May the state do this?' but rather 'Is one iota of extra national wealth likely to be created by so much frantic busy-bodying?'"

Mr. Grierson said that the justification for this type of entrepreneurial intervention was said to lie in the malfunctioning of the capitalist market economy. The argument was that major financing and investment decisions could no longer be taken without the state's corporate wisdom and vast resources.

The trouble with this line of thought was that the market economy could not be relied upon to deliver specific economic situations. Mr. Grierson said that this irked Whitehall and that the cardinal mistake made by the centralised bureaucrats was to behave as if economic truths could be "known."

In real life, what passed for knowledge—for the purposes of deciding the best way of producing the right products—was primarily a matter of judgement or even guesswork.

"Corporatism is the frame of mind in which producers, instead of facing the risks and penalties and, of course, also the rewards of the free market, huddle together in the bunkers of Whitehall and Millbank and, in the name of some mystical public interest, try to rationalise their relationship with each other with

the government of the day," he said.

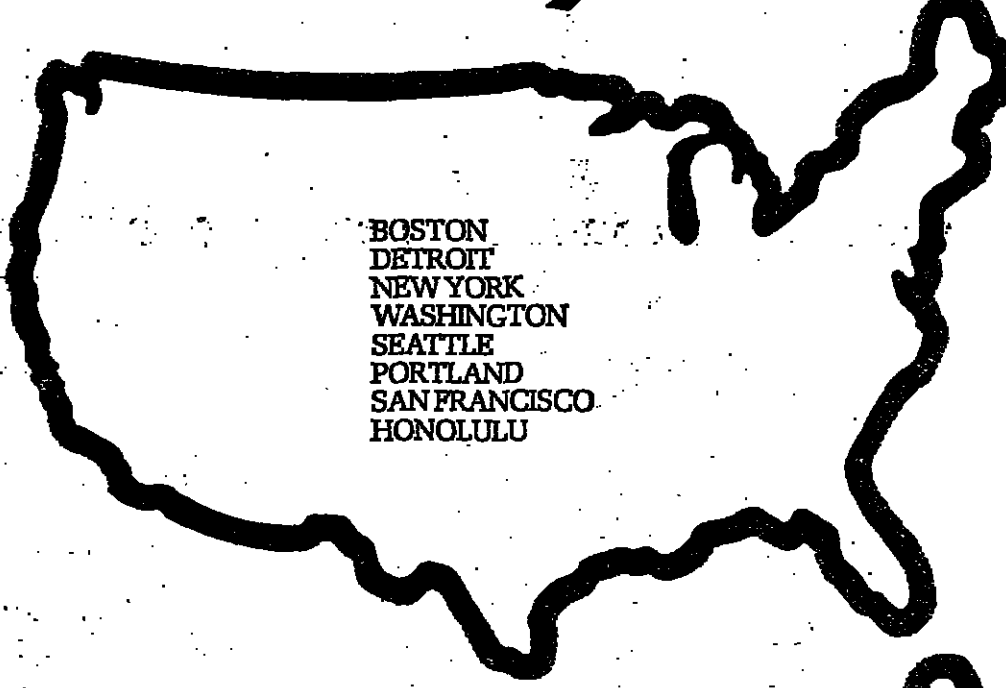
"Competition, with the accompanying penalties for failure, is not man's natural habitat. He accepts its disciplines only if, and to the extent to which, the rewards for success are correspondingly enticing. When these rewards cease to attract him the average businessman either opts out or seeks the safe anchorage of the corporate state and the cosy get-togetherness of the world of Neddy and public patronage."

"Whenever a particular industry comes under Neddy scrutiny, the predictable discovery is that if only there were more collaboration and less competition and if only the Government would support a convenient euphemism for subsidies—certain unprofitable activities, that industry would improve its compliance with the national interest."

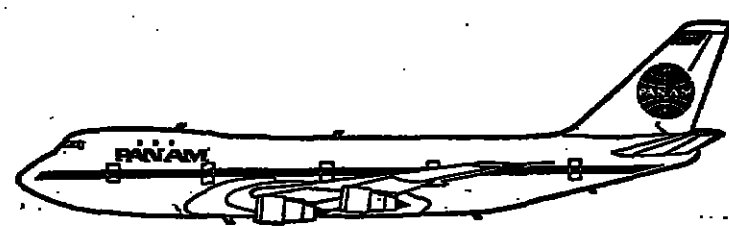
"If the national interest is deemed to lie in increased exports, Whitehall stimulates them by selective subsidies or guarantees; if the national interest is deemed to lie in shrinking an industry down to a single U.K. firm, incentives are offered to induce several firms to merge."

"If the national interest is deemed to lie in a so-called incomes policy, Government tries to bully firms which see things differently by threatening punitively to withhold public sector contracts, export guarantees or permission to raise insurance premiums. No unconstitutional monarch of the 18th century could have been more willfully arbitrary."

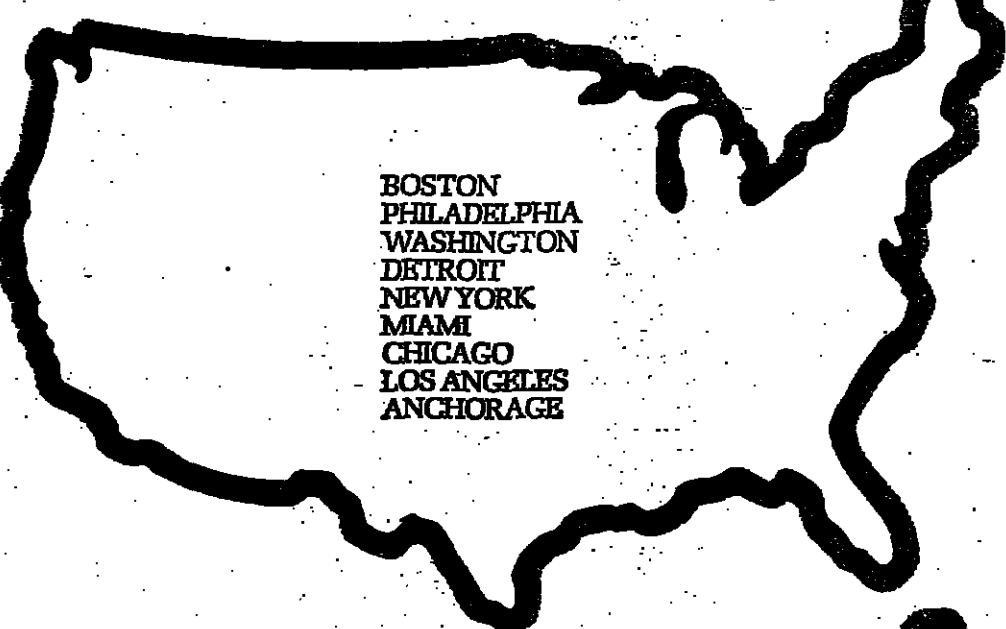
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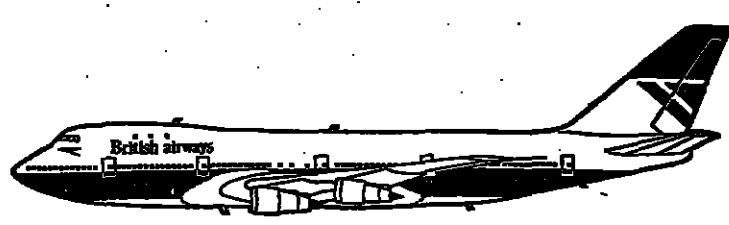
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HOME NEWS

Worst post-war year for iron foundries

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

PRODUCTION of iron castings—one indicator of the health of U.K. engineering—fell in 1977 to their lowest post-war level. Output at 2,795,000 tonnes represented a drop of 5.7 per cent. on the 1976 level.

The Council of Ironfoundry Associations also estimates that a further 18 iron foundries shut down in 1977, leaving an estimated 714 still in operation.

However, official statistics show that the industry's work force increased from 79,589 to 80,861.

The industry, forced by problems in the home market to push exports more strongly than ever, managed to increase direct exports from 174,100 tonnes in 1976 to 175,600 tonnes.

At home, production of cast-

ings for the major customer—the automotive industry—were affected by unsettled conditions which saw production of an estimated 400,000 cars lost because of industrial disputes.

As a result, what might have been a good year for the foundries supplying automotive castings ended with a 1 per cent. fall in output to 792,100 tonnes.

Output of tractor castings fell by only 1.5 per cent., much less than the fall in sales of wheeled tractors—8.7 per cent.—a performance again affected by industrial trouble.

Only the foundries making engineering iron castings showed any perceptible increase in output last year, with tonnage up by 3.5 per cent. to 524,200 tonnes.

Within that overall total, there was a 10 per cent. rise in demand for machine tool castings and one of 9 per cent. for castings for ships' engines, turbines and so on.

Sales of castings to the building industry fell by 14 per cent. to 274,500 tonnes. Output of cast iron baths, stoves and castings for furniture and domestic appliances fell 7 per cent. to 87,500 tonnes, about half the 1970 level.

One of the three remaining foundries making cast iron baths closed last year.

Production of pressure pipes and fittings fell by 23 per cent. to a new low of 305,000 tonnes, mainly because of local authority expenditure cuts.

Barclays chairman suggests exchange control loosening

BY MICHAEL BLANDEN

MR. ANTHONY TUKE, the chairman of Barclays Bank, advocates a "measured loosening" of U.K. exchange controls to help make the best use of North Sea oil revenues.

In his annual statement to-day, Mr. Tuke also re-affirms the bank's intention of maintaining its operations in South Africa, which have been heavily criticised by anti-apartheid organisations. He insists that this offers the best hope of achieving a more tolerant society there.

Commenting on the benefits of North Sea oil, Mr. Tuke says that priority should be given to improving the U.K.'s productivity and increasing its foreign earning power. In particular, business desperately needs a long period of confidence which can only come from "steady and sympathetic Government policies."

It also requires, he says, a "sustained reduction in the absurd level of taxation, in particular at both ends of the range."

He goes on to argue that "there is now an opportunity to exploit Britain's skills in foreign investment by a measured loosening of exchange control."

He says the prohibition of sterling finance of third-country trade, introduced as part of the emergency measures to help sterling in late 1976, is "unjustified," especially as the main cost of removing it would be of a once and for all nature.

Regarding the bank's involve-



Mr. Anthony Tuke

ment in South Africa, at a time when Clitcor, the second biggest U.S. bank, has just announced that it is to end loans to the South African Government and its agencies, Mr. Tuke maintains "we cannot believe that the under-privileged majority can possibly be helped by withdrawal of foreign investment."

He admits that events of the past six months, including the death of Mr. Steve Biko and

Annual report, Page 22

Albery sells interest in five theatres to newspaper group

BY ANTONY THORNCROFT

SIR DONALD ALBERY, whose family has been involved in the London theatrical world for more than a century, has sold his majority interest in five theatres to Associated Newspapers. The theatres are the Albery and Wyndham, built by Sir Charles Wyndham, a relative, at the turn of the century, the Criterion, Piccadilly and Donmar (Warehouse), the new experimental theatre in Covent Garden.

Health reasons have forced Sir Donald, who is 84, to sell. His son Mr. Ian Albery, who is deputy managing director, will succeed his father as managing director, and managerial control is expected to remain with the Albery family.



Sir Donald Albery

First venture

This will be Associated Newspapers' first venture into the theatrical world. The property potential in its investment seems minimal, since the theatres are protected and the Albery family has been at the forefront in preserving London's theatres.

There is potential on the production side through Donmar Productions, which puts on plays. There is also scope in developing Donmar's leasing activities—it supplies theatrical props, lighting equipment, stage equipment, and the like, to more than 200 companies throughout the U.K.

Mr. Ian Albery said last night that he did not expect any change in the policy of Donmar Productions.

Over the years the Albery family has presented such innovative works as *Waiting for Godot*, and *Tam and Sympathy*. Another success, which has just been revived at the Albery, was *Oliver!*

The Duke of Devonshire is appealing for £100,000 towards the total restoration cost of £500,000 of Buxton Opera House, Derbyshire, locked up since the end of the war.

Derek Crouch plans U.S. coal venture

BY PAUL CHEESBRIGHT

DEREK CROUCH, one of the big-est of the U.K. open cast coal producers, is expanding into the U.S. for its first mining venture overseas. It is taking 60 per cent. of a new company making a \$8.9m. investment in western Pennsylvania coal properties.

Derek Crouch, with headquarters in Peterborough, said yesterday that the new company would be called Power Inc. Crouch's partners are two fuel distributors serving the eastern U.S., Erickson of Johnstown and Summers Fuels Inc.

Crouch is financing his share of the investment, which is the initial equity base of Power Inc. The rest of the investment in the coal properties, which are being purchased from an undisclosed company, will cost Power Inc. \$12.2m. (\$8.4m.). A medium term loan has been arranged with a U.S. bank.

The coal properties contain 20m. tons of 30,000 acres of open cast coal. The company will be using the best of the open cast techniques with which Crouch is familiar, and initial production is set at 750,000 tons a year, rising to 1m. tons.

Mr. R. Scott, the financial director at Crouch, explained that the company had been looking at various parts of the world for a new mining venture and had been attracted to the U.S. by the expansion in coal production envisaged in President Carter's energy plans.

The company does not expect a dividend from Power Inc. in the first year of operation, although Power Inc. is expected to operate profitably.

The operation starts with the firm base of a long-term contract to provide Potomac Electric Power with 500,000 tons a year.

Power Inc. is hoping to win additional long-term contracts and it is in this connection that Crouch's partnership with Erickson and Summers will be of special significance.

Crouch, which last week announced a rise in pretax profits to £2.47m. for last year from £1.82m. in 1976, follows in the footsteps of Goldfields, which said in November it was spending £19.2m. on a coal venture in Tennessee.

Sainsbury cuts its coffee again

By David Churchill

J. SAINSBURY, the supermarket chain, yesterday stepped up the coffee price war with a cut of 30p a pound in the price of its ground coffee and coffee beans.

This move means that Sainsbury's coffee prices have dropped by a quarter over the past six months. The company said yesterday that the latest cut was due to the falling price of raw coffee beans on the world market.

Earlier, the Co-op cut the price of its own label instant coffee brand by 10p a quarter pound. Co-op label 4-oz. packets will sell at 79p in most stores.

In another move, Wallis stores in London have cut the price of a 4-oz. packet of Maxwell House coffee from £1.09 to 99p. The new price will be reviewed in three weeks.

Sainsbury's pure coffee will now cost £1.11p for an 8-oz. packet, with a similar size of coffee and chicory mixture costing 84p.

Last April a tonne of coffee on the world market cost £4,400 but the price has now dropped to under £1,400 a tonne.

Meanwhile, the Co-operative Wholesale Society, which is Britain's biggest off-licence group, is offering a cut-price wine offer for Easter on three of its most popular wines.

Finniston to head new Policy Studies Institute

BY DAVID FREUD

TWO OF the largest independent U.K. policy research organisations are to merge. The new body will be called the Policy Studies Institute.

The new institute will take over the work of the 47-year-old Political and Economic Planning and the Centre for Studies in Social Policy, founded in 1972.

The income—from a variety of grants—for the institute will amount to more than £500,000 and total staff will be about 50.

The two organisations will be moving into premises in Westminster in the next two months.

The chairman of the institute will be John Pinder, former director of PEP, takes over the same post in the joint organisation.

The merger reduces the number of major independent policy research institutions to three.

The other two are the Royal Institute of International Affairs—more commonly known as Chatham House—and the National Institute of Economic and Social Research.

Mr. Pinder said that co-operation with these organisations will be as others, was likely to increase.

There has been criticism over the last two years of the quality of research produced by the British organisations.

It has been said that they com-

pare badly with the Washington Brookings Institute, whose policy recommendations are taken very seriously by the U.S. Administration.

There has been considerable public discussion of the feasibility of setting up a British equivalent to Brookings.

Mr. Pinder said yesterday that the merger would help close the gap between the independent policy research organisations in the two countries.

"A lot of the needs which people thought should be fulfilled by a British Brookings will be fulfilled by the new institute," he said.

The merged institute had agreed to take part in conferences organised by the National Institute of Economic and Social Research on the Brookings model, in which specialists address a high-level audience and the conference papers are later published in book form.

Mr. Pinder said he believed the institute would have a much greater impact on Government policy than its predecessors.

"We hope we will be more effective in getting our message across to the Government and the public at large. Continuity in this field is vital."

Among projects for immediate examination are an analysis of European democratic institutions and British educational policy.

The PSI also plans to look at unemployment and the role of British institutions, including the trade unions.

Hotpoint sells most washing machines

BY MAX WILKINSON

HOTPOINT automatic washing machines have overtaken Hoover as the market leader in the U.K., according to figures from Audits of Great Britain.

Hotpoint is a subsidiary of the General Electric Company which announced last week that it was closing its English Electric cooker factory in Liverpool.

GEC has faced persistent difficulties in its domestic appliance divisions during the last few years because of low profit margins and slack demand.

Three years ago, the Hotpoint division, making washing machines and refrigerators, was put under the management of Mr. Chalm. Schreiber, whose furniture business was amalgamated into a new company called GEC-Schreiber, controlled by GEC.

He persuaded GEC to back a substantial investment programme to increase production

and to take Hotpoint up-market as far as possible.

His strategy has been to attack Italian imports with an image of quality and prompt service.

As a result, sales of Hotpoint's automatic washing machines and refrigerators have improved. The Audits figures show that Hotpoint's automatic washing machines had 27 per cent. of the U.K. market in the last three months of 1977, compared with 23 per cent. for Hoover.

The statistics also show that Hotpoint's share of the refrigerator market rose from 17 per cent. to 20 per cent.

"This is very gratifying news. But, of course, until we can increase and maintain production as we are now seeking to do with the factories at Peterborough and Llandudno, we cannot expect to maintain this leadership," Mr. Schreiber said.

CIRCULATE		
POSITION	INITIAL	DATE
MANAGING DIRECTOR	BER	MON. 5th.
FINANCE DIRECTOR	JEF	MON. 5th.
SALES DIRECTOR	JF	TUE. 6th.
COMPANY SECRETARY	JW	TUE. 6th.
MARKETING MANAGER	RBS	WED. 7th.
CHIEF BUYER	BRD	THURS. 8th.
PERSONNEL OFFICER		FRI. 9th.

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English China Clays to build U.S. plant

FINANCIAL TIMES REPORTER

A CLAY-PRODUCING plant will be built in Georgia, U.S., by English China Clays, the company said yesterday.

It is the second American deal concluded by the British company, which accounts for about 80 per cent. of U.K. clay production, and brings its total recent investment there up to \$8m.

The plant will produce high-brightness calcined clay mainly for the paper and coating markets.

Construction should begin in spring, and production should rise from an initial 20,000 tonnes to about 50,000 tonnes.

The company's American subsidiary, Anglo-American Clays Corporation, set up a joint venture recently with Flintkote Company of Connecticut to produce calcium carbonates for the paper and paint industries.

Italy and Australia are also main areas for expansion by the company.

Victory for parents who ran own school

PARENTS WHO set up their own school for their children during a row with their education authority have won their battle over which school the youngsters should attend.

A loophole in the Education Act helped the parents of 11 Leicestershire children win the 11-month battle.

Education Secretary Mrs. Shirley Williams has agreed that the children can attend their Valley Comprehensive in Syston against education authority wishes because the authority cannot prove that their attendance would increase the education bill, as required by the Act.

But other parents will not be able to exploit the loophole. Mrs. Williams intends to introduce legislation to make parents obey school allocation rules.

The rebel parents registered their children at the school every day since last September but were turned away because no places had been allocated for them. They set up their own school and employed a teacher to give basic lessons for four hours on three mornings a week.

not prove that their attendance would increase the education bill, as required by the Act.

But other parents will not be able to exploit the loophole. Mrs. Williams intends to introduce legislation to make parents obey school allocation rules.

The rebel parents registered their children at the school every day since last September but were turned away because no places had been allocated for them. They set up their own school and employed a teacher to give basic lessons for four hours on three mornings a week.

Capital gains tax relief extended

Financial Times Reporter

EXTENDED relief from capital gains tax is available to those selling their businesses on retirement, the Inland Revenue announced yesterday.

Previously, an individual selling or at a business which he had owned through the whole of the preceding ten-year period, might be eligible for relief from capital gains tax not only on that business, but on separate businesses in different localities providing they were concerned with goods or services of the same kind. This provision is now dropped.

In future separate businesses (including those held through family companies of which that individual was a full-time working director), which have been owned for a ten-year period, will be treated as the same business for the purposes of the relief available under section 34(1) of the Finance Act 1965.

Rodgers opens £87m. suburban rail link

BY LYNTON McLAIN, INDUSTRIAL STAFF

BRITISH RAIL'S £87m. Great Northern Suburban Electrification scheme was opened yesterday by Mr. William Rodgers, Secretary for Transport, amid cheers from commuters.

There is no prospect of its paying its way.

The scheme was authorised in 1971 at a cost of £55m, but will have cost more than double by the time the last equipment has been installed.

The investment covers an inner suburban electrification project from Moorgate to Hertfordshire and an outer section running from Kings Cross to Royston.

The first was completed in November, 1976, and British Rail said yesterday there had been a net 30 per cent. rise in revenue from passengers using the line.

That was after allowance for the 16 per cent. rise in fares notified in January last year, but British Rail was reluctant to say how many more passengers were using the modernised services.

Both services use purpose-built trains, with top speeds up to 75 mph on the inner lines and 90 mph on the outer routes from Kings Cross.

The journey time from Hitchin to Kings Cross has been cut from 55 minutes to 33 minutes.

Money has also been spent on rebuilding 60 bridges, replacing 57 old signal boxes and installing overhead electrification.

In spite of the heavy investment there was no likelihood of a purely commercial return on the electrification of the services.

Government approval was given in 1971, on the basis of a cost-benefit analysis which took account of the social benefits of reduced congestion on the road.

Bus insurance snag for Leyland

PRODUCT liability insurance would lead to insurance premiums of about £5,000 a vehicle a year being paid by the manufacturer, Leyland is thought to be studying the law before making any bid.

The authority of Southern California is inviting tenders for about 20 double-deck buses. Leyland said yesterday it was "cautiously interested" in the California contract but pointed out that it had carried out no trials with such a bus in the temperatures

Partner warned brokers about 'image'

FINANCIAL TIMES REPORTER

WARNINGS were given by the senior partner of Chapman and Rowe about its image on the Stock Exchange eight months before it was hammered in 1974 with a deficiency of almost £2m. the Old Bailey was told yesterday.

Mr. Alan Harman, 34, who is accused of conspiring with two other former partners and its managing clerk to defraud clients, and with furnishing false financial information to the Stock Exchange in 1973-74, said the firm achieved a great surge of business after it joined it about 1970 and then became a partner.

His commission totalled more than £300,000 in five years, during which he dealt for the Slater Walker group and other important institutions.

"We were one of the first stockbroking firms to break through the establishment barrier," he told the jury in his defence evidence, adding that he had brought in more than £30m. worth of business for the firm during his time with it.

Mr. Neil Denison, prosecuting, pointed out that in August, 1973, Mr. Herbert Woolmer, then senior partner in the firm, commented about Chapman and Rowe's "image" at a meeting with other partners.

Counsel said Mr. Woolmer at that time referred to the suspension of one of its partners, and

warned: "It is becoming apparent that Chapman and Rowe are being regarded by many people as at the worst spivs, and at best a firm whose only object in life is to make a fast buck."

Mr. Harman said: "Mr. Woolmer was very cross that the firm had been censured and said the conduct of its partners and dealers must be above reproach in future. I agreed with his sentiments."

Mr. Denison suggested that the Stock Exchange compensation fund had to pay £200,000 to meet claims over clients' transactions involving Mr. Harman, and had probably only recovered £9,000 from him, although he had been

enjoying a high standard of living.

Mr. Harman said he was unaware that clients' securities worth £800,000 had apparently been pledged by Chapman and Rowe to banks without authority.

"I think this is a small proportion of the business which was going through the firm, and I had no idea such a large amount was being pledged."

Mr. Denison questioned Mr. Harman in detail about the firm's balance-sheet, which showed a liquidity margin of £175,000 in September, 1973. He alleged incorrect entries in the balance-sheet made it £1m. better off than it really was at that time.

Mr. Harman denied knowing

any of the wrong entries in the balance-sheet, although large amounts referred to partners' own dealings, including more than £250,000 which concerned Mr. Harman.

Mr. Harman agreed that the work of another defendant, Mr. Ralph Clarke, was quite separate from his own, and his dealings were on a different scale. He felt that a third defendant, Mr. George Miller, had shown bad judgment in selling gold shares short in 1973-74.

The four accused are Mr. Harman, Mr. Miller, 33, Mr. Clarke, 50, and Mr. John Goodsell, 38. All deny the charges in the trial, which was adjourned until to-day.

PARLIAMENT AND POLITICS

DEFENCE DEBATE: DAY ONE

Demand for Mulley to resign over pay

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE RESIGNATION of Mr. Fred Mulley, Defence Secretary, was called for last night by the Conservatives on the grounds that his attitude over pay had been "negligent and indefensible".

The demand came from Sir Ian Gilmour, Tory defence spokesman, who said that the forces must get a substantial increase when their rise becomes due in April, adding: "If something is not done, the Secretary of State cannot retain his office. He will have to resign."

Sir Ian also attacked what he claimed was the general weakening of Britain's defences under the Labour Government. On his reckoning, the Government had looked a total of £100m. off the U.K.'s defence spending when existing and planned cuts were taken into account.

But opening the debate, Mr. Mulley declared that Britain would, in fact, be increasing its defence contribution in real terms in the years ahead. He also denied the Opposition charges over service pay and declared: "I shall do my damndest to see the forces get a fair deal."

Mr. Mulley strongly underlined the threat from the increasing strength of the Warsaw Pact forces. On the neutron bomb, he said that Britain had not reached a decision as yet about America's development of this weapon. But the implication of a long passage in his speech was that NATO needed it in order to redress the balance with the Eastern bloc forces in central Europe.

The Secretary of State faced a major attack from a large group of his own Left wingers. With the support of the Welsh Nationalists, they had put down an amendment declining to take note of the defence White Paper for a real increase in arms spending which would heighten world tension and divert resources from social needs. They claimed that the proposals contravened the Government's pledge to reduce military expenditure.

Additionally, the amendment proposed an commitment to proceed with a new generation of nuclear weapons—a reference to the neutron bomb.

The Government motion which the House was debating asked MPs to endorse its policy which was based on a careful effort to deter aggression while

attempting to reduce tension through international agreement on arms control and disarmament.

Tory amendment claimed that the defence policy of the Government had weakened the security of the U.K. and therefore harmed the prospects of reaching such an international agreement.

The House will have an opportunity to-night to vote on the Tory amendment. But the Left-wing amendment cannot be put to the vote as it was not called by the Speaker for debate.

Sir Ian said the House had listened to a thoroughly complete speech from Mr. Mulley based on a thoroughly uniformed White Paper. No one who relied on the Secretary of State for their information could have an accurate picture of the state of the forces.

There had been no mention of the unprecedented crisis of morale and lack of confidence in the Government that now existed in the services.

There had been a serious erosion of skilled and experienced officers and men. Those who remained were fed up with the way they had been treated over pay and the fact that the Government had put defence at the bottom of the list of priorities.

The last four years had been the most disastrous for the armed forces since the days of Lord North 200 years ago. Savage cuts had been imposed and the morale had been hit.

The Secretary General of NATO Dr. Luns, had striven away the defeat when he pointed out that the Government had

taken us below the minimal level of defence.

Sir Ian said that the Government did not only have to face the Warsaw Pact. It also had to face a minor but against its own Left-wing. "The Tribune Group always want to slash Britain's defence expenditure because they are not interested in the security of this country," the Tory spokesman declared.

Sir Ian said that the Labour Party had many members who were vociferously opposed to Western defence interests. That was the murky background to the debate.

Mr. Mulley, on the question of pay, indicated to the House that the forces would still have to settle within the 10 per cent limit when the findings on their pay review are announced on April 1.

"I am sure all ranks in the services understand the need for pay restraint if inflation is to be controlled," he said.

The Defence Secretary stressed that the capability of the Warsaw Pact forces was formidable and growing. They were in a high state of readiness, equipped for offensive operations. A great deal of new defence equipment had been supplied to them.

The answer must be a cohesive and united Western alliance against the Russian invasion. It was the only way to ensure that the Warsaw Pact would not bring disaster for them but disaster for all.

In addition, the growth of Soviet and Cuban military activity in the Horn of Africa and the profound disturbing to those who believe that African countries should decide their own future. These events showed that Russia was quite prepared to bring its military power to bear.

Mr. Mulley added: "The threat to humanity is not the possibility of a Russian invasion. It is the arms race which is taking us towards a nuclear war."

In that arms race, the West had been the pacemaker. If the militarists held that we could negotiate only from a position of superior military strength, they could hardly blame the Russians for using the same argument.

Minister urges big production effort by U.K. car industry

BY IVOR OWEN, PARLIAMENTARY STAFF

A DETERMINED effort by the British motor car industry to step up production so as to ensure that it is able to fill the gap in the U.K. market created by the limitation of Japanese imports was urged by Mr. Michael Meacher, Under-Secretary for Trade, in the Commons yesterday.

Mr. John Nott, shadow Trade Secretary who complained about the protectionist posture of Ministers (Mr. Edmund Dell, Trade Secretary, was a notable absentee from the Treasury benches), warned of the danger that more imports from Italy or Germany might fill the gap left by the Japanese.

He stressed that at the heart of the problem was the fact that, at the moment, the British car industry was not producing in a manner acceptable to Britain.

Mr. Nott also underlined the successes achieved by the British car components industry and the commercial vehicle industry and called on Ministers to take these into account so that protectionist measures, designed to benefit the motor car industry, were not allowed to damage the prospects of what was globally a very successful British industry.

Last year, he said, it had contributed a massive surplus of £130m. to the balance of payments.

Mr. Meacher pointed out that the British car industry had asked the Government to take action to secure a limitation in Japanese imports precisely because, under the Treaty of Rome, imports from EEC countries could not be stopped.

"We took what action could be taken in order to preserve extra production for the British industry. We intend to see that this extra production is forthcoming," he said.

Mr. Meacher, who spoke of encouraging signs that British Leyland was increasing its level of production, accused Conservative leaders of being prepared to accept an increasing level of imports, whatever the consequences for the British industry.

Government policy, he said, was aimed at securing a balance between an open market and protectionism.

Mr. Roderick MacFarquhar (Lab., Belper) suggested that the reasons why Japanese cars had enjoyed such success in penetrating the U.K. market was

that while Britain played by the EEC rules, other Common Market countries did not.

He pressed for inquiries into whether there were any impediments to Japanese car exports to France and Italy which did not exist in relation to the U.K.

Mr. Meacher agreed that the import of Japanese cars into Italy had been negligible while the level of penetration of the French market had been around 3 per cent compared with approximately 10 per cent in the case of the U.K.

He told Mr. Tom Litterick (Lab., Selby) that Mr. Dell had only agreed to forego seeking more formal controls over the level of Japanese imports after the Japanese Government had made a clear commitment to restrain vehicle exports in a manner acceptable to Britain.

"If the Japanese do not keep to their side of the bargain—and I expect that they will—then we are under no obligation on our side to do so."

Part of the agreement, he stressed, was that there should be regular monitoring of the level of Japanese exports to the U.K. market.

Mr. Cecil Parkinson, another Conservative trade spokesman, said he had been told that there was a waiting period of four to six months when he tried to buy a Jaguar last week. There was a danger that the British taxpayer would find himself in the position of pumping hundreds of millions into British Leyland and still being unable to buy the car of his choice.

Mr. Meacher replied that the alternative side of the picture was that unless money was provided for British Leyland for investment—something the company had needed for decades—there would be no British industry given some protection, it might not be possible to buy a British car.

AS POWER-SHIFTS APPEAR IN EUROPE... Labour ponders its links with Communist parties

BY RUPERT CORNWELL



Mr. Eric Heffer... advocate of new approach.

THE Labour Party to-day holds two meetings which could have a significant bearing on how the party handles the increasingly sensitive topic of relations with other European Socialist and Communist parties.

The most important will be a session of the National Executive Committee's international affairs sub-committee, devoted to a study of formal guidelines that would govern its links with the Communists in both eastern and western Europe.

Shortly afterwards will be held the first-ever meeting of Labour's newly-formed Western Europe Committee. Although this too is under the auspices of the NEC, it also comprises members of the Parliamentary party as well as academics and journalists.

The attempt to work out the guidelines springs directly from the embarrassing rumpus of last autumn over the reported—and subsequently denied—praise heaped upon the Soviet system by Alex. Kitson, a Left-wing member of the NEC in Moscow as a guest of the Russian Communist party.

For all the insularity of British politics, the party's strategists were aghast at what might have been the consequences had the Kitson incident happened in the midst of a general election. In any case, it is already clear that the "Red Peril" argument will loom large in Conservative attacks during the campaign.

But the development also stems from the awareness on the Left that the so-called Euro-Communists, especially those within EEC member States, are infinitely more relevant to Labour than fruitless ritual contracts with the USSR—and the accompanying political landmines that these are apt to detonate.

The movement towards power of some western European parties only reinforces this view in Italy, the PCI, the main repository in that country of Left-wing votes is now inside the Parliamentary majority, while France could have Communist Cabinet Ministers by this time next week.

The most articulate advocate of a new approach is Mr. Eric Heffer, MP for Liverpool Walton, who has already publicly urged discussions between the Socialist International and the more independent-minded Euro-Communist parties. Three of them, indeed, were invited by the NEC to send representatives to the last Labour conference in Brighton.

There are naturally a number of different shades of opinion inside the Labour Party. Orthodox Social Democrats in the Cabinet and elsewhere do not believe the Euro-Communists are

sincere, but see their tactics as a means to an end with the guarantee that they will thereafter abide by the rules of the democratic game.

Further to the left, there are those who trust the Euro-Communists but accept that relations should be as national, sister socialist parties and who deny the enduring traces of the rigid internal discipline implied by "democratic centralism," even in the Italian party.

At the extreme Left of Labour's broad church are a few who regard most Euro-Communists as too moderate by half. There was a memorable moment at a Commons meeting the other day when spokesmen for the far Left set about a member of the PCI's central committee, friendly to Nato and the loathed Common Market.

As is often the way with NEC sub-committees, the fate of the guidelines proposals will be determined by the number who actually attend today's meeting, which will be chaired by Sir Minkford, MP for Bethnal Green and Bow.

In essence, the guidelines are understood to attempt to provide a system of classification for individual Communist parties, so that relations can be judged by various criteria: human rights, commitment to "pluralism," common concerns like the EEC, and so on.

Transport House hopes thereby to avoid the inconsistencies which arose under the previous ad hoc approach. An early illustration of the mood will come with a decision whether to send representatives to the forthcoming Spanish Communist Assembly.

But even if endorsed, the guidelines will have to go before the full executive, where fresh Right-wing opposition may be expected.

Case put for PR as election issue

BY RUPERT CORNWELL, LOBBY STAFF

CAMPAIGNERS for proportional representation last night launched a drive to stop the two major parties suppressing electoral reform in the run-up to the next General Election.

In the BBC programme, Open Door, run by the all-party Campaign for Electoral Reform, Mr. Christopher Chataway, a former Conservative Minister, accused most MPs of wanting to "hush up the matter, even though opinion polls show that 74 per cent of the population wanted to change to a fairer system."

Mr. Peter Walker, MP, another former Minister and a leading figure on the Tory liberal wing, argued that in 1974 a party had come to power against the views of the electorate. He favoured a more representative system, but one in which

the constituency MP could survive.

Mr. Robin Corbett, Labour MP for Hemel Hempstead, argued that the prospects for reform had improved. He warned that if the next election produced another close finish, the case for PR — "a system electors would appear to want."

Among the other well-known advocates of proportional representation featured last night were Sir Richard Marsh, the former Labour Cabinet Minister, and Mr. Denis Taylor, ousted in 1973 as Labour MP for Lincoln.

At the same time, Mr. David Steel, the Liberal leader, reaffirmed his party's commitment to change, insisting that the authority of Government had been weakened by its repeated refusal to represent a majority of the people.

Privileges inquiry agreed

TWO REPORTS which appeared last week in The Guardian and the Daily Mail about the findings of the all-party Select Committee on Immigration were referred yesterday to the Commons Committee on Privileges. The decision, by 133 votes to 70, was taken despite opposition by Labour Left wing MPs.

Mr. Fred Willey (Lab., Sunderland N.), Select Committee chairman, said he was complaining on behalf of the whole committee. He could not go into details as the committee had not yet reported to the House.

He was opposed by Mr. Jeff Rooker (Lab., Perry Barr) who said any journalist worth the title of journalist would never divulge his source of information. No-one would tell the committee who committed the alleged breach of privilege. "It is a total waste of the time of the House," he argued.

Mr. Dennis Skinner (Lab., Bolsover) said that much of the steel industry Select Committee report had been discussed in the Press beforehand and no action had been taken.

Mr. Willey was supported by his vice-chairman Mr. Dudley Smith (C. Leamington), who said the findings of the Select Committee had been leaked only an hour or two after it reached its final conclusions. If action was not taken, future proceedings of any Select Committee could be leaked with impunity.

Entry controls effective—Rees

THE ENTRY into Britain of a Ku Klux Klan member, with no reason to doubt the effectiveness of immigration controls, Mr. Merlyn Rees, Home Secretary said in a Commons written reply yesterday.

Mr. Rees said the immigration service had been under instructions at the time of Mr. David Duke's entry to refer cases of people of dubious identity to members of the Home Office.

"There was nothing to identify Mr. Duke to the immigration officer as a member."

He told Mr. Robert Atley (C. Christchurch and Lymington), who raised the matter, that the general question of the effectiveness of our immigration controls is kept under regular review, there seems no reason for this incident to doubt their effectiveness.

LEGAL NOTICES

No. 00921 of 1978
In the High Court of Justice, Chancery Division, the Master of the Rolls, the Vice-Chancellor and the Judges of the said Court, sitting in open Court, have given judgment in the following cases:

NOTICE IS HEREBY GIVEN that a Petition for the winding up of the above-named Company has been presented to the High Court of Justice on the 14th day of March 1978, and that the said Petition is now pending for consideration by the Court.

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APPOINTMENTS

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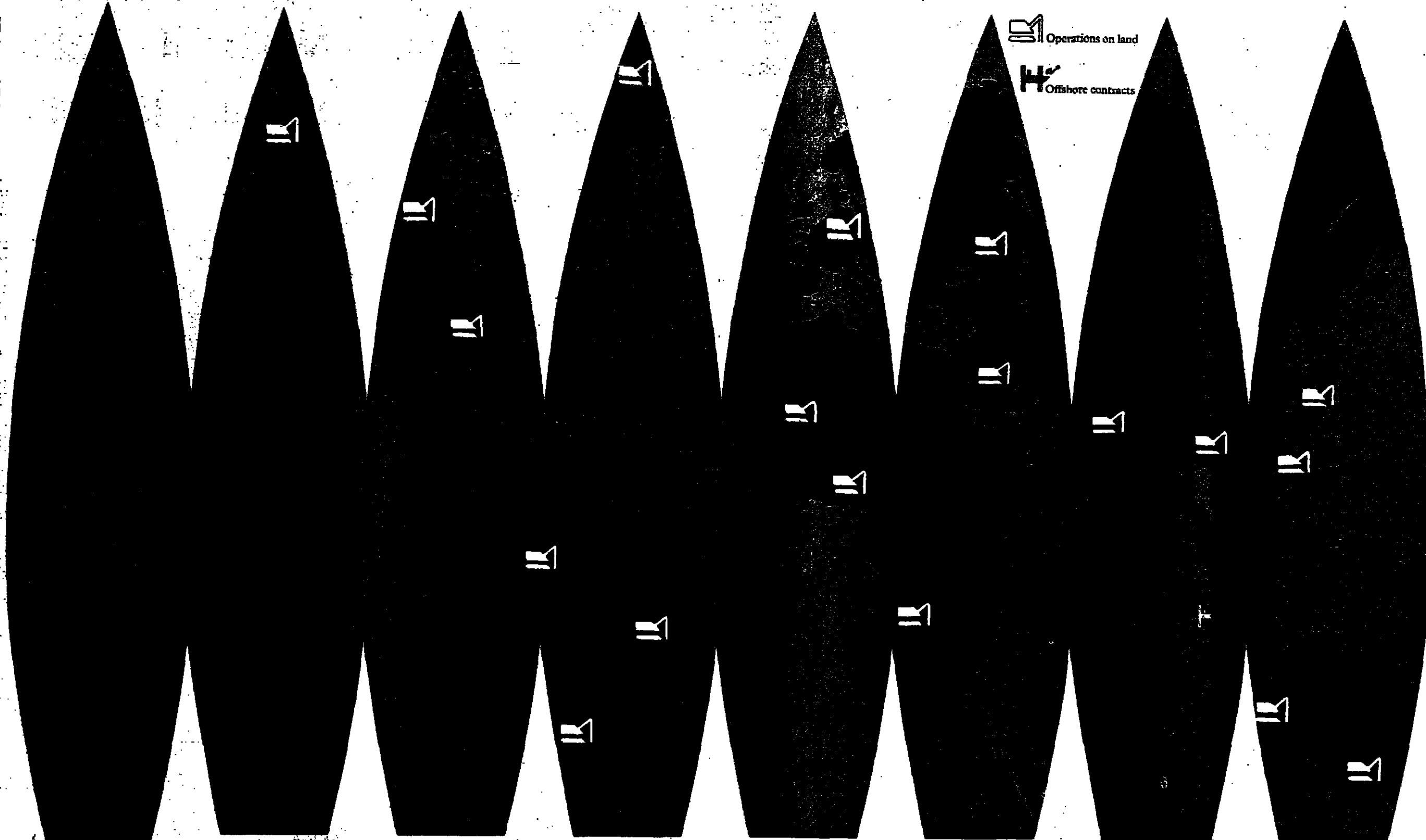
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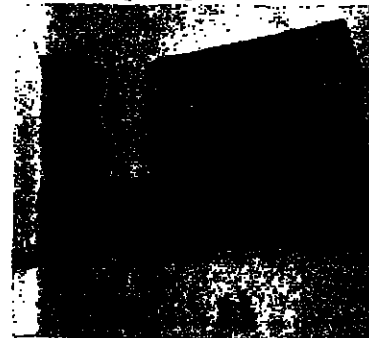
Raymond's achievements include design-and-build jobs such as an oil terminal at Zueitina, Libya, piling for the world's longest bridge across Lake Pontchartrain in Louisiana, and the foundation work for two CEGB power stations in Kent. They have designed a pipeline trestle support for Aramco in Saudi Arabia and are building it with components manufactured at their new plant at Ras-al-Khaimah in the United Arab Emirates.

We've combed through the records to find pictures to show the range of Raymond operations. Seventeen illustrations might just have done it. But we only had space for five. If you'd like to see more, please ask us to send you the missing dozen.

And if you have plans for construction, tell us about them, too. We'd be glad to help.



Shipping sand to the Sahara. At Zueitina in the Gulf of Sirte in Libya, Raymond International was awarded a contract to design and build a harbour for oil tankers, for Occidental Petroleum. They had complete responsibility for planning, design, engineering and construction. The job was finished in less than a year; roads, breakwaters, piers and loading platforms. Sand from the Sahara? No, not good enough quality for concrete. Raymond shipped in specially selected sand from Spain.



Kaiser Engineers work on in the snow. One of the worst winters in Ohio's history didn't stop the building of the Wm. H. Zimmer nuclear power station. While it snowed outside work went on inside on the pressure suppression chamber (right). Low pressure turbine spindles (left) rotating at 1800 rpm will drive the electrical generator.

Power begins with Raymond. This was the beginning of a new power station at Porto Tolle near Venice for ENEL (Ente Nazionale per l'Energia Elettrica). In England, Raymond worked on two power stations for the Central Electricity Generating Board, the Isle of Grain and Littlebrook D. Each job in its time was one of Britain's biggest piling contracts. Littlebrook D is planned for completion in 1980.

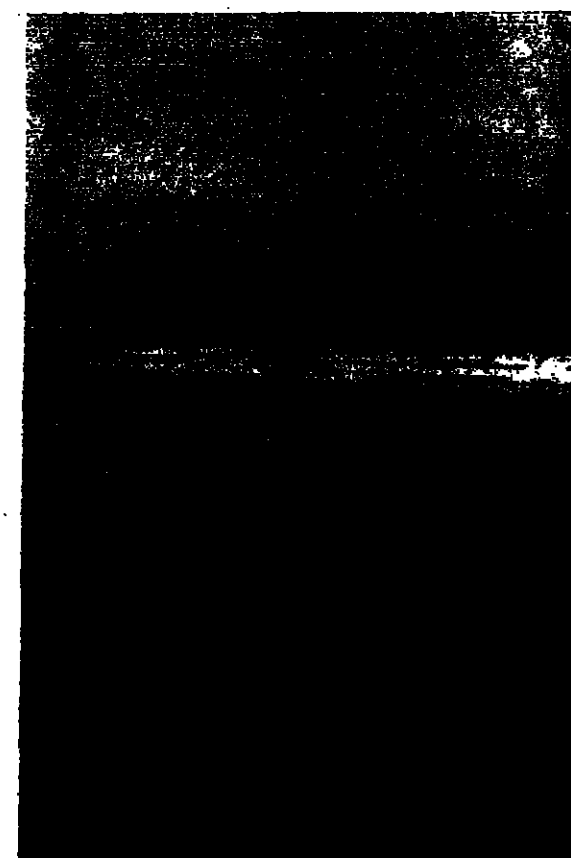
With a record like this, it isn't surprising that two-thirds of Raymond's contracts come from people who've used them before.

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Over a decade's work in Nigeria. In 1965 Julius Berger AG awarded Raymond the foundation contract for the Eko Bridge crossing the Lagos Lagoon. Since then, Raymond have been working almost continuously in Nigeria: parts of the Lagos-Ibadan expressway, the Lagos Ring Road, and sheet piling and pipe piles at the Apapa Wharf and Tin Can Island.



Design-and-build project in Saudi Arabia. For Aramco, Raymond (Saudi Arabia) Ltd. are building a £70 million six-mile trestle support for liquefied petroleum gas pipelines. Pre-cast concrete units and cylinder piles are being manufactured in a Raymond plant specially set up in Ras-al-Khaimah in the UAE to service the Middle East.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOFERS

PACKAGING

Lightweight cartons take the strain

APPROPRIATELY enough, a rugged die-cut, pre-printed package deal is being offered by blanks and to install the Roda McMillan Bloedel Containers machine which provides automatic assembly of the Beams cartons primarily for food products. The exceptional strength provided by these units is attributed to the use of corrugated material, the handling of products in the delivered in lightweight plastics containers.

The simplification comes from the fact that the cartons are made in such a way that they allow stacking to considerable heights without deformation or damage to the product on offer. At the same time, relatively small amounts of carton are used so that the product is easy to see.

The carton is known as the Beams Box and is a patented idea from the Italian company Nelsen.

The Swiss company Roda Macchine SA developed the machine for the production of the cartons and patented the design and the U.K. group has made arrangements to offer carton makers in Britain the cor-

Cardboard patterns cut fast

NEWLY developed by the Held company of West Germany is a previously could reproduce the cylinder model of a laser cutter which provides the means to cut a rotary plywood cutting form of practically any complexity at high speeds.

The necessary information is conveyed to the machine from a flat drawing on the copying table and while the laser cutting head moves in the Y direction, the cylinder is moved through the appropriate distances in the X axis, both motions being under the control of a small computer. A drawn reproduction of the cutting form can be produced at the same time as the form is made, providing the printer with an exact copy of the cutting tool which could be married up in advance with the printed work.

An early user of the equipment in France reports that he

Wraps round the product

DESIGNED AND built by Otto Hanel, Hannover, West Germany, the Compactomatic is a wraparound packing system capable of cartoning products such as boxes, cans, jars, bottles, cups, soups, tiles, etc.

The metre-long magazine takes open vertical blanks of solid or corrugated board, slotted or die cut. Product infeed is against the blank, with the pusher mechanically operated through the glue.

Glueing is with hot-melt

CONSTRUCTION

Less risk of slipping

REPLACING wooden duckboards designed as a complement to the company's flooring and stair tread products and to satisfy a market in machine shops, shower rooms, laundries, greenhouses, vehicle inspection pits, processing plants, car showrooms and canteens.

The "Ducktile" consists of a 300 mm square by 30 mm deep injection moulding in polypropylene into which Ferodo friction strips and pads are inserted on both upper and lower faces.

A safety, anti-slip upper surface is thus provided for wheeled and foot traffic, with the friction pads on the underside preventing movement of the tile on the floor during use. Ducktile was developed by Roda.

Equipment has been designed so as to fit in easily with a manufacturer's own production line, allowing standard shrink-wrapping units.

Various sizes of Beam Box are available and shrink-wrapped stacks can be handled by pallet if required.

The developer suggests that areas could be set aside in stores for displays based on the packs and no shelving would be needed, while handling would be reduced to the absolute minimum.

Further details of the system and the manufacturing equipment are available from Roda Macchine SA, 24, King Street, Watford, Herts., WD1 8BP, Watford 42306.

New Japanese excavator

DIGGING, LEVELLING, loading and grading can, it is claimed, be carried out with an 11-ton hydraulic excavator introduced by Mitsubishi Heavy Industries.

The excavator has a speed of 3 kph, and can climb a 35 deg. grade. Particular attention has been paid to noise reduction, both outside and in the cab, and to ease of maintenance.

Bucket sizes range from 0.15 to 0.5 cu. metres. A standard

Pump for the deep

SPECIFICALLY FOR operating at greater depths than those usually reached by electrically powered units, a hydraulically operated 100 mm bore solids handling submersible pump has been developed by Toyo, of Japan.

It is equipped with a compensator which automatically adjusts the oil pressure in the motor housing so that it equals the external water pressure, preventing seepage past the seals.

The 15 hp motor is driven by a conventional hydraulic power pack located on the surface and connected by high

Light on the sight

COLLABORATION between Johnson Machinery and Henry Cooch has resulted in the successful conversion of a 2-ton gravity tipping dumper into a mobile lighting unit. This could be very useful for road construction work at night.

By removing four bolts, the skip on the Johnson dumper can be taken off. It is replaced in half an hour by a Cooch Skyrite 25 floodlight, on a specially designed skid, which is secured on the dumper by six bolts.

The mobile lighting unit can be operated by one man, using an automatic safety switch to erect and retract the mast. Standard mast height is 25 feet, but masts up to 80 feet can be fitted. Four individually-set, 1.5 kW tungsten halogen flood lamps are mounted on the mast, and are capable of lighting about eight acres.

The lighting unit has its own

COMPUTING

Evaluation for the novice

MEETING user interest, RTZ Computer Services' financial planning division has developed a project evaluation modelling system based on one of its two interactive financial planning systems—the Money and Profit Simulator.

This runs on the company's time-sharing service and provides the user who has little or no experience in project evaluation with the necessary disciplines to carry out an evaluation. Methods for incremental analyses are incorporated together with the facility to consolidate any number of projects into a single set of financial returns.

From forecasts of sales revenues, operating costs, capital expenditure and project financing defined by the user, the system will develop cash flows used to measure the project's profitability. The three standard cash flows include: total cash flow at risk; equity cash flow, which allows for the effect of project financing; and an external cash flow based on the monies subscribed and received by the shareholders in the project.

Inflation factors can be applied to all susceptible input items, an important facility for complex evaluations which would give distorted results if the effects of inflation were ignored.

More on 01-930 4163.

Low cost time share

OFFERED by Compelco Electronics is a multi-user time sharing computer system aimed mainly at educational and scientific applications.

Based on the Altair 8800b microcomputer, it is fitted with 64K bytes of read-write memory and a pair of Altair floppy disc drives which yield 300K bytes per disc.

There are three serial input/output ports. System software provided is the company's time-sharing which, although designed to monitor almost any number of basic users simultaneously, all users working with different programmes. Without the display units the system sells for £5,861.

This standard system has provision for three visual-display units (available at £586 each) and every extra pair of display units will need an additional dual serial interface at £196.

This means that a maximum of eight VDUs can be supplied, including eight VDUs available at only £12,000. Printers operating at 45, 60 or 180 cps can be supplied.

More from 107, Kilburn Square, London NW6 01-328 1124.

BANKING

Day and night service

ALMOST simultaneously, IBM has announced a newly developed banking self-service terminal and Lloyds Bank decision to order 200 of the new units to extend its programme of on-line cash-dispensing and transaction processing units.

The IBM 3624 is cheaper and easier to install than the 3614 which it supersedes and will allow users to provide various services to customers out of banking hours. The medium-sized machine is a magnetic stripe card reader, coupled with the customer's private code number gives access to the services. Models 1 and 11 are for installation in branch lobbies or other supervised locations and models 2 and 12 for through-the-wall situations.

Electronic security provides that sensitive account data is coded before transmission to or from the bank's mainframe.

HANDLING

Hydraulic lifting tables

ACCORDING TO Trepel (U.K.) base frame, requiring only a shallow pit to place the platform, with its overhead hoisting gear, deep pit, guide rails, etc. can be advantageously replaced in some applications by a scissor lift.

The hydraulic lift tables made by Trepel can operate between two levels up to five metres apart. Capacities range from 1 to 15 tonnes, and platform sizes start at 2 x 1.5 metres.

When used to replace a goods lift, the usual enclosure gates and control gear are supplied.

The lifting mechanism is contained within the scissor lift

SAFETY

Scans for hot spots

PUT ON to the market by Telemechanics of Camberley is a temperature surveillance system which, although designed to monitor almost any number of basic users simultaneously, all users working with different programmes. Without the display units the system sells for £5,861.

This standard system has provision for three visual-display units (available at £586 each) and every extra pair of display units will need an additional dual serial interface at £196.

This means that a maximum of eight VDUs can be supplied, including eight VDUs available at only £12,000. Printers operating at 45, 60 or 180 cps can be supplied.

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WELDING

Controls spot welds

PROVIDING AUTOMATIC weld time adjustment for line voltage fluctuation, varying air pressure, changes in spot-weld pitch, and wear of electrode tips, is a spot-weld quality controller introduced by ARC Machinery Co. 180, Castleman, London SW13 9DJ (01-748 5433).

If the tolerances pre-set for weld quality cannot be maintained audible and visual warnings are given. The controller will also adjust weld-time if inadvertently the machine operator makes welds on the edge of the sheets, or where there are changes in material gauges in a given row of spot welds.

The unit can be connected to most makes of spot welding machines which have power switching by electromagnetic contactors, ignitrons or thyristors.

CONFERENCES

Bulk flow monitoring

The Institution of Electrical Engineers together with six other technology institutions is to hold a two-day conference in London (April 26 and 27) covering measurement and control when handling and processing bulk materials.

Apart from emphasising the need for a systems approach to the whole problem of bulk materials handling, the conference will contain six papers on "measurement on the move" covering belt weighing, moisture measurement, automatic sampling for on-line analysis, and particle velocity.

Further programme details and registration forms can be obtained from the conference department, IEE, Savoy Place, London WC2R 0BL (01-240 1871).

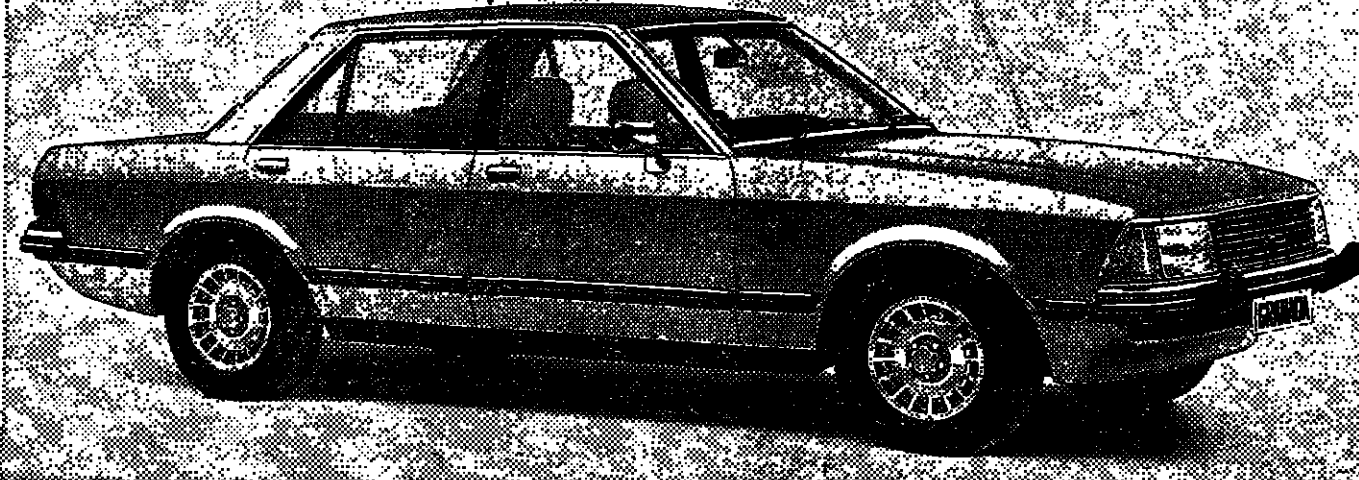
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FT/4

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مكازم التحصيل

The Management Page

EDITED BY CHRISTOPHER LORENZ

Why opinions are split on the virtue of German banking

"I am always very thankful that I do not have to operate within the British financial system. While I support wider share ownership, the heavy reliance on the Stock Market for finance creates far more problems than it solves"—the financial officer of a large German engineering company.

"All this pious talk about the German banks' deep and searching knowledge of the needs of industry is so much hogwash. It is a damned good device the banks have invented for tying industry to their apron strings. What they do is get a company borrowed up to the eyeballs, and put a man on the Board to ensure they grab all future borrowings"—an overseas banker based in Germany.

THESE uncompromising views reflect the intensity of the mushrooming debate in West Germany about the relations between banking and the nation's industry.

Not surprisingly, the strongest support for the German banking system is found among German bankers themselves and the nation's industrialists and this is underlined in the comments reported in the first part of this article. The critics, featured in the second part, embrace an overseas (largely Anglo-Saxon) viewpoint, that reflects scepticism about why the German banks have developed such a tight hold on industry.

The executive of the engineering concern maintains that "many British companies must find the type of long-term planning we do quite impossible. The British manager is constantly worrying about his interim and his annual dividend. If he doesn't think mainly about the immediate future his share price is likely to go down. If it does show a dip, the chances are that unless he is extremely lucky, he will have trouble maintaining

The highly developed "universality" of the West German banking system is proving a double-edged sword. The evolution of a structure which ties the banks closely to industry is seen by many people as one of the keys to Germany's post-war economic boom. Others consider the banks' relationship with industry to be unhealthy, not only because of the closeness of the ties, but because German companies, compared with those in other countries—particularly the U.K. and U.S.—have very small capital bases in relation to their high level of borrowings. Even in Germany, questions are now being asked about the effectiveness of the banks; a Government commission is investigating the situation. A parallel atmosphere is to be found in the U.K., where various committees and commissions are probing the whole question of industrial finance—including Sir Harold Wilson's and Mr. Harold Lever's. Following the articles on Commerzbank and Barclays, which illustrated some of the issues involved (this page February 28, March 3, 6), Guy Hawtin reports from Frankfurt on the views of individual bankers and industrialists.



or increasing his overdraft level." He also believes that the direct participation of the banks in West German industry provides a vital stability for the country's companies that would be lacking under a different regime. It frees German managers from the tyranny of the stock market, he feels, and, he will have trouble maintaining

not mean, however, that it can be normally withheld.

The private banker, on the other hand, elaborates his point about the advantages of West German banking regulations by suggesting that, if, for example, the British banks had been governed by similar rules, Rolls-Royce would not have been allowed to collapse. Moreover, he says that AEG-Telefunken, rescued by the Dresdner Bank in particular and the country's universal banking system in general, would probably have gone to the wall if it had been a British company.

The advantages of the German system are also propounded by an executive director of a mechanical engineering concern. "I would much rather deal with a banker than private shareholders, especially the type that keep going on about shareholders' rights," he says. He feels that bankers are professional men and can usually see beyond the next dividend. "My view is that if an entrepreneur launches his company on the stock exchange he loses control if he sells anything approaching a blocking minority. If I have an outsider in my company I'd rather have a banker, who has expertise on the financing side to contribute, than a representative of a group of people who are only interested in how much earnings will grow this year," he says.

A Frankfurt private banker claims that he would prefer to see most companies operating with a much smaller ratio of debt to their own resources. "It is probably much easier for the businessman if he keeps up out of his affairs. Obviously if he is carrying a heavy debt burden we must ensure as best we can that he pursues sensible policies."

An American banker, who is opposed to the universal banking system on the grounds that it stifles competition and gives the consumer a bad deal, grudgingly admits that the banks' participation in industry has a positive side. He says it may have encouraged long-term planning, as well as a conservative approach to new commercial fashions that has "sometimes" been beneficial.

Conservatism

"Despite the fact that there are some pretty big outfits over here, there is hardly anything that an American can describe as a conglomerate. West German seems to have missed the craze for conglomerates that we had in America in the 1960s. This means that Germany just didn't have the problem of the conglomerate gone sour. Of course, it hasn't got any good conglomerates either," he said. He feels that the conservatism of the banks probably contributed to this state of affairs, but points out that conservatism is not always beneficial. "Look at retailing," he says: "the banks own a whole lot of retailing stock yet retailing over here is terrible. There is nothing more conservative than the German store groups. Profits are poor for the industry although mark-ups are fantastic by American standards. The merchandising is sloppy. The consumer loses out. So does the shareholder. The banks are the shareholders as often as not, but the banks' shareholders suffer."

Such criticism of German banks is made even more forcefully by the overseas banker quoted at the beginning of the article. Elaborating on his point about the banks' relationship to their apron strings and putting a man on the Board of a company to ensure they grab all future borrowings he says: "It makes a farce of competition within the banking sector. It's bad for the companies, themselves, and it's bad for their shareholders. If the company gets into trouble the bank puts in a few of its boys and makes sure that its own funds are safe, not by working out what is best for the company, but what is best for its own profits. The shareholders—unless it is one only—can go to hell in a hand basket."

Dismayed

The West German banks are not unnaturally dismayed by this view. One German banker says: "Even if such a policy were in our interests—and I most firmly believe that it would mean commercial disaster—we would never be allowed to get away with it. The Government and the cartel office would react immediately." Another German banker admitted that there were possibly drawbacks to the system, but pointed out that there appeared to be no practical alternative to it that offered industry a better deal. He pointed out that banks had been investing in industry for many years before the First World War; the country's history since 1918 had left neither industry nor the banks with any real choice other than to develop the banking industry in any other way.

Product innovation: the crucial test for Britain

traditionally gone to these markets—many of which practised a preference for Commonwealth countries.

"But this is only the beginning," Mr. Parker warns. LDCs are acquiring the capability to move "up-market" into intermediate, and ultimately, into higher technology manufactures. Areas of engineering such as automotive products, shipbuilding and basic machine tools are already being invaded by countries like South Korea, Poland and Taiwan. Hong Kong and East Germany are now producing high-precision goods like cameras and optical equipment far more cheaply than would be possible in the west. This trend is likely, not only to continue, but also to accelerate, says Mr. Parker.

The key to the future competitiveness of British companies in this difficult situation will be technical innovation—of that Mr. Parker is in no doubt. In spite of the continuing massive transfer of wealth to some LDCs through petrodollar flows, and in spite of the transfer of technology and other forms of assistance, western countries will still have a vast resource of technological innovation "on which to build

entirely new industries for the future."

Like other analysts of this inexcusable situation, Mr. Parker has plenty to say about how the U.K. Government should act: taxation and incentives are naturally spotlighted, as is the negative impact of proliferating government agencies and regulation.

A less obvious suggestion is the establishment in this country of at least one institution like the Massachusetts Institute of Technology, whose contribution to the creation of real wealth in the U.S. has been "incalculable." This would help meet Mr. Parker's objective of linking education in engineering and the "hard sciences" to the practical realities of industrial requirements.

From the point of view of companies Mr. Parker reviews the pioneering efforts of several of the larger ones in Britain—British Steel, IBM, ICI and Shell—to encourage the creation of new enterprises from within, or in their immediate community. In this, he echoes many of the proposals of last year's Ashbridge Lecture by Mr. C. C. Pocock, chairman of the Royal Dutch/Shell managing



Mr. Hugh Parker—president of the American Chamber of Commerce and formerly managing director of McKinsey's British operation.

directors committee (see this page, November 11, 1977).

The key to getting an innovative programme off the ground, Mr. Parker considers, is Mr. Pocock's last suggestion: to enlist an entrepreneurial executive to look for opportunities in large corporate organisations. Mr. Parker emphasises, "the only way to get something started and to make something happen is to assign specific responsibility for it to a senior executive with the necessary authority and motivation."

"The Business Graduates Association, 57 Jermyn Street, London SW1 6JD. Tel. 01-930 9368/9.

Designing for a better future

cept, but were not designing it well enough.

"Sometimes we can see certain factors which contribute to this situation, such as the lack of suitably qualified or experienced designers, or the conservatism of British customers. This prevented the establishment of a firm home market base, from which to export an innovative product."

"We have heard of sound basic design being affected adversely by poor design detail, or poor reliability and maintenance ability," and of insufficient attention being paid to ease of operation.

All this contributed to the reason why NEDO had asked Kenneth Corfield, deputy chairman of Standard Telephones and Cables, to prepare, with the help of an advisory group, a report on the measures necessary to raise the standard of U.K. product design.

One necessary change was the fostering of the idea of design as one of the central functions of company management. Sir Peter said. There must be strong links between design and other company functions; only in this way would companies be able to avoid their products falling because their customers' wishes or production methods had not been given enough attention in the original design.

One of the most telling of Sir Peter's appeals was for companies to "avoid the false antithesis of industrial and engineering design." To him, industrial design was the design of the products of industry; for any sort of product, it should include whatever design—engineering or otherwise—was a necessary part of the whole.

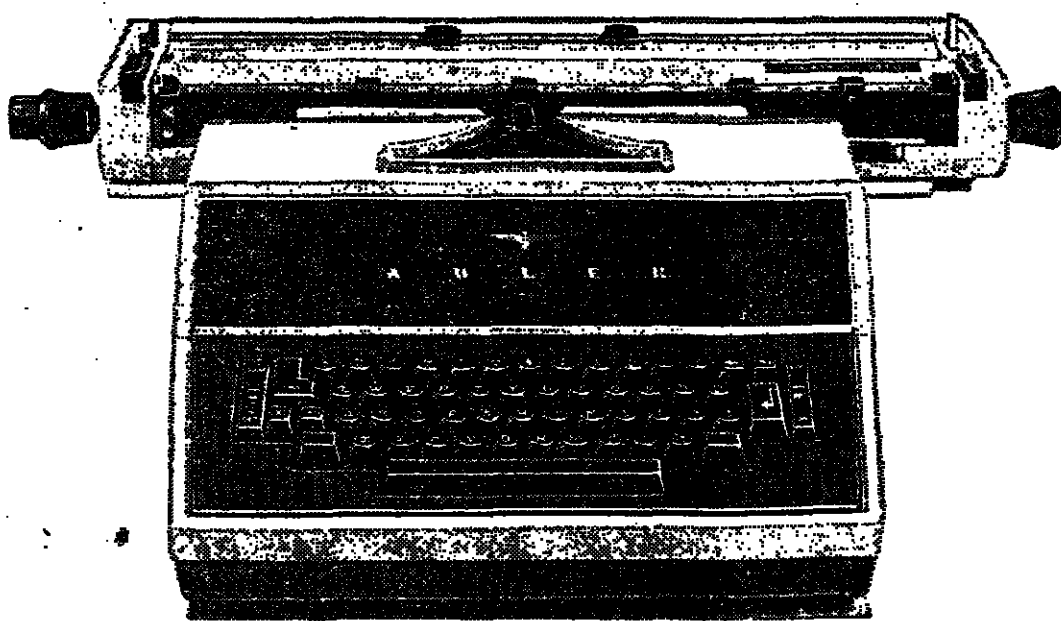
To the outsider, this might appear little more than semantics. But in effect, Sir Peter was challenging the definition of

industrial design which became increasingly accepted through the 1960s—at least among designers themselves—that of adding what might be called "styling" to industrial products.

This key question (discussed in depth on this page last October 28 and January 11) was side-stepped by the President of the Society, Mr. Richard Negus, when he complained that while this country produced more "designers" (no definition) than any other, they were having to look overseas for a worryingly high proportion of their work. Even Sir Peter Carey clouded the issue by claiming that Concorde was a "magnificent example of industrial design," and then going on to say that "the translation of designs into commercial, profitable production seems much more difficult for us."

His other remarks, however, seemed to reflect a view of industrial design which was in line with the new thinking at the top of the Design Council: that good industrial design embraces product reliability, appearance—and economic viability.

C.L.



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Doomed to co-operate

BY JONATHAN CARR

IT IS NOT often that one is treated to the spectacle of a member of the European Commission publicly taking off his gloves and laying into the government of an EEC member state. West Germans have therefore been astonished to see two members of the Brussels body—one British the other German—doing just that.

Last week Mr. Christopher Tugendhat, the commissioner responsible for budgetary matters, told a Munich audience that Bonn was, in effect, being two-faced over the Common Agriculture Policy (CAP). While moaning about the costs of the CAP, he said, Bonn was itself acting to increase them. Some of the biggest farm produce surpluses in the EEC were now held on West German soil. Mr. Tugendhat also went out of his way to contradict the view of Germany as "paymaster of Europe" noting that the Dutch and Belgians actually pay more per capita into the EEC coffers.

Solidarity

This was an unfamiliar line of argument to German ears and some of Mr. Tugendhat's audience appeared politely disbelieving. Not so those who heard a lengthy radio interview from Herr Guido Brunner, the member of the commission responsible for energy and research, a few weeks earlier. He suggested that Britain had often put itself in a minority of one on a series of EEC policies that the very basis of the Community was being put in question. And he dropped a broad hint that Chancellor Helmut Schmidt should use Bonn-Paris co-operation as a lever to bring more Community solidarity from the British when the Germans take over the EEC Council chairmanship.

Well, there is nothing like plain speaking, perhaps these remarks would have carried even more weight as an independent assessment had Herr Brunner made Mr. Tugendhat's remarks about the Germans and vice versa.

The British tire rather easily of the vision of the Federal Republic as the best boy in school—one whose enterprise and thrift are an example to weaker brethren. After all, the British are inclined to say, the Germans have gained advantages from the free market of the EEC which have far outweighed their contribution to the pitifully small Community budget. As for the Germans, they often ask when the London Government blocks another EEC policy—"was it for this that we fought so long and hard to have Britain become an EEC member?" The number of those in the German Cabinet with an axe to grind against the British steadily increases. And

Federal system

But is there not a fundamental difference of aim between Britain and West Germany? The Germans surely want a federal system in Europe while the British want no such thing. It is true that the Germans say they want a federation—but agree it is a "very long way off and, meanwhile, there must be a series of 'small steps' to solve practical problems. The British agree about the "small steps" and will be disinclined to interfere with other people's dreams (merely noting from time to time that federalism is not an aim formally enshrined in the Treaty of Rome). With apologies to George Orwell it is fair to say that "there abideth faith, hope and money in the EEC—but the greatest of these is money."

Fine wines from Germany's smallest district

WINE

BY EDMUND PENNING-ROWSELL

THERE ARE 11 officially designated wine districts in the German Federal Republic—the full title is spelled out because there is a tiny, rather remote district in the German Democratic Republic near Weissenhof—but even fairly knowledgeable wine drinkers here might not immediately be able to name the 11th and smallest, and then unhesitatingly place it on the map. It is the Hessische Bergstrasse, which lies on the right bank of the Rhine about 45 miles south of Mainz.

Nor are many in this country likely to have drunk its acreable, often distinguished wines. For their output represents only about 0.3 per cent. of average German wine production, and 80 per cent. are sold and consumed locally, or within an area of about 20 miles.

Within Germany the Bergstrasse is particularly known for its micro-climate which causes the grapes to ripen unusually early, and people drive out from Mainz and Frankfurt to enjoy its pristine luxuriance: and to partake of the local wine.

The favourable situation of this narrow strip of vineyards, not much above ten miles in length, comes from the mellowing influence of the Rhine to the west, and the slopes of the protective Odenwald on the east.

which shelters the steep vineyards from the rough easterly winds. Frost is little known, and the most natural enemies are the starlings, against whom the vines have to be netted.

The Bergstrasse, so called because it runs along the foot of the Odenwald, continues south into Baden, past Heidelberg, and down to Weisloch, but there it is not a distinct wine district as in Hessen, though somewhat similar wines are produced in the southern section. The Hessian part—nothing to do with the Rheinhessen on the other side of the river—runs south from Darmstadt to Heppenheim and its various links are with that famous wine district, the Rheingau. So much so that the State Domaine at Bensheim on the Bergstrasse is administered from the famous State Domaine at Eltville and Kloster Eberbach, whose chief glory is the great Steinberg vineyard. The labels of the Bergstrasse wines have on them the same stylised black German eagle, which for some carries an original indication of the years when a swastika was planted on its breast; though now, one is assured, the eagle faces in the opposite direction!

Although Bensheim is almost directly opposite Worms, the original source and inspiration of all the Liebfraumilch, the Bergstrasse wines are much more akin to those of the Rheingau. The soil is lighter, composed of granite, sandstone and loess, and these more southerly wines have rather less acidity than the Rheingau, but they can also have a firm hardness. In both areas the leading grapes are Germany's finest, the Riesling, and except for those rather few sites, including the two best in

of Agriculture, was founded in 1970 was amalgamated with the State Domaine, which had already received the status of the Graf von Eberbach-Schönberg, some parts of the world the name To-day it produces 200-350,000 litres, or 10 per cent. of the total Bergstrasse production from six sites, including the two best in

All the others are what might be called "week-end" growers, mainly more suitable for drinking with savoury food; though I found some of them rather austere. If of sufficient quality a yellow seal will be found on the bottle instead of the red one on better quality wines produced in the normal way.

Most Bergstrasse wines are drunk young, and it would be uncommon to find anything older than the fine 75s and 76s; this summer the 77s will be available, as most wines are bottled early.

Since, as stated at the beginning of this article, these Bergstrasse wines are unlikely to find their way here, it may be queried why they are worth writing about. The answer is that they are wines of fine quality with a character of their own, and if not imported here to any extent, it is for the same reasons that face small-district wines from elsewhere: a lack of commercial strength to promote them, and our heavy fiscal duties which discriminate against such wines. But contrary to EEC policy, are these with us for ever? Meanwhile, travellers still visit the Rhineland, including those on business, and a day off from the scramble to get to Frankfurt/Wiesbaden/Mainz in the relative tranquillity of the Hessische Bergstrasse is to be recommended—not just for the flowers, needed to avoid an excess of

Watch the Irish at Cheltenham

IT WILL BE fascinating to see how the 50 Irish challengers at Cheltenham this week fare over the three days of the Festival meeting.

A team of 43 from over the water produced seven winners last year—one short of the record eight achieved by Ireland 20 years ago. In 1976 a slightly smaller force landed five races.

Although Ireland is not strongly represented in either the Piper Champagne Gold Cup or the Waterford Crystal Champion Hurdle, there are a good number of Irish-trained hopefuls for such prizes as the Daily Express Trough Hurdle and the two Sun Alliance races.

To-day alone, could yield three or four victories for the shamrock.

Richard Head's Isotip is recommended.

The six-year-old Orchardist gelding, from an Upper Lambourn stable which does remarkably well here, is sure to make his presence felt if he reproduces his form when he beat 25 opponents by wide margins in a division of the Bristol Long.

RACING

BY DOMINIC WIGAN

In the Sun Alliance Chase, I find it difficult to look beyond Richard Head's Isotip, who comes to Cheltenham with the most excited reputation of any Irish runner.

That lightly rated Cantab gelding has come from strength to strength since the start of the campaign and recently followed a 12-month lay-off with a victory over 11 in the War of Witches (since) with an equally impressive success over Sherrin Son in that course's Sandymound Chase.

Another race which could lead to a leading contender from a year ago is the closing event, the Cheltenham Grand Annual Chase.

Last year's winner, Tom Morgan, ages one of his closest rivals, Dulwich, on 9 lbs over terms for a 31 lengths beating.

Dulwich, third in the race last year and separated from Tom Morgan by Cash, could well hit the tables this time without perhaps dealing with Ireland's great, Vaseau Attractive, the game conqueror of Rahgorman at Naas a few days ago.

Although the farthest he has attempted has been the 21 miles of those Leopardstown races, I have little doubt that Ballyroos will see out to-day's three miles and stand himself as a future winner of the Gold-Cup.

A year ago, Grangee Girl found Skymas just a neck too

CHELTEMHAM

2.30—Mr. Kildare	2.30—Isotip
3.05—Grangee Girl	3.40—Son and Heir
4.15—Ballyroos	4.50—Jack of Trumps
5.25—Vaseau Attractive	

TV/Radio

BBC 1
† Indicates programmes in black and white.
6.40-7.55 a.m. Open University.
8.10 For Schools. Colleges. 12.45 p.m. News. 1.00 Pebble Mill. 1.45 p.m. News. 2.00 You and Me. 2.15 p.m. News. 2.30 For Schools. Colleges. 3.00 Racing from Cheltenham. 3.30 Pantomime. 4.30 Regional News. 5.00 p.m. News. 5.15 Regional News. 5.30 Play School. 5.40 Wally Gator. 5.45 p.m. News. 6.00 Playhouse. 6.10 John Craven's Newsround. 6.15 Take Hart. 6.30 Ludwig. 6.40 News.

5.55 Nationwide (London and South-East only). 6.20 Nationwide. 6.50 Young Musician of the Year. 7.20 The Rockford Files. 8.10 The Good Old Days. 9.00 News. 9.25 Pennies from Heaven. 10.10 To-night. 10.25 The Engineers. 11.50 Weather Regional News. All Regions as BBC-1 except at the following times: Wales—5.55-6.20 p.m. Wales Today. 6.40-7.15 p.m. Pantomime. 7.15 Pantomime. 7.45-8.10 p.m. News.

6.40-7.55 a.m. Open University. 8.10 Play School. 8.15 Propaganda with Facts. 11.55 The Living City. 12.20 p.m. News. 1.00 Having a Baby. 2.00 Other People's Children. 2.15 Racing from Cheltenham. 2.30 Pantomime. 3.00 News. 3.30 The News on the Rocks. 4.00 Newsday. 4.10 Pro-Celebrity Golf. 4.30 Pantomime. 4.45 The Man Alive Report. 5.00 Poems and Pints. 5.15 Late News on 2. 5.30 The Old Grey Whistle Test. 11.55-12.45 Close-up. Richard Harris reads 'Squire Hooper' by Thomas Hardy.

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BBC 2
6.40-7.55 a.m. Open University. 8.10 Play School. 8.15 Propaganda with Facts. 11.55 The Living City. 12.20 p.m. News. 1.00 Having a Baby. 2.00 Other People's Children. 2.15 Racing from Cheltenham. 2.30 Pantomime. 3.00 News. 3.30 The News on the Rocks. 4.00 Newsday. 4.10 Pro-Celebrity Golf. 4.30 Pantomime. 4.45 The Man Alive Report. 5.00 Poems and Pints. 5.15 Late News on 2. 5.30 The Old Grey Whistle Test. 11.55-12.45 Close-up. Richard Harris reads 'Squire Hooper' by Thomas Hardy.

ATV
6.40-7.55 a.m. Open University. 8.10 Play School. 8.15 Propaganda with Facts. 11.55 The Living City. 12.20 p.m. News. 1.00 Having a Baby. 2.00 Other People's Children. 2.15 Racing from Cheltenham. 2.30 Pantomime. 3.00 News. 3.30 The News on the Rocks. 4.00 Newsday. 4.10 Pro-Celebrity Golf. 4.30 Pantomime. 4.45 The Man Alive Report. 5.00 Poems and Pints. 5.15 Late News on 2. 5.30 The Old Grey Whistle Test. 11.55-12.45 Close-up. Richard Harris reads 'Squire Hooper' by Thomas Hardy.

ACROSS
1 Assistance leaving outdoor observer a sight better (5, 7)
10 Theme by a student dealing with current affairs (7)
11 Finished without having to change (7)
12 Month shortened on part of stage (5)
13 Strict proof of bitterly contented Ashes encounter (4, 4)
15 Current flow from oil wells (4, 6)
16 Sounds like food to appportion (4)
17 Cat's paw also left (4)
20 Coming up for air (10)
22 Hard being without part of Bible (8)
24 Fish to catch returning to church (6)
26 Whiskers driving vehicle to ditch (7)
27 Light headband tanner disturbed (7)
28 Start putting places for vegetables (6, 6)

DOWN
2 Risk using force around Rhode Island (7)
3 Monstrous stretch of northern water (4, 4)
4 Deceive a bird (4)
5 Part of church sounds hostile to non-conformists (10)

RADIO 1
6.00 a.m. As Radio 2. 7.00 a.m. News. 7.15 a.m. News. 7.30 a.m. News. 7.45 a.m. News. 8.00 a.m. News. 8.15 a.m. News. 8.30 a.m. News. 8.45 a.m. News. 9.00 a.m. News. 9.15 a.m. News. 9.30 a.m. News. 9.45 a.m. News. 10.00 a.m. News. 10.15 a.m. News. 10.30 a.m. News. 10.45 a.m. News. 11.00 a.m. News. 11.15 a.m. News. 11.30 a.m. News. 11.45 a.m. News. 12.00 a.m. News. 12.15 a.m. News. 12.30 a.m. News. 12.45 a.m. News. 1.00 a.m. News. 1.15 a.m. News. 1.30 a.m. News. 1.45 a.m. News. 2.00 a.m. News. 2.15 a.m. News. 2.30 a.m. News. 2.45 a.m. News. 3.00 a.m. News. 3.15 a.m. News. 3.30 a.m. News. 3.45 a.m. News. 4.00 a.m. News. 4.15 a.m. News. 4.30 a.m. News. 4.45 a.m. News. 5.00 a.m. News. 5.15 a.m. News. 5.30 a.m. News. 5.45 a.m. News. 6.00 a.m. News.

RADIO 2
6.00 a.m. News. 6.15 a.m. News. 6.30 a.m. News. 6.45 a.m. News. 7.00 a.m. News. 7.15 a.m. News. 7.30 a.m. News. 7.45 a.m. News. 8.00 a.m. News. 8.15 a.m. News. 8.30 a.m. News. 8.45 a.m. News. 9.00 a.m. News. 9.15 a.m. News. 9.30 a.m. News. 9.45 a.m. News. 10.00 a.m. News. 10.15 a.m. News. 10.30 a.m. News. 10.45 a.m. News. 11.00 a.m. News. 11.15 a.m. News. 11.30 a.m. News. 11.45 a.m. News. 12.00 a.m. News. 12.15 a.m. News. 12.30 a.m. News. 12.45 a.m. News. 1.00 a.m. News. 1.15 a.m. News. 1.30 a.m. News. 1.45 a.m. News. 2.00 a.m. News. 2.15 a.m. News. 2.30 a.m. News. 2.45 a.m. News. 3.00 a.m. News. 3.15 a.m. News. 3.30 a.m. News. 3.45 a.m. News. 4.00 a.m. News. 4.15 a.m. News. 4.30 a.m. News. 4.45 a.m. News. 5.00 a.m. News. 5.15 a.m. News. 5.30 a.m. News. 5.45 a.m. News. 6.00 a.m. News.

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Tate Gallery

The Spirit of William Blake

by DAVID PIPER

William Blake at the Tate Gallery follows hard on the heels of Thomas Rowlandson at the Royal Academy (reviewed last week). A coincidence of opposites: Rowlandson all earth and flesh (ripe to over ripe), Blake all fire and spirit. Both dedicated to excess (Blake avowedly so), both expressing themselves in terms of line—according to those who analyse the Englishness of the English art, an integral element in the national character—but using line for marvellously different ends, while Rowlandson would have been very baffled to understand Blake's conception of excess. Rowlandson's line bounding across the page, tracing the classic curves of young flesh and finding the same curves in English landscapes and foliage, tracing with equal zest the sag of ageing flesh, bellies, noses, carbuncles. Blake's line leaping up the page, sometimes quivering still as candle-flames. They were almost exact contemporaries: Blake born in 1757, a

abiding guru (and almost my only criticism of this admirable exhibition is that a cast of that astonishing icon of his head, taken from the life, is not included). This is the first comprehensive showing of his work there has been for some years. That is, of his visual art, but though the exhibition is designed, and designed very skilfully and without gimmicks, to concentrate the mind on his visual work, it reminds the viewer constantly of the inextricable interrelationship of Blake's three main capacities: as poet, prophet, and artist. This is part of the reason why, in the last capacity, as artist, he has until very recently been very difficult to "sell" to other than Anglo-Saxon tastes: he has not been a product for export. And he is indeed an extraordinarily uneven artist, not only in the quality of his drawing, but in his balance on the dizzy brink whence the sublime falls headlong to the ridiculous. There is an evocative introduction, at the threshold of this exhibition, showing the persistence of his spirit through artists such as Palmer, Rossetti and up to David Jones and Surrealism, but the irreverent may at times be also reminded of James Thurber. The exhibition does not ignore the occasional absurdities; but what it really does to startling effect is to show Blake again and again on the finest qualities and achievements of his work.

The drawings and watercolours do not reproduce well the all-important tension of the line, the vitality, while the colour can seem diluted almost to insipidity. In the originals, the colour, while generally not strong, can have both an intensity and a subtlety (especially in conveying a sense of physical mass in images as vivid yet void as flames) that has no rival among English watercolourists. Even in the extraordinary faithful facsimiles that the Blake Trust has been producing via the Trianon Press, the concentration somehow falters.

To see so many originals year after Rowlandson, and dying in 1827 in his seventeenth year, six months after him. The essence of their work can now be compressed within a morning, including a short ride on an air bus from the Academy to the Tate, and a very strange experience it is.

Queues there may well be at the Tate, for ever since that band of youthful admirers clustered about Blake in his last years—Linnell, Samuel Palmer, Richmond—he has been at the centre of a cult: in recent years, especially among the young. He is accorded charisma, he is an

angel, usually the long and distant horizons of sea and hill; and yet his subject is quite as much the vocabulary of signs and marks available to the artist, or the procedures by which they may be exploited, both of them fairly standard contemporary preoccupations among painters. His basic images as they appear to us are already at a certain remove from their source in nature, refined to the state of sophisticated ideograms for landscape, perhaps, free, gestural, positively calligraphic. We are close to the spirit to the eastern sensibility in which the means imposes itself and qualifies the end.

These images, or rather suggestions, of landscape are superimposed upon a grid, the scale of which is increased by stages upwards through the work; and so, by the time-honoured trick of suarung-up, they grow by degrees: we zoom in on the detail as the image breaks down into its constituent elements, which seem to fly off in all directions, out of view. The composition, meanwhile, is left to look after itself, determined entirely by the disposition of the original statement, and the programme of grids.

But it would be unwise to make too much of the arbitrariness of this proceeding: chance and order are old obsessions, shared by many artists, and these paintings are far from accidental in their effects. Loker is a fine craftsman, and knows what he is about, his drawing precise, his surfaces exquisitely controlled.

In the end the associations, the references, the primary subjects, matter less to the artist, who is thrown from painting back into the landscape again, with its gentle shifts of scale matched to how closely we care to look at it, the subtleties of light, colour and atmosphere. We are given an impression that is more than the real thing, but to one side of it and commenting upon it, and, in its own quiet way, equally as real. Loker's paintings are very beautiful, and should be seen.

The artist is free to choose his own terms, and to act upon them at his own discretion; but whatever he does is sure to be founded upon his own personal experience and understanding of the world. The myth persists that artists to-day, particularly abstract artists, are in retreat from visual, communicable expression, increasingly withdrawn into themselves, wantonly obscure, when all they have done is simply to extend their scope. They are islands no more than the rest of us, and share the common response to the natural world; and it would be wrong of us to assume, when their expression of that response extends beyond direct depiction, that there has been no intelligible, indeed no intelligent response at all.

John Loker (whose latest paintings are on show at the Angela Flowers Gallery in Soho until April 8) takes the landscape as the source of his imagery clearly

as well as the most striking of his images. Thus "The Ancient of Days" (God creating the Universe) which served as frontispiece to Europe of 1794, has become one of Blake's best known, most elemental-seeming images—the Almighty measuring out creation with dividers sharp as a logical lightning; you have, though, to read fairly deep into Blake before gathering that this, in "typical contrary form, is a critique of the Almighty, constraining creation by reason rather than releasing it by imagination. Four states of this are shown, all as usual worked up by the artist with pen and colour, and throughout the exhibition there are comparably illuminating juxtapositions of re-workings of one subject. This is combined with the bringing together of long-separated sequences—the large colour prints of the late 1790s; the illustrations (magic almost surreal writhes, some of them) to Young and to Gray; the biblical illustrations, those to Milton, and the final burning of undiminished vision in the Dante designs.



Antaeus Setting Down Dante and Virgil in the Last Circle of Hell

Angela Flowers Gallery

John Loker's Landscapes

by WILLIAM PACKER

There is rather more to painting landscape than just sitting in a cornfield, or on a beach, trying to make something of the view; for the eye is given such a mass of material information to comprehend that selection from it, and any subsequent ordering, present many problems, to which the answers can only be drastic and extreme. This has always been so, for it is in the nature of the business, and we have only to look at a Constable or Turner or Van Gogh or Cézanne, to see that whatever truth it is that has thus been realised, it goes far beyond mere verisimilitude.

The artist is free to choose his own terms, and to act upon them at his own discretion; but whatever he does is sure to be founded upon his own personal experience and understanding of the world. The myth persists that artists to-day, particularly abstract artists, are in retreat from visual, communicable expression, increasingly withdrawn into themselves, wantonly obscure, when all they have done is simply to extend their scope. They are islands no more than the rest of us, and share the common response to the natural world; and it would be wrong of us to assume, when their expression of that response extends beyond direct depiction, that there has been no intelligible, indeed no intelligent response at all.

John Loker (whose latest paintings are on show at the Angela Flowers Gallery in Soho until April 8) takes the landscape as the source of his imagery clearly



John Loker in his studio

Elizabeth Hall

Peter Frankl

by DAVID MURRAY

Mr. Frankl's recital on Sunday afternoon was devoted to Schumann and Brahms, but for one thing, it displayed the ripely mellow sound he makes at generous length, and that is something which grows steadily upon the listener: warm, mahogany-coloured, middle-heavy, resolutely un-percussive, though his range of expression seems in no way confined by that. For another, the Schumann was a rare find, in fact a local premiere.

Dubbed for the occasion "Etudes in the form of free variations on a theme by Beethoven," it is not one of the late, bloodless pieces, but an early one which Schumann abandoned before it had acquired final form. The sequences Frankl offered were drawn from three different drafts of the music, all dating from the early 1830s. The theme in question is that of the slow movement of the Seventh Symphony, and its treatment often pre-echoes the familiar Etudes Symphoniques, but there is no close to one of the latter Etudes (which revolve around a quite different theme) as to suggest that Schumann had the piece in his head before deciding what it was a variation of; two others borrow additional motifs from the "Pastoral" and the Ninth Symphonies, as well as from the Vivace of the Seventh, in authentic 1830s fashion. Frankl expounded them

all robustly, though in two or three editions suffered through thick textures. The programme had opened with the first of Schubert's posthumous Three Pieces D.946, given enterprisingly in the original version with the inserted Andantino—fairly heard perhaps because the return from it to the main section is less effectively contrived than the first return. Frankl's Allegro assai was unusually urgent, doubtless to sharpen the contrasts in this extended draft. After the "new Schumann came Brahms: the three op. 117 Intermezzi, tremulous and pathos-laden in this performance, and the op. 24 Variations—these variations themselves splendidly strong and imaginative, the closing Fugue badly dogged (arguably Brahms's fault). Frankl concluded with a sterling account of Schubert's "Wanderer." Fantasy: nothing forced, everything full-bloodedly lyrical, and not a whit less virtuosos rattle-through.

Awards for Philips

The Grand Prix de l'Académie du Disque Français 1978 and Grand Prix du Disque have been won by Philips Records for Sibelius Complete Symphonies, played by the Boston Symphony Orchestra, conducted by Colin Davis and the Haydn Piano Trios, played by the Beaux Arts Trio. The formal presentation of the awards took place in Paris earlier this month.

Conway Hall

Coull String Quartet

by RONALD CRICHTON

The South Place Sunday Concerts continue their admirable work in the Conway Hall, the best for sound (if the most spartan) of London's small chamber-music halls. Admission is still only 50p a head. For the 2,544th concert on Sunday the hall was, I would say, a little over half full with the unmistakable chamber music public that is quieter and concentrates more than any other. For a programme based round a work by a composer so neglected (except by lip-service) as Ernest Bloch, there is not bad. But these concerts ought to be full every time.

Bloch's Second Quartet of 1941 is a solid, four-movement work in a late-romantic idiom that may be strictly keyless but is nevertheless full of passing modal and tonal references—the style is roughly between Debussy and Vaughan Williams, with something of the French master's edge and something of the Englishman's willingness to meditate. There is little if any of the oriental colouring, Jewish or otherwise, to be found in other works by Bloch. The last movement incorporates a passacaglia, a fugue, and an epilogue. The scheme looks like one of those compendious Analyses beloved of English symphonists, and there comes a moment when one fears Bloch will spin his fugue out too long—but just in time and works skilfully down to an expectedly but not banally quiet epilogue.

The Second was written for year of the scholarship.

The Griller Quartet. One can believe that those idiosyncratic, highly gifted players brought to this music more intensity, more introspection. But the Coull Quartet's vigorous attack and full, wholesome tone brought out a superb side to Bloch not always in evidence, and by means to be overlooked. The strong rhythmic impulse gained notably; this composer's inborn tendency to brood can safely be left to look after itself. It did so, especially in the insistent melancholy of the slow movement. The performance, well that is not bad. But these concerts ought to be full every time.

Rupert Foundation Competition for Young Conductors

The Rupert Foundation, established for the benefit of arts, music and conservation has announced that 21 young conductors have now been selected from over a hundred applicants to take part in the fourth international competition to be held during the week of April 37. Candidates from the United States, Germany, Japan, France, Norway, Hungary, Rumania, Denmark, Israel, Czechoslovakia, Yugoslavia, Holland, Chile and Argentina will compete for a prize of £4,000 and an allowance of up to £500 to cover costs of travelling during the week.

Coliseum

The Force of Destiny

by ARTHUR JACOBS

Superb interpretations of Josephine Barrow and Norman Bailey in two of the three principal roles, plus a gem of a comic character part from Derek Hammond Stroud would be enough to elevate the English National Opera's performance of Verdi's *The Force of Destiny* to a very high plane. But these are not the sole virtues of this "half-new" production—the scenery retained from the original production of 1968, but with the action re-directed by David Ritch in place of Colin Graham.

It is not an ideal solution, since David Collis's scenery is itself an outstanding example of designer's schizophrenia. The opening interior scenes—in the Marquis's mansion and in the crowded inn—are naturalistic, but the battlefield and monastery are represented by geometric rocks and outlines. The reasons of economy, however, are likely to favour such "half-new" productions. Not that economy was openly pleaded this time: *The Force of Destiny* was announced as a replacement for a completely new *Fidelio*, said to have been postponed "at the request of the producer."

Mr. Ritch's new stage action begins excellently. So often it seems a double absurdity that the singing lovers should, for purely vocal reasons, linger so long that they are caught, and that the

hero's pistol should accidentally kill the heroine's father. Here the events are handled with skill and dispatch. But the evening's greatest contribution to verisimilitude is the ability of Josephine Barrow to convince in slim, boyish disguise.

Miss Barrow not only commands the stamina and pathos of Leonora's role but also shows a new and largely successful determination to make her words intelligible. Best of all is her quite exceptional ability to perform with maximum intensity (not meaning greatest volume, of course) all the time. She is the opposite of that type of prima donna who just jogs along until the moment of *Nuovo* comes and then sings. Not a moment is insignificant.

Norman Bailey, shedding the wisdom and patriarchal dignity of Sachs and Wotan, attacks the youthful role of Leonora's avenging brother with fully rounded voice and forceful, sardonic manner. He can actually make some things sympathetic to Don Carlos, whose devotion to a rigid code of honour leads him to kill his sister as his last satisfaction on earth.

Tom Swift has not the same natural ease on the stage, and his singing in the supporting roles is less convincing in phrasing and declamation. But in Alvaro's later scenes he produced a full

and pleasing line. Like Carlo Bergonzi (who may be his model) he disdains that indistinct portamento or sliding between notes which disfigures the performances of so many Italian tenors and their imitators.

The comic but not caricatured Brother Melitone of Derek Hammond Stroud, who relished the felicities of Tom Hammond's translation, was first-class. Richard Van Allan brought to the role of the Father Guardian his customary firm and noble tone. Susan Daniel was an attractive-looking, animated Preziosilla but lacked strength in her lower notes; in the opening of the last scene, where Verdi has written music that calls for nothing else. Here the reason is perhaps economic. But I can hardly blame her for the shortage of headstrong, militantly recalcitrant, and other qualities which so often belie history in modern opera productions.

As the long evening (four hours, with two intervals) progressed, Mr. Ritch's staging did not flag. His only notable failure is to provide no proper dance at the opera's end, but where Verdi has written music that calls for nothing else. Here the reason is perhaps economic. But I can hardly blame her for the shortage of headstrong, militantly recalcitrant, and other qualities which so often belie history in modern opera productions.

Tunbridge Wells Assembly Hall

The Seraglio by RONALD CRICHTON

Kent Opera's new production of *The Seraglio* (shown to the Press at Tunbridge Wells on Saturday) comes on the heels of Scottish Opera's sanguinary, screwed-up version in Glasgow. Elijah Moshinsky, the producer for Kent, works in what at first sight appears a quite different style from his simple, austere *Peter Grimes* and *Lohengrin* at Covent Garden. His design, by David Clancy, sets *The Seraglio* in a handsome baroque false proscenium with an inner stage, painted wings, a painted curtain that rolls up and down, distant prospects and footlights. They are, presumably, electric, ones but they throw on the scenery a ravishing, soft candlelight glow for which shadows on the backcloth are a small price to pay.

This is more than an exercise in antiquarian nostalgia. Like all good designers, Miss Clancy has one eye on the period of the piece and the other on present day modes and materials—textiles notably included. Though it fits this conception of *The Seraglio* well enough, with small adjustments it could serve for almost any baroque opera (say,

Handel) with an oriental background. The misadventures, easy light and crisp but also capable of conveying the darker side of the work only hinted at in the production and mostly out of these singers' grasp. Did Kent Opera think long and hard enough about the problem of casting this work? Of the present team only Miriam Bowen as Blonche—agile, firm and dead on her notes, was really up to it. Patrick Reakes has the technique for Constanza's daunting succession of arias but neither the tone for the passionate side of the role nor the ability to phrase cumulatively.

The Belmonte of Neil Jenkins would make an excellent Pedrillo. That amiable character is too lightly sung by Wynford Evans except in his serenade "and there the final in the orchestra pit: the couple walk away to freedom, there is no sea, no boat. Pasha Selim is left sadly alone. An effective end, but sentimental—even young producers still seem to have enough of 19th century romanticism in them to jibe at high dramatic formality. However, pleasing the spectacle, the distinction of this *Seraglio* comes from the orches-

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FINANCIAL TIMES

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Tuesday March 14 1978

Raising the dosage

IF A DOCTOR finds that the treatment he has prescribed has produced no improvement in the patient, he will try to find some other remedy. The German and American authorities, with a sad lack of imagination, have simply prescribed a further dose of the same medicine; it is hardly surprising that the markets have decided that the dollar is likely to remain about as sick as before. It is true that there is also the promise that a slightly different formulation is now available in reserve: the Americans have undertaken to borrow on their own account through the IMF drawing rights if they require to, thus shouldering part of the exchange risk. The change has been too small to alter the outlook.

Understanding

It may be that on further reflection holders will decide that since the U.S. authorities are at last committed to some concern about the future of the exchange rate, the dangers have after all been somewhat reduced, and that the currency will remain somewhere near its present level rather than resuming its precipitous decline. Equally the Japanese authorities are now showing some real concern about reducing the size of their current account surplus. Worrying about a problem, however, is no substitute for understanding it, and neither Government has proposed measures which address the real cause of their respective troubles. Meanwhile the consequences are likely to get steadily, though not dramatically, worse.

So far as the dollar is concerned, there is still no sign that the American authorities recognise that exchange rate weakness, which is essentially a monetary problem, can only be cured by measures which involve monetary policy. The balance of payments problem appears to be well understood: it is partly cyclical, and partly structural. Borrowing is an appropriate way to finance a cyclical deficit, and the Carter Administration is trying to tackle some of the structural causes as fast as Congress will allow.

However, central banks are not the only people who can borrow; and it is the attempt to use official borrowing to shield the private sector from the natural consequences of a large deficit—a fairly steep rise in interest rates—which is provoking the large capital move-

ments which have undermined the dollar in the exchange markets.

Until quite recently credit creation in the U.S. banking system was proceeding at such a rate that it was able to finance a growth in the U.S. money supply above the target rate, as well as an outflow across the exchange of no less than \$28bn. in a few months—a flow much larger than the current account deficit in the same period. Recent indicators suggest that credit growth has now been checked, though not halted; the outflow across the exchanges has drained away most of the recent potential growth in the money supply. If this is a trend rather than a statistical accident, and if the Fed allows it to continue, then the market should stabilise itself before long, as private credit demand in a growing U.S. economy drives up interest rates to whatever level is necessary to attract the funds it needs—and incidentally to finance the current deficit.

This helpful result will only follow, however, if the Federal Reserve Board under its new chairman wishes it to do so. In other words, the monetary background will only come right if the Fed realises that when central bank intervention is the rule, and exchange rate stabilisation the aim, then potential money growth, measured through domestic credit, rather than the actual growth of the money supply, is the appropriate yardstick for policy.

Structural

In Tokyo the trouble seems to be pretty much the reverse of that in Washington: the authorities are showing considerable technical fleetness of foot in their monetary and trade measures, and have substantially smoothed the short-term movement of their exchange rate; but they show little sign yet of addressing the difficult structural transformation which will be needed to turn Japan into a good trading neighbour. The implications of this continued stumbling are forbidding. The trade disruption caused by the dollar's exaggerated decline in the short term, and by Japan's structural dependence on a large trade surplus in the long run, both threaten the same result: protectionism. This threat and its causes, at least as much as any effort to co-ordinate growth policies in a disorderly world, should sit at the top of the agenda for the economic summit.

Dangers of retribution

LAST WEEK-END's raid on Israeli-Egyptian negotiations on the eve of Mr. Begin's now postponed visit to Washington. It may have succeeded despite the stated intent by Egypt and Israel that talks should continue. From the point of view of the people of the region, not least the Arab inhabitants of the occupied territories, the timing could not have been worse. It came just as clear divisions over Mr. Begin's fundamentalist line on retaining the West Bank and supporting continued settlement were emerging within the Israeli Cabinet; there is likely now to be a closing of ranks. A few days earlier had seen the significant letter from 300 Israeli Army reservists imploring Mr. Begin to put peace before territory and the decisive action of Mr. Ezer Weizman, Minister of Defence, in halting work on a Gush Etzion settlement.

PLO frustration

Yet, however shocking the atrocity, even Israelis and their most zealous protagonists should be able to see it in its historical context as another twist in the vicious spiral of violence and hatred for which both Jews and Arabs bear responsibility. Of more immediate importance politically the mounting of the suicidal operation reflects the frustration of the PLO at its exclusion from the negotiating process.

Tactically the PLO has only itself to blame for being on the sidelines. Its tentative moves towards recognising the right of the Jewish state to exist have been ambivalent and hedged with conditions that Israelis could not possibly be expected to accept. Divisions within the movement may, arguably, have made it impossible for the PLO to take a bold initiative like President Anwar Sadat's decision to visit Jerusalem last November. As it is, the effect of the latest Fatah raid will surely mean that not only Mr. Menachem Begin and other hard-liners but also more Israelis will be more intransigent in refusing to contemplate any independent Palestinian entity.

Clearly, the PLO's objectives were to deal a fatal blow to the

Israeli warnings

Mr. Begin and Mr. Weizman have both warned of the retribution that will follow the slaughter of Israel's citizens last Saturday. Yet past Israeli retaliation against Palestinian refugee camps and guerrilla concentrations have not prevented further terrorist incidents, though the punishment in terms of human life has been far greater. Massive air raids like the ones of last November following rocket attacks on Nahariya would certainly make more explosive the already volatile situation in the Lebanon where more than 30,000 Syrian troops are stationed. If President Hafez al-Assad felt forced to react in some way, a regional conflict could be triggered off. Some people in Israel might actually want such an outcome, destroying the Mid-East peace initiative and releasing the State from the painful options posed by it. Whilst the desire for revenge may be understandable, the consequences of it could retard for many more years the chances of a peace agreement.

Nationalised industries: the limits to action

BY COLIN JONES

AT LONG LAST, the White Paper on the nationalised industries has almost backed its way through to the light of day. But whether it will "solve the problem of the nationalised industries" when it does emerge—it is due later this month—is another matter.

That it has been so long coming is no surprise. For the purposes it must serve range far beyond the relatively straightforward task of re-establishing a framework of criteria for investment, pricing and performance in the nationalised sector now that the years of government-induced price restraint are over and several Boards are again making substantial profits.

One task—and a far from easy one—because of the opposing strands of thought which have had to be reconciled—has been deciding the Government's attitude to the question of worker representation on the Board in the nationalised sector.

Another has been preparing a reasoned reply to the damaging criticisms of government-nationalised industry relations which the National Economic Development Office made some 16 months ago. Memories of the NEDO report may have faded but the issue needs careful handling for two reasons. First, the study was commissioned by Sir Harold Wilson when he was Prime Minister. Secondly, NEDO's analysis of the problem was widely regarded as valid—the lack of a systematic framework for agreeing on strategy and objectives, which has led to confusion over the roles of Ministers and Boards, made it impossible to assess performance, created discontinuity, and bred "mistrust, widespread resentment, cynicism, and loss of morale among those most closely involved."

Finally—and for some Ministers an increasingly important aspect—the White Paper should serve a wider political purpose. An election is approaching, and the Commons Select Committee's criticisms of Ministers' actions—or inaction—on British Steel and the Waterways Board are still fresh in mind. The White Paper could be of enormous help if it were to put the Government in a position of being able to say: "Look among other things, we have sorted out the problems of the nationalised industries."

Whether this hope will be satisfied depends upon many factors, including not least the public reactions of the nationalised industry chairmen and themselves. Telling criticisms from this quarter would be harder to laugh off than the thrusts of political opponents. But, judging from the way the White Paper appears to be shaping, this particular hurdle should not prove too difficult.

For instance, the Government has rejected the NEDO recommendation which the chairmen

Arm's length method

NEDO believes that continuity of purpose was more likely to be achieved in this way, by the concerted involvement of all interests, than by the traditional arm's length method. As the idea had achieved the notable feat of arousing the united opposition of Ministers, civil servants, and chairmen alike, it was not too hard to turn down.

In another, and more difficult, concession to the chairmen, Ministers agreed that if civil servants are appointed to the existing single-tier boards, along with worker and consumer representatives—as British Rail and the Post Office could happen more frequently in future—then they would be regarded as fully responsible board members rather than participating observers. Meanwhile the idea of having a permanent body to conduct "efficiency audits" in the nationalised sector appears to have lost headway.

On the positive side, the White Paper appears likely to focus on three main areas. On the question of "Bullocky," or worker board representation, it will suggest that—as in the private sector—this is a matter best left to negotiation, industry by industry. Those who wish to experiment, such as the Post Office and British Steel, would be free to do so; while those who do not will be under no statutory compulsion—not at any rate, in the foreseeable future.

On the vexed question of the industries' non-commercial obligations, the White Paper is expected to suggest that Ministers should have the power to issue specific directions and provide suitable financial recompense. If a Board is asked to take a particular course of action which Ministers consider to be in the "wider public interest" but which clearly cuts across the Board's commercial obligations such as ordering a superfluous power station or keeping open an obsolete steel works—then the Board would be given a specific direction. This would be made public, the cost—where possible—would be quantified, and appropriate compensation would be paid.

Finally, on financial targets and related matters, the White Paper will re-affirm, with modifications, most of the procedures which have operated in the past. Cash limits on each Board's external financing requirement, year by year will be retained as the main instrument of short-

term financial control. For the medium run, a series of financial targets, tailored to the circumstances of each industry, will be re-established and they will be buttressed by a system of performance criteria (an idea which featured in a similar White Paper in 1967 but which had been developed to only a limited extent).

On pricing, the White Paper is expected to state that, while Ministers are bound to be interested in the pricing structure of particular industries, especially those possessing substantial market power, the main way in which they will seek to influence pricing policy will be through the financial targets.

As for investment, each Board will be asked to show that the whole of its annual investment programme is capable of achieving a "required" rate of return. This will overcome the problem of investment which is regarded as inescapable for one reason or another and which has meant that some Boards, notably British Rail and the Post Office, have applied the full techniques of investment appraisal method to only a few of their projects.

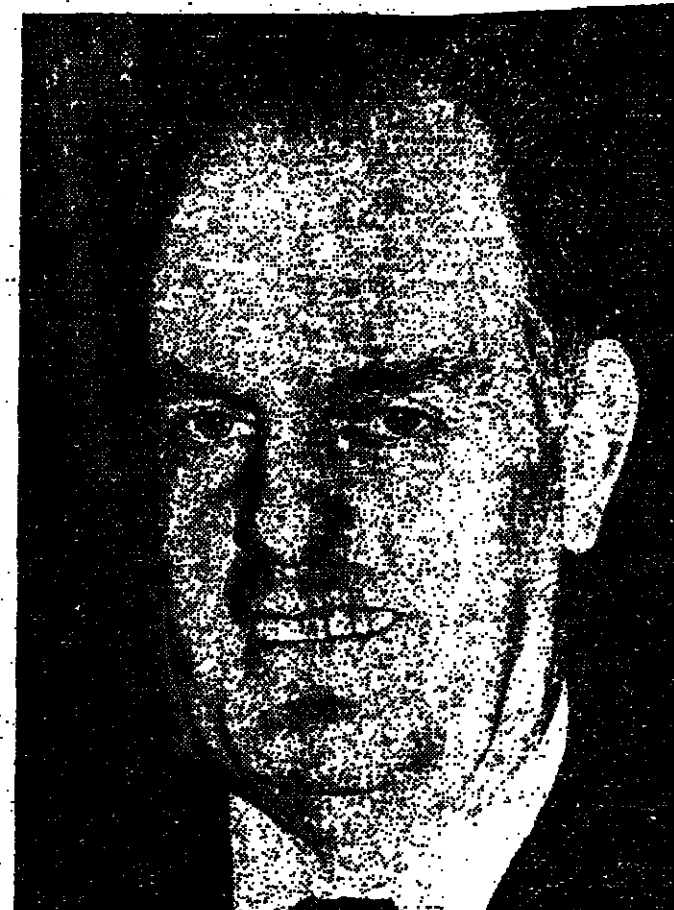
In short, the White Paper's theme will be evolutionary rather than revolutionary. Trade unionists have already taken their places on the Post Office Board. Neither the appointment of civil servants as board members nor specific directions are novel ideas: powers for both were put in the Act setting up the British National Oil Corporation.

Extension of power

Concessions will have been made to the chairmen. A concession will have been made to the Bullock lobby, though not so far as to arouse trouble elsewhere. Financial controls will have been restored, indeed tightened. And the Government will have gone some way towards allaying the anxieties of both NEDO and the Select Committee in establishing a framework of specific directions and separate financing for the Board's non-commercial activities.

Indeed, in this respect the White Paper could be said to be more realistic than NEDO. It implicitly recognises not only the inevitability, and even at times the desirability, of Ministerial intervention but also the fact that nothing—not even NEDO's quadripartite policy-making boards—will stop really determined Ministers. That being so, such actions are better flushed into the open and subjected to some kind of financial discipline.

The concept of specific directions was fiercely opposed within Whitehall by those who saw it tying down departments. Some Board chairmen were also



Gas Board chairman Sir Denis Rooke, who is also chairman of the Nationalised Industries Chairmen's Group, the body recently set up to represent Ministers the views of the leaders of State Industries.

against the idea as an extension of Ministerial power. But its merits are that it should help to make clearer the respective responsibilities of Board and Minister.

If the new procedure is adhered to, if the costs of non-commercial activities are quantified (which will not be easy in some cases; for example, price intervention), if the costs are met by grant-in-aid (rather than subsumed in the Board's financial target or in a capital write-off), and if grants are charged to the appropriate departmental vote, then it ought to be easier to assess both the Board's own performance and the cost of pursuing a particular social or political objective.

But, that having been said, in the White Paper's favour, one needs consider whether the new framework it proposes will finally solve the nationalised industries' "problem." As NEDO observed, and as the Select Committee has argued down the years, it is not so much the fact that Ministers do intervene but the lack of consistency that breeds confusion. It is the multiplicity of conflicting objectives, the lack of continuity—far more than low pay and the use of Board appointments and pension arrangements as leverage—that generates mistrust and problems of management morale.

One cannot see this being quickly changed, for two reasons: the first is the differ-

ing time-scales on which Ministers and the Boards operate. The Boards have to plan for periods extending well beyond the lifetime of a single parliament or government. Yet, when Ministers become involved, decisions are too often dominated by short-term political rather than long-term economic considerations. Indeed, the White Paper itself will bear some of the marks of this.

The second reason why the situation is unlikely to change is that nationalisation has vastly increased Ministers' responsibility as well as their powers. The nationalised industries' role in the economy and their market power as suppliers, buyers, or employers not only arouses political expectations and opportunities which, if they occurred in the private sector, would be known as problems of monopoly control.

But what long term political objective can there be for nationalised industries other than that they should be efficient and successful? Which is better: to preserve jobs in inefficient or declining industries, or to promote jobs in new or growing industries; to lop a few pounds off pensioners' winter electricity bills or to increase their pensions?

Consequences of error

Finally, what about Parliamentary accountability? The paradox here is that in the early days Ministers were concerned to protect the nationalised industries from interference by MPs. In recent years, the main concern of the Commons Select Committee on the Nationalised Industries has been to protect the nationalised industries from the wrong sort of intervention by Ministers.

MEN AND MATTERS

German press battle declared

West Germans went to bed last night wondering whether they would wake up to-day with the radical Der Spiegel and the ultra-conservative Springer Press stable still for once in agreement.

This unique occasion has been provoked by West German publishers' attempts to introduce those sleek computers and video terminals of which many of their British counterparts now talk in wistful tones.

All West German papers, whatever their political leanings, are to start a lockout of printing workers at dawn to-day. A month of "annihilating strikes" has afflicted one paper after another, from the Baltic to the Black Forest. Munich, Wuppertal and Düsseldorf have been the towns worst hit.

A Spiegel spokesman told me last night that 20,000-40,000 printers' jobs are threatened by the new technology. He said that even those managements which have reached agreements with their workers are joining in the lockout.

Is it going to harden printers' resistance or bring them to their knees? "There was no other way," Der Spiegel told me. But the failure of conciliation attempts by Josef Stigl, president of the Federal Agency of Labour, brought much closer last night the prospect of no newspapers at all in West Germany.

How did the management feel about that? I asked one publisher. With cynical insouciance—or whatever its German equivalent may be—he replied: "No problem. I have just had a three-week holiday and did not read a paper once. I have never felt better."



"I'm afraid, Pierre, the latest forecast says we should wait for the second ballot on the border with the engine running!"

Grave question

A market survey of a curious kind is being mounted in the Irish Republic to discover whether there is any call for cremation. Currently, about 100 bodies a year are sent north to Belfast, but this somewhat macabre export traffic is looked at enviously by Dublin's Glasnevin Cemetery. "We think the number would be doubled, but for the troubles," says a Glasnevin spokesman. "Starting from scratch it would cost £500,000 to get into the cremation business. Since we have most of the facilities already, it will cost us less than a tenth of that."

One of the attractions for Glasnevin is that it already has 1m. occupants so far and space is running out. Rather surprisingly, I learn that cremation is not a burning issue (if the expression may be spared) among Irish Catholics: the church has no objection to it, even if some priests are hostile to it. So un-

less the market research is totally discouraging, Glasnevin will go ahead with its innovation. "All these changes are inexorable," said one of its officials in sepulchral tones.

Royal jumble

If you fancy clambering into bed in a pair of King George VI's pyjamas, you should head for Olympia at the end of April, and brace yourself to bid for them against all comers. They may not be the most fashionable pyjamas, but serviceable withal and tastefully adorned with the royal monogram.

The sellers, who happen to be the Children's Fund, are not saying how they came by His late Majesty's night attire, but declare it to be all above board. The fund is organising a gigantic jumble sale at Olympia and among the unlikely contributions, apart from the pyjamas, are a boxful of hats from Harrods and six tons of unclaimed dry-cleaning. The very diverse goods are currently being assembled in a warehouse loaned by Hays Wharf. Contributors may just take their parcels into any post office, which accepts them free and charges the fund at a special cut rate.

Jogging on

Has jogging really arrived for city chaps and girls? Trevor Deaves, branch manager of the insurance brokers Berkeley Walbrook, has no doubt about it. Since he spurred all his staff to start running through the dawn, his services as a lecturer have been in demand among insurance companies hoping to follow suit.

Deaves' jogging routine for his 18 insurance consultants and three secretaries won a good rating of publicity back in January. So I thought it time to ask whether it was just a

New Year resolution that would prove to falter before the deterrents of snow, rain and hangers. "Certainly not," replied Deaves. "We are all still jogging. It makes the whole staff very bubbly and much more active."

I asked Deaves whether he thought some of his staff were still running because they had learnt to like it, or from fear of the sack. The idea shocked him—in any case, he had no proof that everyone was still going off in track suits before breakfast, but was just sure they were from their bright eyes. As for himself, he is out in Kensington Gardens every morning—just for half an hour.

Swiss rhythm

Caught out by digital watches, the Swiss are now striking back with an unlikely weapon, feminism. Details of the "Ladventure" are shortly to be released in the august chambers of the Swiss Industries' Fair in Basle. It is the watch "that tells a lady more, far more than just the time." Hark to the virtues extolled in a manufacturer's blurb: "Shows your complete feminine rhythm, 'risky' and 'safe' days for love, has a reminding signal 'Take the pill' and counts down for resuming the pill after the pill pause."

Pint puzzler

After a colleague had been served a pint of beer in a Fleet Street pub last Friday, he held the glass up to the light and then told the barmaid that the stuff looked rather cloudy. "It's not that, love," came the reply. "It's condensation inside the glass."

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FINANCIAL TIMES SURVEY

Tuesday March 14 1978

OVERSEAS CONSTRUCTION

Despite indications of improving home demand, overseas markets tend to offer greater appeal to British construction companies. Many are strongly geared to these markets, but operational conditions can be difficult, and there is often a problem of inadequate financial support.

Ready for future success

by Michael Cassell
Building Correspondent

DESPITE THE first signs that one of the longest and worst recessions ever experienced by the U.K. construction industries may at last have bottomed out, the search for business abroad by contractors and the construction professions seems set to intensify further rather than ease up.

After four years in which construction output in this country has fallen by at least 25 per cent., throwing upwards of a quarter of a million people out of work, there are now indications that the worst is over.

There are no suggestions that an upturn is going to prove anything other than marginal, however, at least in the medium-term, and there are plenty of indications that the revival will in any case be a patchy one, with some areas of construction continuing to offer few chances for new work.

With such a bleak work pattern staring them in the face, the eyes of contractors

and consultants are still therefore firmly fixed on markets further away from home, where each pound may well be more difficult to earn but where there is at least the promise of continuing business.

A glance at the annual report of any of the building and civil engineering "majors" will clearly underline the growing dependence on such operations for overseas work. Foreign business is eagerly sought and the reports show that contracts beyond the U.K.'s shores have been representing a steadily increasing proportion of turnover and profits.

The extent to which a contractors' reliance on overseas work should go has been the subject of lengthy debate and not a little criticism, with some companies now finding 80 per cent. or more of their business outside the U.K. Their activities have in many cases turned the "strong home base" concept on its head, but with such a lack of suitable domestic work available—particularly for the civil engineers—they have really had no other option.

Value

The impact of the construction industries' efforts abroad can be gauged by the official statistics on their performance compiled by the Government.

No figures for the financial year just ending will be available until much later in the year but they seem certain to show another improvement over the achievements recorded in 1976-77.

In that year, overseas earnings for the construction sector were over £2bn., an increase of £500m. on the previous 12



The dry dock at the Arab Shipbuilding and Repair Yard, Bahrain, which involved several British and foreign construction companies.

months. The total was made up of £320m. from contractors, about £250m. from the professions and about £1.45bn. for exporting building materials, plant and machinery.

As Mr. Reg Freeson, Minister for Housing and Construction, recently pointed out, the figures represented about five and a half per cent. of the value of the country's total exports.

At the beginning of this year, British consulting engineers alone were responsible for over £30bn. of overseas construction

work. The total construction contribution to "invisible earnings" is significant and in 1976-77 represented no less than 25 per cent. of the favourable "invisibles" balance.

But although the current year's performance is expected to show even greater strides forward and the Government has openly praised the efforts now being made by contractors, consultants and material suppliers abroad, it is accepted that the full scope for exploiting business opportunities overseas

has certainly not been realised. It is clear that the volume of overseas work could still be substantially increased, either through greater involvement by existing participants in foreign markets or by the arrival of new operators.

But the decision to go abroad is not an easy one to take and could certainly lead a company into serious difficulties if it is approached on the basis of a "last chance" manoeuvre to keep it functioning. As recent events have

phased, even the largest and most experienced contracting operations can run into major problems in foreign markets, where conditions—from the temperamental of the client to that of the climate—can demand a fundamental change in approach and skills.

The medium-sized contractor now considering working abroad cannot have his confidence strengthened when he observes the difficulties into which some of his larger counterparts have fallen.

The well-publicised troubles of Tarmac in Nigeria exposed the dangers of working in a market where accepted contract terms can be changed almost without notice. Some overseas clients—in the Middle East particularly—also have something of a predilection for changing their ideas about what they want long after construction work has started. They do not, however, often change their minds about the price.

Rumours currently abound that one major U.K. civil engineer is considering pulling out altogether from a foreign market in which it has been involved for many years because, at the end of the day, the return has not proved to be worth the effort.

The newcomer certainly faces something of an uphill struggle in most markets. He may, in the first place, have to spend considerable sums of money in simply establishing his presence in the place he wishes to do business and can then expect to follow that up with the expensive business of tendering for work, without any guarantee that he will be successful.

Pre-tendering activities can represent a major financial burden for the largest contracting and consultancy businesses and the resources of a small operator will almost certainly be too limited to allow anything other than the smallest outlay of risk capital.

Another major problem confronting the contracting operation which is venturing abroad for the first time is one of co-operation from the banks. There has been considerable criticism from within the industry that the U.K. banks have shown themselves over-cautious in extending their financing and guarantee facilities to companies wishing to tackle overseas work.

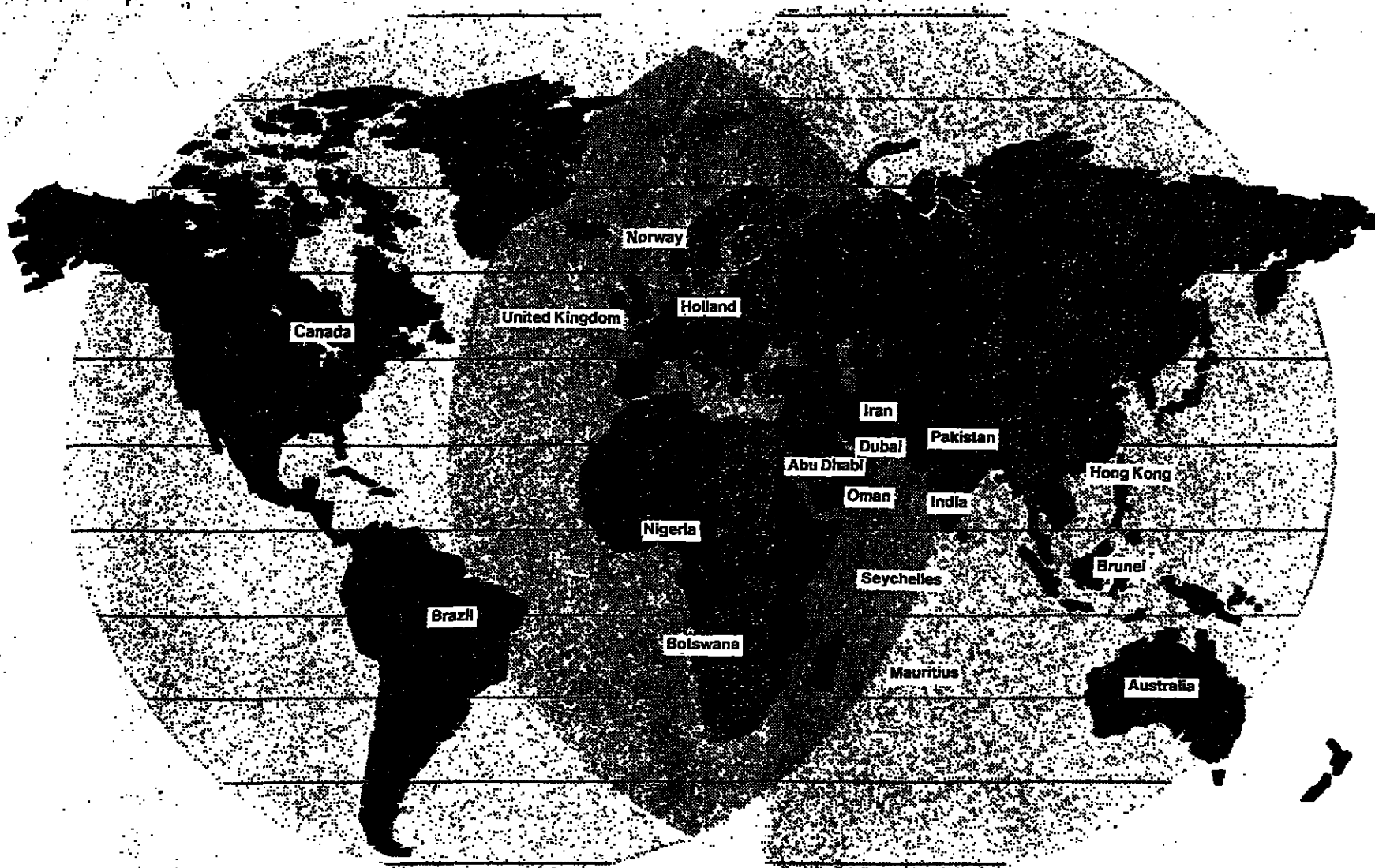
It is not too difficult to see why, in many cases, the banks are reluctant to become involved. But some of the foreign banks based in London, notably the American ones, have been picking up sound business in the wake of the British bankers' reticence.

The bankers' responsibility to the contractor is apparently where most problems exist and it is clear that some bankers simply do not understand the construction industry or the nature of some of the markets in which the contractors have to work, notably those in the Middle East.

As a result, there is evidence to suggest that solid contracting operations have found it unjustifiably difficult to obtain the banks' help, particularly in the field of performance guarantees. As one U.S. banker said recently: "Some bankers still have to learn that the basic risk of guarantees lies in the competence of the contractor and not in the contractors' ability to cover potential calls on guarantees—an unlikely event in any case—with his assets."

The same banker also made the point that many of his fraternity were guilty of errors of generalisation. They often, he claimed, applied analysis techniques to contractors which were only valid for manufacturing concerns. "Formula lending," such as total facilities extended being equal to a multiple of net worth and so forth, did a disservice to contractor clients

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Construction the world over

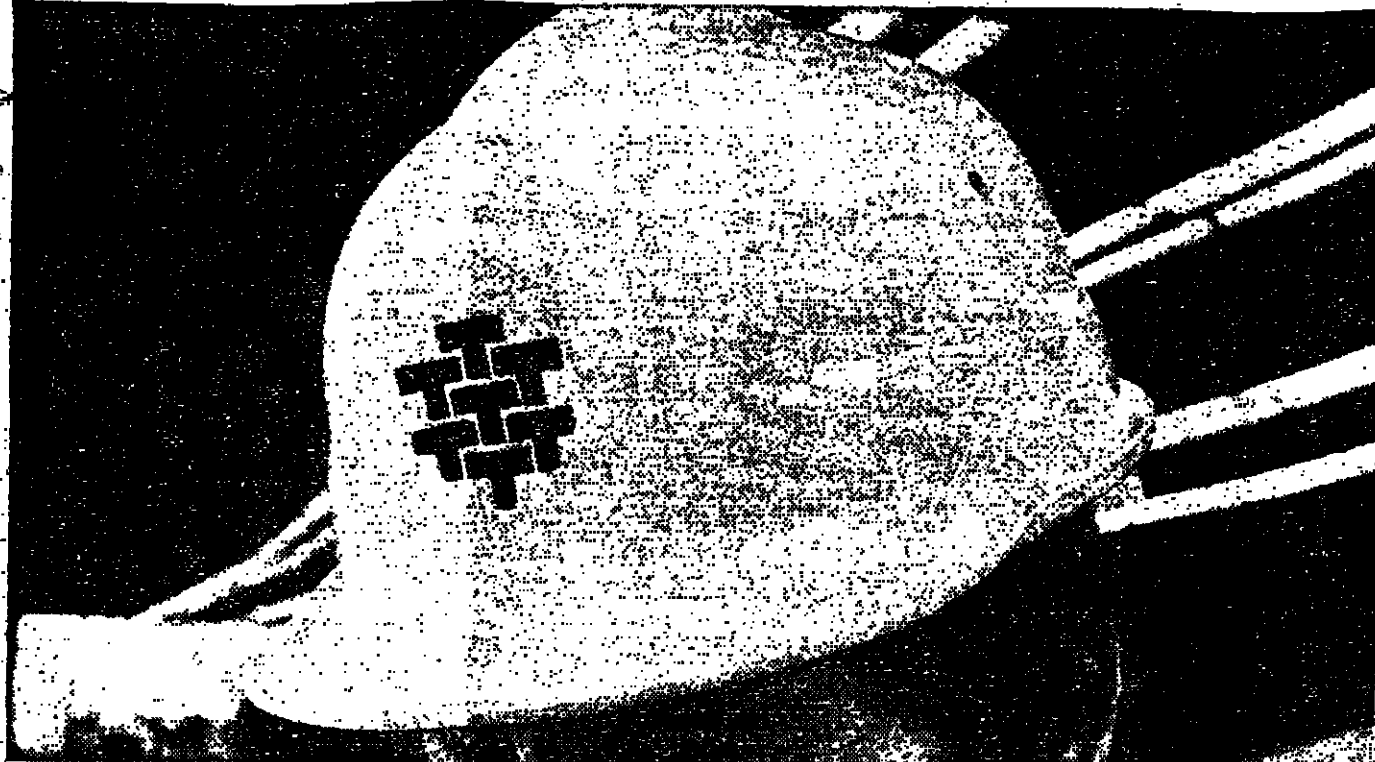


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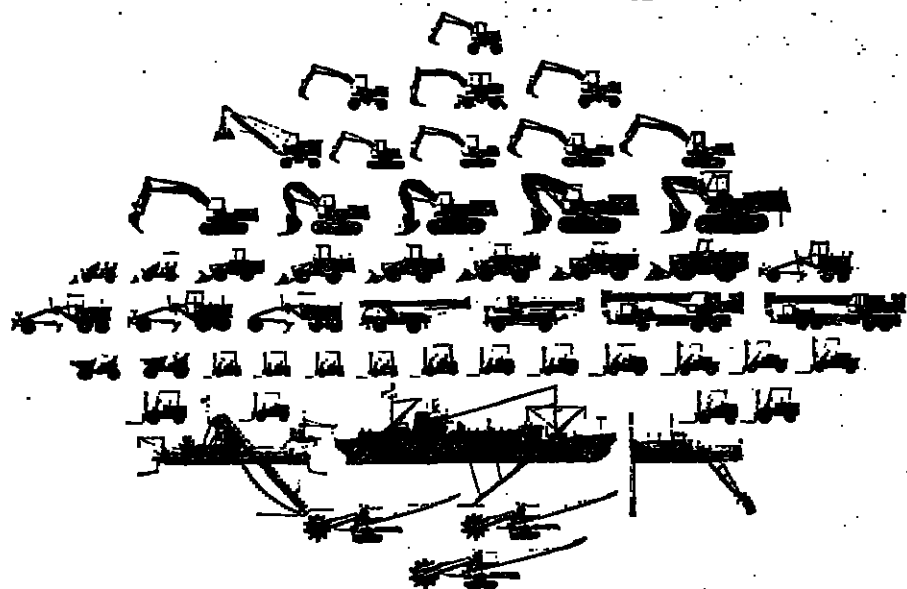
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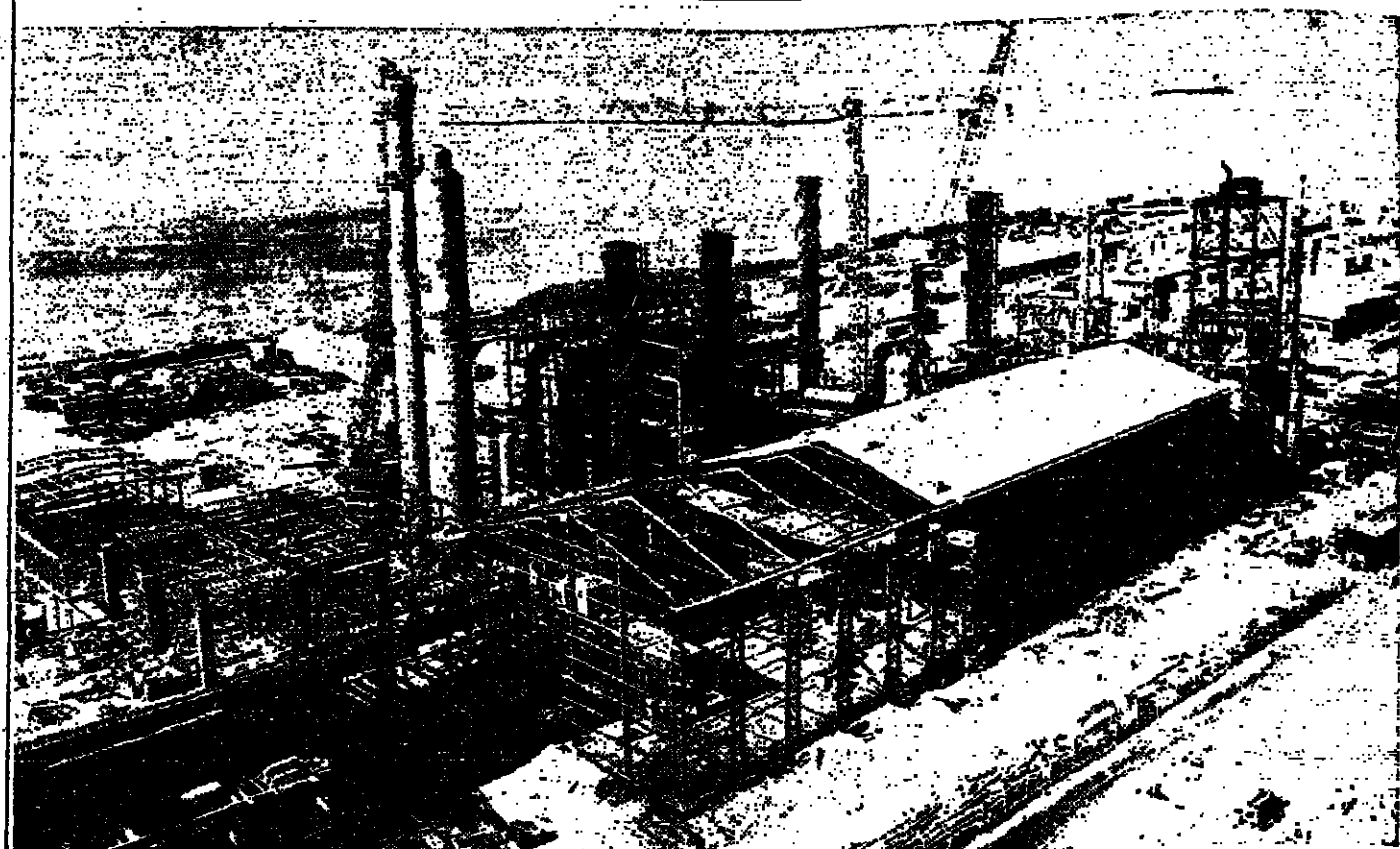
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The compressor house under construction for the Qatar Fertiliser Company's ammonia plant at Umm Said, which is being built by Costain Process Engineering and Construction.

Worries behind contract terms

THE MIDDLE East has been a boom region for construction companies ever since the oil price explosion in 1973. But against latent defects which may not be evident at completion, this area has found competition tough. They have also discovered that contract conditions are just as tough—the imposition of on-demand performance bonds.

There has been a lot of publicity in this country concerning these bonds, based on two court cases in which payment has been in dispute. The situation, however, needs to be put into perspective before making a rational judgment on the need for often harsh terms. The basic types of guarantee required from contractors fall into four categories, each relating to the successive stages in the project. There are definite reasons why each of the guarantees is required. The first is a bid guarantee given when a contractor submits his bid. This guarantee is designed to ensure that those who bid for a project are serious in their interest. Most guarantees are for 1-5 per cent. of the bid value.

Then come the performance guarantees given by a contractor at the start of a project. This is the main guarantee and its purpose is to ensure that the contractor will complete the project in the manner expected. Should performance fail for any reason, then the guarantee can be called. The value is normally between 5 and 10 per cent. of the contract value, sufficient to cover any potential losses. Advance payments to the contractor enable him to speed up work on the project and in several cases advanced payments are forthcoming providing there are adequate guarantees to ensure the repayment of an advance in the event of default. Finally, there is a retention money guarantee, which operates during the maintenance period after the contract is complete. It enables the contractor to receive his money rather than having part of the payment held up until the maintenance period has elapsed. Most Middle Eastern contracts have a period of one year during

which performance and retention guarantees remain outstanding in order to protect against latent defects which may not be evident at completion. No contractor, whatever his size, could put up the cash for these guarantees. It would be far to big a drain on his cash flow. He has to use the services of an international bank which will make the guarantee for him in a form acceptable by the principal in the country concerned. Then, should the guarantee be called, the bank will pay the principal and reclaim from the contractor. The growth in such guarantee-business has been phenomenal and bankers have had to develop a controlled risk strategy in relation to the guarantees in their portfolio.

Guarantees

The trouble has arisen because the principals in the Middle East countries have insisted that the guarantees are enforceable on demand. There is no argument, no discussion and certainly no arbitration. Such action is not really without any precedent. Contractors are used to falling back on arbitration in the event of a dispute, on whether the contract terms have been fulfilled. The philosophy in the Middle East is that the principal knows what he wants from the contract and therefore he decides whether or not the contract terms have been fulfilled. Such action is certainly simple, quick and effective from the principals viewpoint.

But there is the fear that these bonds will be called unfairly. If the principal needs some cash then all he has to do is call in a guarantee. It is very much a political risk in many ways. Then the contractor may well feel that he has lost the basic right to defend what he has done, to defend his contention that he has fulfilled his contract terms. The crux of the two cases last year — the Harbottle case and the Owen case — was that the banks should not have paid out under the guarantees because it

was contended that the terms of the contract had not been broken. The judgment was that this did not apply. The guarantees could simply be called in and when they were the banks had to comply.

If unfair calling was widespread then nobody would be prepared to operate in this area. But companies are still competing very keenly for business. The number of cases of calling in of guarantees has been relatively small. The principals have not abused the system and would be affronted to even have it implied that this was a possibility. Nevertheless, U.K. contractors have found themselves being priced out in tendering for contracts, and one reason given is that the premiums required to insure against this risk, which are added to the price of the tender, are extremely high — simply because the potential risk is there.

What can be done about the situation? Well in the first place the contractor can tighten up his controls to ensure that he does keep to the contract terms. He needs to assess the risks involved in operating in this area very carefully. He has to adapt his working conditions to the local environment not operate here as he operates in others parts of the world. His principals will not normally accept excuses for failure to comply with contract conditions. In other words, the contractor has to do his homework thoroughly before embarking on tendering.

Having got the contract, the contractor needs to keep a close control over the operations and always in touch with his principals. The bank putting up the guarantees will be more than willing to help out in various means to ensure that the contract conditions are met. In practice, the imposition of on demand bonds means tight control from the start by both the contractor and the banks. Even so many contractors feel that the political risk, in its widest sense, of these bonds hangs like a sword of Damocles over their heads. They could be in financial trouble if one is called unless they have a wide spread of business. But with some large contracts the contractor has too many eggs in one basket and feels happier

Eric Short

Success

CONTINUED FROM PREVIOUS PAGE

and also increased the banks' risk of bad credits from a weak company which accidentally fitted the formula.

With competition in the developing markets now becoming even more intense, the contractor vying for business needs as little hindrance and as much help as he can get if he is to be successful. There is a fairly common assumption, that, in back-up services and Government support, the U.K. construction industries do not perhaps fare as well as some of their competitors, despite the vocal encouragement afforded them by Ministers. Apart from moves to update Government financial services available and to provide tax incentives for those directly involved in the export effort, recent attempts have been made to co-ordinate the efforts of design-contracting operations in this country and to create a better climate within which they might export more effectively. To this end, the Government established in 1973 the Construction Exports Advisory Board whose job it was to bring together the main sectors of the industry and the professions concerned and to assist them in winning overseas business. Much of its work was centred on improving the scope and quality of market intelligence available to the industry, of establishing a con-

struction "tank" into which information could be put and from which it could be taken. The Board has now, however, been wound up and its work is to be taken on by the Overseas Projects Board of the British Overseas Trade Board and the National Consultative Council Working Group on Exports. The CEAB's work, said Peter Shore, Secretary for the Environment, had been largely completed.

Suggestion

The Board's existence was in some respects always an uneasy one, with the ever-present suggestion that it was treading on other people's toes—an attitude which would not be shared among competitors drawn from other nations, where the benefits of a united effort are more readily appreciated.

Whether the politics of the situation overcame the Board or whether it has indeed left behind it a collection of industries better structured to meet the overseas challenge is not yet clear. There is no question, however, that future co-operation, from the widest type of intelligence operation to working joint ventures, will be necessary if the U.K. overseas effort in contracting and consulting is to grow even more successful.

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مكازم النجف

Counter-drive in Britain

AT THE SAME time as British construction experience as well as labour is a trade quite new to South Koreans, who obtained their first international experience in South-East Asia only a decade ago.

Well over 30 South Korean contractors operate abroad, in sharp contrast to the position a decade ago. Their efforts have been greatly assisted by a Government which has put its full financial weight behind the export drive.

Not only does overseas work provide foreign currency, it also makes a significant contribution towards a nation's balance of payments. In addition, construction work overseas can act as an important stimulus for exports of plant, equipment and all the necessary materials.

The international contracting scene has been dominated until fairly recently by companies from North America and Europe. Lately, however, some newcomers like the Japanese and South Koreans have been making considerable inroads and are fast becoming a significant force.

Recently, for example, the British Woodworking Federation attacked wooden door imports from Taiwan. Taiwanese doors have been coming into Britain at the rate of 1m. a year, equal to about 15 per cent of U.K. production. What annoys the U.K. doormakers especially is that with the housing and construction industry depressed one of the real growth areas is in home improvements.

South Korea itself is hopeful of earning about £2bn. in construction jobs abroad this year. The Koreans' strong selling point is their ability to bring thousands of their own skilled workers to overseas construction sites. This gives them a competitive edge over American, European and Japanese companies which can deploy only engineers and foremen in most cases.

Official figures show that out of 6,800 Koreans working in construction projects abroad at the end of January 4,700 were in the Middle East. Exporting

ment and a wide range of local authorities.

While Stevin and other companies have had considerable success in the U.K. market, some engineering companies involved in manufacturing process plant equipment for the construction industry have become concerned at the growing number of orders lost to overseas manufacturers.

The Process Plant Association says that last year up to £17m. of equipment had been ordered from abroad for U.K. projects.

Apart from the plant makers losing opportunities, the British Steel Corporation also suffers because foreign steel is being used. Many of the plant makers are quite sure that they are losing orders simply because of the prices quoted. Some of the foreign tenders have been 30 to 50 per cent below those quoted by British companies. In fabrication half the total cost may be in raw materials, so the question remains as to how such quotations can be made.

The answer, according to the Association, is that some foreign companies are effectively buying work by taking contracts at cut prices to cover overheads and keep their labour force together.

The Association has alleged in a letter to Mr. Eric Varley, Industry Secretary, that "in many cases the foreign companies are receiving assistance in various forms from their respective governments to assist them in exporting." The plant makers argue that any overseas company accepting a contract at below cost price is as guilty of dumping as any producer of a product sold at below the market price.

One of the reasons for the plant makers' concern at the size of foreign orders has been the recession in the U.K. economy. The Association had expected spending on process plant hardware to rise by 6 per cent in real terms in the current year compared with last year. But it now seems likely that the growth will be nearer 3 to 4 per cent.

David Churchill



The 1MW diesel power station at Birkat al Mawz, Oman, one of 19 built by Hawker Siddeley Power Engineering under a £17m. contract.

U.K. presence abroad

BRITAIN RANKS among the known, the U.K. has been top two or three in the league achieving considerable success in the region.

High profits have been achieved by some U.K. contractors in the oil-rich states, although margins are now coming under considerable pressure with the arrival of competitors prepared to under-bid anyone and any price to win work. If there is any compensation, it might be that the risks involved are now apparently reducing.

The names of U.K. contractors operating in the Middle East are by now well known and include some of the most successful of any reasonable size. Names like Costain, Taylor Woodrow, Tarmac, Wimpey, Sunley, Meers, Alpine, Leung and Mowlem have been joined by newcomers like Bryant, Higgs and Hill and Robert Douglas, while on the materials supply side companies like UBM, Redland, London Brick, APCM and Marley pursue overseas sales policies—either through direct export or local purchasing and manufacturing.

But while the Middle East may be a major talking point, the U.K.'s overseas successes in the construction world are much broader. The last official statistics from the Department of the Environment showed, in fact, that of all the new contracts obtained in the year end-

ing last April, just over half came from outside the Middle East markets.

Even more significantly, there is overwhelming evidence to suggest that the overseas effort is not being confined to the largest builders and civil engineers. Although big contractors with well-established overseas interests continue to dominate the markets, smaller companies and those without any previous experience beyond the U.K. are making considerable strides.

The DOE said that, last year, of the 100 or so contractors which won new work abroad, nearly one fifth were new to export work. The share of the total value of new contracts taken by companies from outside the "top twenty" went up to nearly 30 per cent from only 5 per cent the previous year.

to anything the British can offer. There are notable exceptions, such as Bovis.

The same problem of penetration exists in the U.S., where participation by foreign contractors is still fairly unusual. At least one major U.K. civil engineering company, however, has a success tale to tell about its activities in the U.S.

When in 1973 the U.K. housing market began showing signs of the coming recession, Taylor Woodrow Homes began casting its net wider and its gaze settled on the U.S., a market where it had operated before but where it had been inactive for some time. Taylor Woodrow found Sarasota, in Florida, a fast-growing town with good communications and an even better climate, which the company believed was ripe for luxury housing development.

About 1,300 acres of land were purchased and development began on what the company describes as "a little new town" offering all the facilities of a recreational resort.

When complete, about half the total acreage will be for housing, with the remaining land being used to provide a golf course, lakes, a village centre, equestrian facilities and a recreation centre. Most of the housing development is being carried out by U.S. builders and so far over 500

of the plots—there are nearly 4,000 in all—have been sold. Over a dozen developers are already involved.

of the plots—there are nearly 4,000 in all—have been sold. Over a dozen developers are already involved.

Taylor Woodrow has set itself a 13-year selling programme and says it is now on target. Encouraged by its Florida experiences, the company has acquired over 400 acres of development land in various parts of Southern California. Taylor Woodrow intends to do some of the building itself but will also act again as a developer in some cases.

The move represents a refreshingly new slant on the overseas contracting—developing scene. Until now, few house-builders from the U.K. have contemplated working overseas—being the exception—but there is little doubt that if this type of business can be won in a tough market like the U.S., the opportunities elsewhere may be good.

The industrialised house system builders in particular have the chance to capitalise on the need for large numbers of relatively cheap homes.

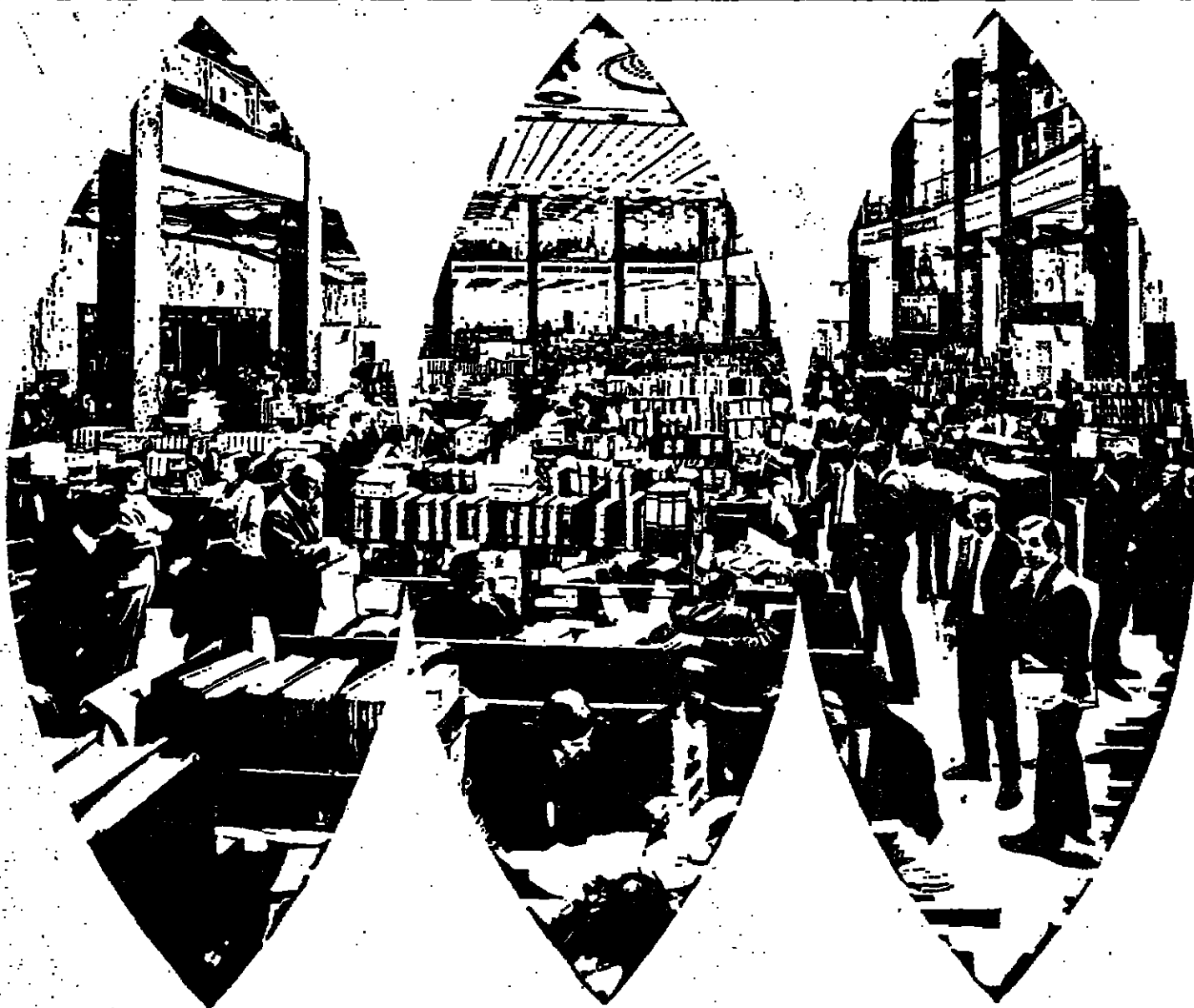
Selleck Nicholls Williams, the building division of English China Clays has been putting up its homes in the Caribbean, a far cry from its Cornwell base, while London Brick Buildings has formed a joint venture company in Nigeria to sell, among other things, low-cost housing.

Operations like these can in one sense quickly be discounted alongside the mammoth, multi-million pound projects in which some of their colleagues are involved. But while much of the attention might be focused on the huge civil engineering challenges confronting companies like Tarmac—building a tunnel under the Suez Canal or Marples Ridge-way—facing the rigours of the Iran desert to build a 300 km. highway, the smaller scale contribution is equally essential from the point of view of overall national effort.

It is the type of effort which the Government is anxious to see reflected many times over by companies which until now might have imagined that overseas markets were too hazardous to tackle.

There are grounds for suggesting, though, that if the Government wishes to help the small exporting operation—in construction or materials supply or any other industry—it should consider ways of encouraging them to step up overseas sales. Measures introduced so far to help exporting operations still compare badly with the concessions available in some competing countries.

Michael Cassell



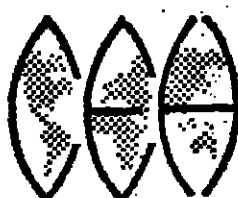
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OVERSEAS CONSTRUCTION IV

Consultants earn success

A MEASURE OF the success of British consultants working overseas is that this year they are expected to add about £50m. in fees towards the British balance of payments—an increase of some £50m. over the previous year.

Moreover, latest figures on the value of capital projects handled by consulting engineers alone reveals an increase over the past year from £25m. to £31.7m.

These figures amply illustrate the importance of consultancy work "in the international market, an importance that is sometimes forgotten when the large contractors grab the headlines over massive construction projects in a developing country."

British consultants are currently involved in such projects as a \$628m. port in Saudi Arabia, an \$85m. highway in the Philippines, or an \$80m. power station in Venezuela; in fact, there can hardly be any country in the world where a British consultant is not actively involved in a major construction project. And the success of these consultants has earned a reputation for integrity and ability that is said to be the envy of consultants in other countries.

But such a reputation has usually been earned the hard way. The experience of Mr. Alan Grant, detailed in a recent book called "Consulting Overseas" by Robert Biddison, shows the problems to be found, especially in the Middle East.

The firm of Alan Grant and Partners had decided to expand in the Middle East and had heard of an opportunity in Abu Dhabi. After three weeks of

Flexible

Based on his experience in the Middle East, Mr. Grant concludes: "The less sophisticated the country, the more flexible must one's approach be. The ruler of some newly-rich patch of desert will want to buy a new deep-water harbour just as he buys a new Cadillac. He won't want to sign an Association of Consulting Engineers form of contract. But in a country such as Iran, their systems of contract awarding are as sophisticated as our own. It will do one no good in such a country to try to compete with the local architects and engineers. The sensible approach is to team up with a suitable firm and apply for work on a joint basis."

Other experts in the consultancy field overseas echo these views. Consultants working overseas should be aware of the degree of competition involved, sometimes of a rough and none too ethical nature not usually experienced in the U.K. Not only do competitors from other countries openly sell their services in a manner described as

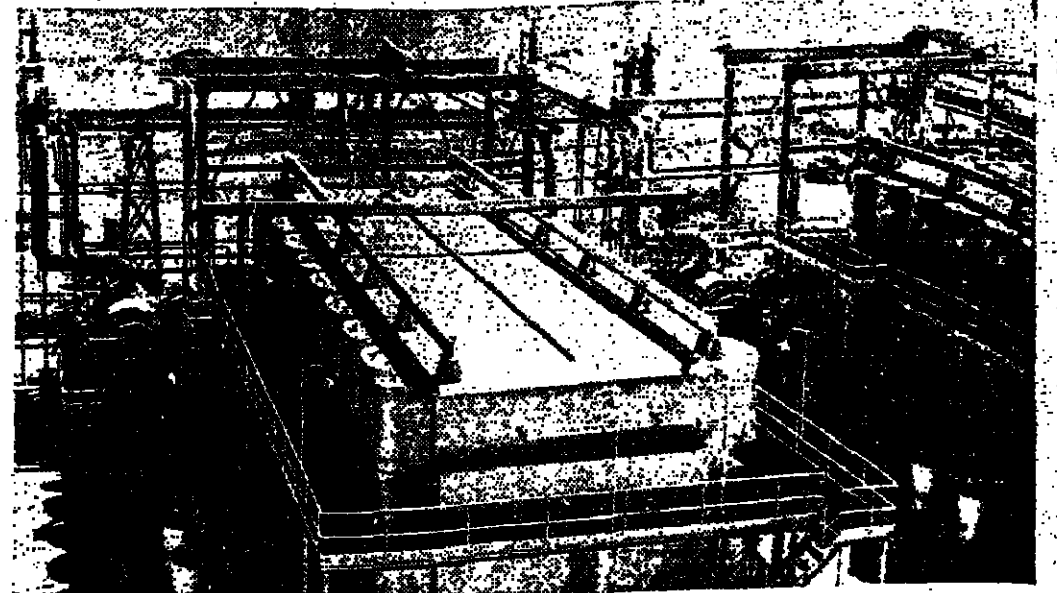
alien to the professional standards of the British consultant, but it is almost impossible to know the extent to which others are being sponsored. This can take the form of direct Government assistance, either of a monetary, political, or diplomatic nature, to personal pressure on the parties involved.

Payment can also be a problem. A change of Government, for example, in a politically unstable country, between the award and the completion of the commission could lead to a refusal to honour previous obligations.

Selection of the correct level of technology is also important. Consultants have to take advantage of what capital equipment is available in the country concerned and what must be added to produce the best method of implementation. The problems of staff engaged for overseas work should also not be overlooked. An engineer who is thoroughly competent in a London office may, after a few months in the Middle East, turn into a dithering wreck. Thus it is vital to choose a member of staff for his personal characteristics as well as ability.

There are, of course, many other problems confronting the consultant overseas. These include variations in planning and building regulations, documentation, tendering procedures, and the thorny old question of fees.

Not surprisingly, in a sector as lucrative and important as overseas consultancy and construction, there are many sources of help. One of the main sources is the British Consultants Bureau, a non-profit making multi-professional



Weir Westgarth built this and two other flash distillation plants for sea-water desalination, at Shuaiba in Kuwait.

body set up in 1975. The Bureau's aim is to promote British consultancy services, particularly those of its 200 member firms, in all overseas countries. This is carried out in two ways. Within the U.K., the Bureau represents members' interests in acting as a pressure group with Government over such issues as taxation, exchange control, and financial support. Its second function is overseas promotion with day to day advice and documentation. A recent development aimed at strengthening the involvement between members and outside bodies has been the setting up of working groups in each major sector, such as public health, planning and buildings, energy, and finance.

The opportunity to improve the consultant in estimating the potential resources available to complete a commission. The Export Group for Constructional Industries is an organisation of benefit to the consultant. The Export Group provides members twice weekly with details of projects overseas, offers of services, foreign contractors seeking joint ventures with British companies and any relevant information.

It maintains comprehensive files on countries and advises on such questions as exchange control, taxation, tendering, contracts and labour legislation. Information on living conditions for expatriates is also available. Background notes and lists of consultants and contractors working in particular countries are available as the Group is frequently approached by consultants and potential employers seeking guidance.

While the problems of consultancy operations overseas may seem immense at first sight, the range of help available means that the major pit-falls should be avoided. And consultants who have worked overseas point out that there are many advantages to foreign working, not least the challenge and range of work which is not often found in the U.K.

David Churchill

Growing influence of Far East companies

UNTIL RECENTLY, the international contracting scene had been dominated by building and civil engineering organisations from Europe and the United States.

Contractors from these geographical areas have built up technical and commercial knowledge in their home markets over many years and naturally extended their operations to those parts of the world where demand is high but where expertise is often thin on the ground.

Their overseas activities have been seen as an essential part of their expansion in an industry where demand can fluctuate violently and in which it makes sound common sense to establish as broadly based an operation as is possible.

The contractors' foreign-based work has also generated large volumes of business for the "support" industries, such as plant and equipment manufacturers, as well as the building material producers. Also in their wake has come an army of designers and consultants who have been able to sell their own skills as a fundamental part of the total construction package.

The international construction market has never been a quiet pond in which to float, and competition for work has generally always been tough. But within the last four or five years the established contractors have had to come to terms with a new element of competition which has already achieved considerable success in taking away from them some

of the business which they might, normally have expected to receive themselves.

The challenge has come from the Far East: from the Philippines, Japan and South Korea, and there is every indication that their encroachment into what was largely the preserve of the Americans and some of the Europeans is set to become a permanent feature of the international civil engineering scene.

Strange names like Hyundai, Daewoo, Dong AH and Yulsan are now appearing on site boards in an ever growing number of locations around the world, particularly in the Middle East. They are the names of South Korean contracting operations which have rapidly established for themselves the facility to be able to offer as wide a range of contracting skills—from the capability to erect power plants and petroleum refineries to houses and tunnels—as almost any of the competitors.

The South Koreans, often working as a combined force under the banner of the Korea Overseas Construction Corporation, now operate in Saudi Arabia, Iran, Kuwait, Qatar, Brunei, Indonesia, Singapore, Malaysia, Hong Kong and Bangladesh.

Their early successes were built on their ability to marshal large labour forces together and to organise them on site in an efficient and military style. Cheap labour was undoubtedly a major factor in their initial contract gains, although there was undoubtedly an element of "buying" work at one stage, with tenders going in at anything up to 25 per cent less than those of any competitors.

That situation no longer appears to be the case and contracts are going to the Koreans on which they intend to make suitable profits. Their cause may well have been helped, particularly in the Middle East, by recent rejections of what have been described by clients as over inflated bids by some Western and Japanese contractors.

There are now over 30 South Korean contracting operations working abroad whereas there were none just ten years ago. Neither is the type of work being undertaken by them simply labour intensive—building roads, housing and ports.

A contract now underway involving the electrification of a Saudi province is ample proof that the higher-technology work will no longer necessarily find its way into the hands of the Japanese, Americans or Europeans.

No-one is suggesting, however, that the construction world is going to be overrun by the Koreans or that the total international market isn't large enough for everyone to win a

share if they try hard enough. The United States seems set to continue to dominate many areas of the global market. Their involvement is worldwide, with single contracting companies handling work worth more than the combined value of all the contracts held by contractors from any other one nation. Estimates suggest that in the Middle East alone, the U.S. construction industry is now winning well in excess of £7bn. a year.

The U.S. can offer not only the best in contracting skills but a full range of consulting, designing, engineering and construction services to match any in the world. Among the major names in the U.S. contracting army are Bechtel, which as a design consultant has become a specialist in putting together enormous packages, like Algeria's natural gas plants complex. Other names include Fluor, Ralph Parsons and Brown and Root.

The investigation alone represents a \$1m. contract and the civil engineering contract itself could mean up to £500m. of work for someone or some companies. The causeway would have an enormous impact on the region. At present all traffic between Saudi and Bahrain goes by air or sea at the rate of 500 passengers and 200 tons of goods a day.

For the moment, however, the soil conditions under the Gulf are the big question mark hanging over the project and the Dutch are hoping to come up with most of the answers. Holland's neighbours also have a good record for winning overseas contracts. The West Germans, in fact, have been running second in a somewhat unofficial table of new overseas contracts awards, with companies like Hochtief and Hochtief winning large volumes of business abroad, particularly in the African states, such as Algeria, Nigeria, Sierra Leone and South Africa. The Germans have also been joined in Africa by the Italians, who have gone further afield as well to the developing nations in Asia and South Africa.

Closer to home, the Dutch continue to pick up large volumes of business, especially in the Middle East and, in particular, in the marine engineering sector. Stevin, one of Hol-

land's major contractors which ranks alongside names like Bos, Kals, HBG and OCEM-Nederhorst, is heavily committed overseas.

The Group, which recently discovered that one man had purchased a 40 per cent stake in it, is working throughout the Middle East and is currently engaged on a contract which forms the preliminaries for one of the most imaginative schemes yet to come from that region.

Intersite, part of the Stevin Group and an international geotechnical and survey organisation which works on land and at sea, is currently conducting investigations to help establish the feasibility of a 44km., four-lane causeway to link Saudi Arabia and Bahrain.

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مكاتب التوظيف

OVERSEAS CONSTRUCTION V

Lure of the Middle East

THEORY making a lot of run in the last year or so is the construction world's greatest bonanza — the markets of the oil-rich Middle East — is now all but over.

Expenditure levels, goes the story, have been sharply scaled back and most of the major contracts have been let. That is left is subject to fierce competition and is, in any case, hardly worth the expensive and re-consuming effort involved in chasing it. In addition, there is no room for newcomers to cause all the valuable local contacts and partnerships have since been signed up.

The message in some quarters would therefore appear to be: "South Arabia, here we come." The boom is yet to happen where competition is, as yet, too intense.

The facts, however, are somewhat different and any contractor who believes that the Middle East markets for building and engineering no longer hold the promise of worthwhile work is seriously mistaken.

"Anyone who believes that work is drying up in the Middle East is misguided and badly informed. Ask contractors from the Far East if they think it's over." The comments come from James Nelson, a vice-president with the Bank of America London who is becoming known among U.K. contractors for his knowledge and understanding of the Middle East construction world.

Mr. Nelson primarily, is a Saudi Arabia expert, though many of his observations apply to some of the largest oil producers' neighbours as well. Construction expenditure in the region, despite some recent trimming of budgets, is set to remain at enormous levels and someone is going to pick up the slack.

"It is true that the year to year growth rate of the construction boom seems to be starting to flatten out in most markets but there is a big difference between that and the future which some people are predicting.

Many of the discussions about inflation and problems in the Middle East really relate back to the 1974 to 1976 period when there was an absolutely

tremendous leap in construction expenditure from one year to the next, which put a great burden upon the transport network through which materials had to flow, the local markets for materials, labour and housing, the Governments which had to administer the expenditures and the contractors themselves."

To-day, says Mr. Nelson, the markets have settled down and although immense operational problems remain for the contractor, the situation is improving all the time.

On actual construction expenditure figures, Mr. Nelson has ample evidence to suggest that things are by no means over in the Middle East. Approximate expenditure on construction projects in the Middle East by government sectors was about \$15m in 1973, of which about half was spent on hard construction as opposed to equipment, design costs, etc.

By last year, however, projects expenditure had grown to about \$65bn, with \$32bn in direct construction work. The figures are, of course, difficult to compare with Western statistics because one dollar (or pound) spent on building in the Middle East will not yield the same amount of construction output as it would in countries with better developed infrastructure and supplier industries.

Spending

But if spending seems set to remain at levels which make other construction markets around the world seem almost inconsequential, other changes are taking place in the nature of Middle East construction work. The type of contract now becoming available, rather than the volume of business, is changing slowly as basic development work progresses and attention turns towards "second priority" construction projects.

"Jumbo" contracts certainly remain and more of them are in the pipeline—namely in Saudi Arabia, where one of the latest plans is to build a 24-km four-lane causeway between the country's east coast and the offshore island of Bahrain. But it does seem likely that the real chances for the smaller contractor may now only just be emerging, as the client

nations turn more of their attention towards the provision of facilities with which the medium- to small-sized operator can comfortably cope.

The British government has been particularly keen to emphasise the opportunities for the smaller contracting operation in the Gulf and some have established themselves successfully in the region.

The British presence in the Middle East is by no means a new one. Contractors from the U.K. have been operating, particularly in the Emirates, for many years and, along with British consultants have established for themselves a reputation which has led to the winning of some of the biggest construction contracts on offer.

There has been longstanding criticism that the U.K. construction companies have not been prepared to go to the lengths of some of their competitors to win business—with their reluctance to mount joint-venture operations uppermost in the critics' minds.

The record in this respect, however, is not a bad one, although the U.K. contractors and some other of their competitors are now being given a good lesson on the benefits of an integrated construction workforce by the South Koreans. There have been suggestions that the Koreans' activities could not possibly be profitable and that they see the Middle East simply as a useful way of deploying large numbers of people and bringing in foreign currency.

People closer to the Koreans' operations dismiss such speculation. They praise the level of expertise which the Asians are showing—now in high technology as well as more normal construction projects—and repudiate any suggestions that profits are not being made.

They have apparently made light work of the obstacles which any contractor faces in the Middle East and are lining themselves up for much more work in the future. Those obstacles are fairly daunting, even to the most experienced contractor. Rigid contract conditions, fixed-price work and the need for performance bonds which are not always easy to come by are often sufficient reason to dissuade would-be participants in the Middle East

construction rush from going any further.

The smaller-scale operator, in particular, is likely to find the list of problems too long, and the risks too great, though many are now taking the gamble, if only because their backs are up against the wall at home.

There is always a bright side to the picture, however, and in some cases the contractor can expect to receive advance payments on contracts which can represent as much as 20 per cent of the job's total price, as is the case in Saudi Arabia. These payments effectively represent interest-free loans which can often help overcome potential cash-flow problems.

Apart from the contractual difficulties, the physical nature

of most of the region can represent major operational problems for the contractor. Road, air and sea links are in many areas being quickly improved, as are telephone communications, but organisational problems of a magnitude unknown to the developed nations are an every-day fact of life.

The problems are plentiful. There is often stifling and badly co-ordinated bureaucracy which can cause vital delays during the all-important mobilisation period—the probability of contracts has been seriously undermined on a number of occasions in this way—and the Middle East client has a way of changing his mind about what it is he really wants as soon as work is well underway.

To assemble a suitable management team and labour force can also present headaches. High salaries and the opportunity of working on projects the like of which may never be seen again elsewhere is usually enough to attract a management team, but the enlistment of reliable on-site labour can prove extremely difficult.

Workers have to be housed, fed and cared for during the contract period and failure to do so correctly can lead to a fast deterioration in relationships not only within the project team but between the client and contractor.

For the major international civil engineer, such problems are immense, but manageable. But for the contractor with his

sights set on more modest contracts, the difficulties can be greatly magnified.

He requires a management team with knowledge and experience of his new market and he may be forced to recruit from outside. The trouble is that with internal resources to call upon, he may have to hire something of an unknown quantity at a time when he requires people of the highest ability, capable of coping with the job and the local legislation, cultures and customs which surround it. With less financial flesh on him, the medium to small-sized contractor can have much less leeway for making mistakes.

M.C.

one policy and is insured in the international markets. While the workman's compensation, automobile and office premises insurance is organised in the domestic market.

At a time of weak premium rates it is not surprising that insurance brokers are considering ways to rationalise this type of operation. According to one broker the trick is to be economical in practice while at the same time provide the quality insurance required. That has become increasingly difficult.

It is customary for a U.K. broker to be competing against up to five international brokers. And this adds to the problem. In South Korea there are often ten local insurance companies competing for one job, and 20 international brokers working on the same case.

In these conditions brokers have found that the answer has been to specialise in certain areas such as South America.

Others are preferring to concentrate on offshore pipeline business in conjunction with their marine departments. Others who are persevering with traditional construction all risks business hope that new markets will be consolidated and developed through existing insurance business. For example, where a broker has handled the insurance for the construction of an oil refinery, he could cream off any business arising from improvement work.

The major constraint of further development of construction all risks insurance is the size of the risks. The claims experience is beginning to build up, but even so premium rates remain weak.

Traditional insurance business rates are under pressure as well, so the market has tended to contract for the ancillary types of insurance. U.K. insurance brokers themselves are keeping close control on their expense ratios during a time of currency movements, with a strong pound reducing earnings.

Given that background many insurance brokers are looking at this class of business carefully and are wondering whether it is worth the effort.

John Moore

Insurers grow wary

CONSTRUCTION ALL risks cover was only a gleam in the eye of many an insurance broker back in 1958. But with the emergence and development of Third World countries, and the growing ambitions of oil producing nations, brokers have found that there is a solid market for this type of insurance cover.

International contracting work has evolved in the less developed countries where demand has been for basic infrastructures of roads, railways and ports. As these countries have developed their economies, a further demand has grown for industrial contracting work, a trend which has been helped by the oil nations attempting to reduce their dependence on oil wealth.

These markets have long held appeal for the international contractor, more so as home markets have become saturated. Moreover foreign workloads have become essential as a hedge against domestic cut-backs.

Not only has the international contractor been bedazzled by the number of nothings attached to the jumbo overseas contracts, which can run into billions if a joint venture or consortium project is arranged; but so has the international insurance com-

munity. Back in the late 1950s, contractors all risks insurance did not generally extend beyond the usual fire and perils insurance. Documentation of policies could be standardised and the whole process followed a conveniently simple format.

Since then two important factors have complicated the process. The "source" country (from where the insurance business emanates) in most cases insists that the insurance is placed locally.

But because the size of the risks have grown to such an enormous extent, the source country's capacity to carry this type of insurance is usually limited. For example 9-10ths of a £2bn risk would have to be covered in the international insurance markets.

On the smaller type of risk of a few £100,000, the cover can be absorbed by the local market, and the business can often be conducted without recourse to a middle man, the insurance broker. If a broker is used on that size of business he will almost certainly be locally based.

So the international broker is committed to chasing the larger, and superficially more

attractive business. But that which glitters over seas is not necessarily gold. The commission earned from the cover often has to split five ways as the risk is insured and reinsured, with the rump of the commission going to a local insurer passing on the business.

This would not pose a problem if conditions were stable in worldwide insurance markets. But conditions are far from stable. There is chronic overcapacity in insurance markets as too many interested parties chase after too little business. Premium rates have been shaved to the point of folly in some cases, and certainly to the point of unprofitability in many others.

Rates

One U.K. insurance broker said that the market is currently offering rates which can be as much as 60 per cent below realistic rates. And by "realistic" he meant "profitable."

Less and less business is being placed in the London markets by brokers as a result of the competition from newcomers to this type of business. But although orderly rate

structures have been attempted by those new to the market these have not been able to be sustained against the pressure of competition.

"What is needed," said a broker, "to bring sensible rates back to the market is a monumental loss to be incurred by one of the reinsurers. It must be realised that it is not sufficient just to go for volume in this business. Realistic and profitable premium rates are essential."

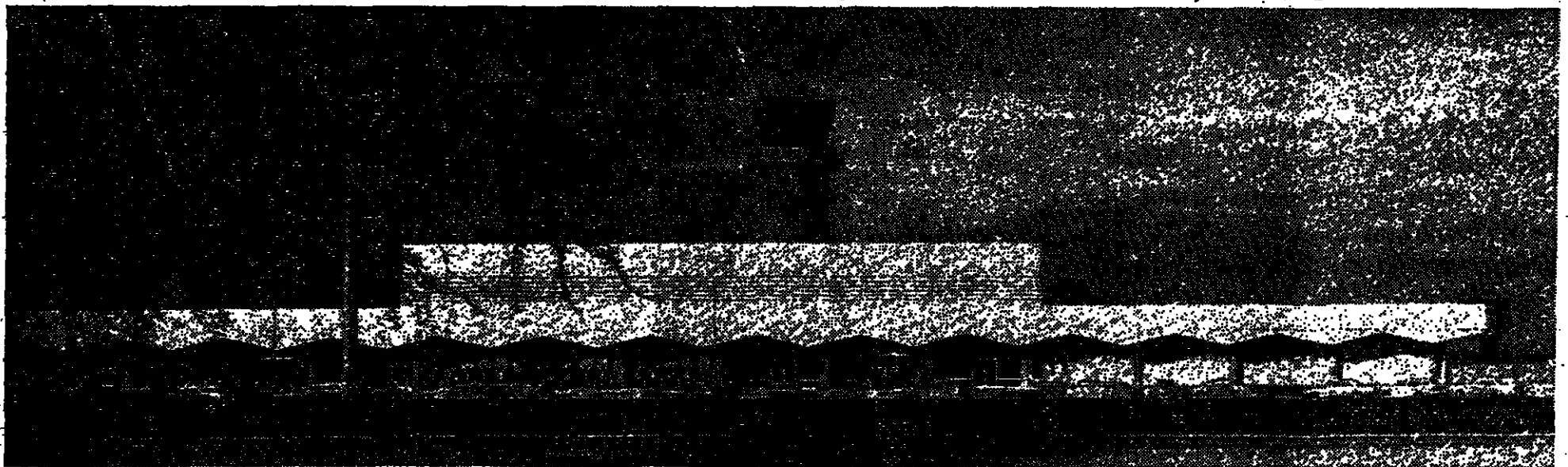
Meanwhile the problems of weak premium rates, and therefore vulnerable commission rates, are compounded by the high operating costs of arranging construction all risks insurance packages.

Although only two basic policies are involved in construction all risks insurance, each needs individual tailoring in fine detail. There is no way that they can be standardised.

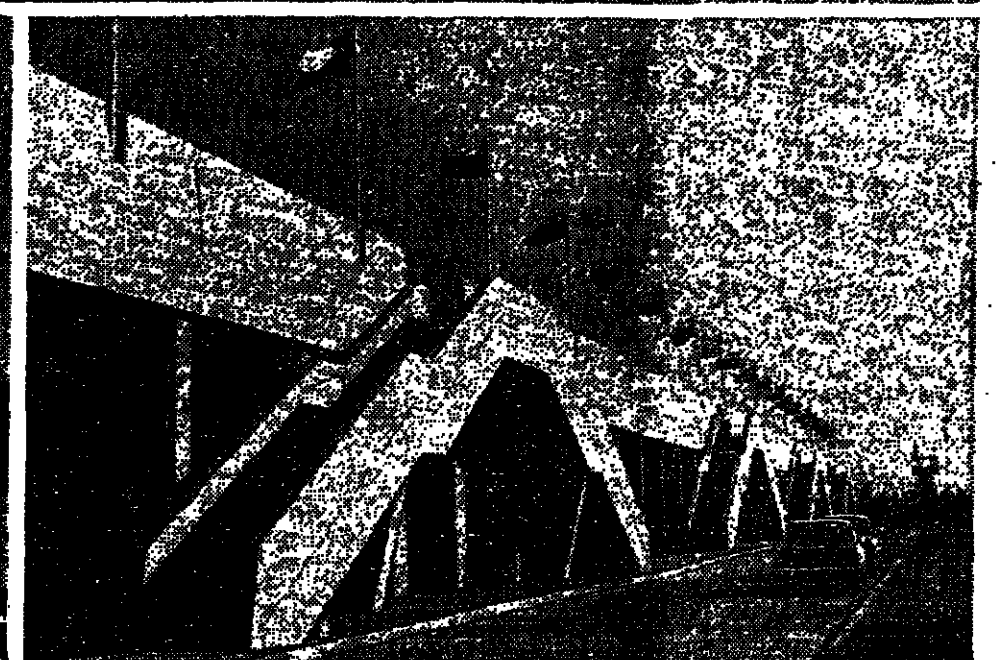
For instance, risks involving water, such as port construction, need careful evaluation and are the subject of much work and analysis.

The physical damage to works, third party liability, and physical damage to plant and equipment insurance is arranged as a package under

Eastern Community Trunk Sewer, City of Ottawa. Wimpey installed the sewer outfall, each section weighing approximately 27 tons.



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Building material markets

A PROLONGED recession in level of construction activity has hit the manufacturers of building materials and components hard. But among the major groups involved, the depression has not been acute as might have been expected. For the last few years have seen a steady extension of their involvement overseas, and one key result for companies concerned has been the ability to offset to some extent downturns in one market with increased activity elsewhere.

To a considerable extent, the success here has been due to the fact that the basic message for the companies has been the same—to sell road you need to make road.

Building materials by their nature are relatively hard to transport. The wealth of different regional building materials in the U.K. and in other countries, now, unfortunately, disappearing as the demand for so much modern architecture combines with the economies of scale of modern production to produce bland uniformity, is one result of this. Transport costs shift large quantities of materials or bricks, any distance, are prohibitive enough to prevent that being done within an individual country: to-day they mean high enough compared to the basic value of the products being transported to make cross-frontier movements unprofitable if local manufacture possible instead.

The problem was well summed up by London Brick, which two years ago produced figures showing that in one case a price had been given for delivery to Riyadh in Saudi Arabia, the transport charges worked out at 41p a brick, 21p of the ex-works price of the bricks themselves.

Thriving

This is not to underplay the importance of direct exports, however. In a thriving world trade such basic items as cement, which consumption of which has more than quadrupled in the last 20 years to reach some 40m. tons a year, around 36m. tons of it shipped from one country to another despite being a bulky and expensive cargo to send by sea. And Britain has scored considerable success in the export of building materials, with a business which amounted to £2800m. in 1974, 22 per cent up in volume terms in 1975, and is thought to have proved again last year despite obvious shortfalls.

Both deliveries and service have come in for criticism as reliable, most recently from West German construction firms. Dr. Wilhelm Maier, head of the purchasing department of Philipp Holzmann of Frankfurt. He told a recent conference on the expansion of ports that, although British products were first class, £360m. And overseas companies needed to pay more attention to other things if they

were not to see their markets disappear.

Pointing out that in only 12 years the U.K.'s share of the German import market had dropped from around 60 per cent to 4.5 per cent, he stressed the need for companies to work in closer partnership with overseas concerns when carrying out orders. There was a need to be able to explain how products behaved under what might well be highly unfavourable conditions, and to hold meetings with the purchasers of the products to ensure, for example, that the technical language used in leaflets about the goods being supplied was fully understood.

Other pitfalls have been pointed out by Mr. Frank McCrossan, chief buyer for Trafalgar House, who told the same conference that many companies with high export hopes failed miserably as a result of insufficient preparation. A lengthy investigation and research period was necessary before moving into a new market, and a reliable distributor or agency crucial. Transport methods had to be carefully studied, and correct documentation to the port of arrival ensured.

That the industry has not been exporting to its full potential has been acknowledged by industry leaders themselves, most notably by those meeting in the forum represented by the Civil Engineering Economic Development Committee. In a paper on the sector's role in the Government's so-called industrial strategy, it pointed in particular to the fact that potential sales were being lost because those controlling or influencing purchasing decisions did not always know what the U.K. had to offer. The example to follow was Canada; catalogues specifying the various products and services available in certain market sectors from Canadian industry were said to be a worthwhile selling aid and one which could well be emulated here.

Its proposal was to start with a catalogue of services and products available from British industry for use in constructing and equipping airports, for example, overseas clients, and by British construction groups involved in airport construction overseas.

Moves like this, it is increasing awareness of the pitfalls generally, will obviously help, though the rising value of the pound has already been increasing the sales resistance of potential customers.

Nonetheless, the overall involvement of U.K. building material companies in overseas markets is something of a success story. Take Associated Portland Cement, for example, which well illustrates the importance of foreign operations to the British producers.

In 1972, just under a quarter of its £170.5m. turnover came from its overseas companies. By 1976, turnover was up to £230m. And overseas companies accounted for £120.4m. of that against £40.9m. four years

earlier. More significantly, 54 per cent of group profits came from overseas companies.

At the same time, direct exports from the U.K. amounted to £23.4m. with two major contracts gained during the year—for the supply of bulk cement to Nigeria and Venezuela—which could earn up to £100m. in foreign exchange for this country by 1980.

Revival

Those two contracts, the largest ever won by a British cement company, marked another stage in the revival of the group's cement export business which, after languishing at a low level for nearly 20 years (in the words of APCM's last annual report), have increased enormously in the past four or five years as the level of building activity in the Middle East and other oil-producing areas has outstripped the ability of domestic industries to maintain an adequate supply.

APCM is far from alone in the volume of its turnover derived from overseas. Armitage Shanks obtains about a third of its business from abroad. BPB Industries much the same. Marley and Fosroc Minster's Fosroc division around 40 per cent. Pilkington Brothers, Ready Mixed Concrete and Redland around half, and Rugby

Portland Cement and Tarmac approaching a quarter.

In most cases, much the larger part of these figures is accounted for by manufacture overseas (in Pilkington's case, to a considerable extent by licensees) rather than by direct exports.

Even companies traditionally not very active abroad are looking increasingly hard at the allure of overseas markets. Thus London Brick, for example, having reported a "dramatic increase" in export sales in 1976, is now active in Iran with a brickworks project which is the first plant outside the U.K. to use its method of brick production.

The project, like many other overseas operations by U.K. building material companies, is a joint venture, in this case through the Iranian public joint stock company, Tehran London Brick, backed by a long term loan from an Iranian state bank, with London Brick holding a 20 per cent stake.

The successful organisation of the project has brought the company inquiries for further plants in Iran, and it is now turning its sights to other developing countries in which it might be able to help modernise existing brick industries and sell both its skills and machinery.

Away from bricks, London Brick is also active in other

joint ventures overseas via its London Brick Buildings subsidiary. In Abu Dhabi, it has established Banbury Union Manufacturing and Construction with a local partner—each holding a 50 per cent stake—to supply and erect Banbury concrete buildings in the Arab Emirates. And in Nigeria, it recently formed a similar operation based on a new factory at Kaduna to manufacture a range of prefabricated housing. That, 30 per cent owned by the U.K. group, 10 per cent owned by the Blue Circle Group but 60 per cent Nigerian owned, is expected to achieve a turnover of £1.5m. in its first year and to reach £5m. within three years.

Permeates

The joint venture approach permeates every facet of the building materials industry. Mr. Colin Corness, chairman of Redland, undoubtedly spoke for much of the industry when he wrote in his 1977 annual report: "If I were asked to identify Redland's greatest single strength to-day I should not feel it inopportune to point to our achievement in choosing and working harmoniously with outstanding partners in 25 different countries of the world."

Companies in the building materials field active abroad are not just restricted to the manufacturing side. For merchanting groups, too, there can be rich

pickings to be found. Thus the UBM group pointed out in its 1977 annual report, published last June, that its overseas merchanting companies had made a significant contribution to profits for the first time with a fourfold increase in sales. "Other overseas outlets to expand this trade are being actively sought, which are seen by the board as an increasingly profitable part of the group's activities which will in due course reduce dependence on the cyclical nature of the U.K. building industry."

Involvement abroad can bring problems, as Rugby Portland Cement, for example, found in Trinidad. Its company there, one of its two overseas subsidiaries, was nationalised after seven years in which virtually no price rises were allowed by the Government. And it is clear that in a sector so basic to the creation of an industrial infrastructure as building materials, Government regulation, at the least, is always a likelihood—another factor working toward the creation of joint ventures rather than wholly owned subsidiaries.

Overall, however, few building material companies which have opted to set up operations overseas have regretted it. And for many it has been an essential factor in helping to mitigate the effects of the prolonged recession at home.

David Walker

Boundless openings in Latin America

THE AMOUNT of work that the construction industry should be facing in Latin America is large enough to satisfy the demands of the most ambitious of builders. The bursting cities of the region need tens of millions of new houses and the services to cater for the stream of new inhabitants they are constantly attempting to accommodate. In the countryside there is scope for many times the number of major public works now being built, though these are among the world's most ambitious. In a word, it should be the construction man's dream.

The increase in the population of the region to the year 2000 is likely to be very great and the growth of the cities even greater. During the 1970s, seven cities, Buenos Aires, Rio de Janeiro, Sao Paulo, Santiago, Mexico City, Lima-Callao and Caracas are expected to experience increases of population of more than one million

with Mexico City ending the decade with no less than 13.6m. inhabitants.

The challenge and opportunity this presents for the construction industry is clearly enormous. It is even greater than that of the cities, for in that many millions of dwellings in Latin American cities are sub-standard. Even if population and urban growth were by some miracle to be halted tomorrow there would be a great deal of work to carry on with.

The Inter-American Development Bank estimates that 1.5m. new dwellings are needed in Latin American cities every year to accommodate growth, not to mention the cumulative shortage of 15m. to 20m. houses already existing. For the moment no more than 500,000 houses are being put up. Similar opportunities and challenges face the industry in the countryside. The land fit for economic exploitation in the region is put at some 11bn. hectares of which nearly 1bn.

are forested and the rest suitable for agriculture.

So little of that potential has been put to work that only about a third of cultivable land has in fact been cultivated and only a tiny fraction of that is under irrigation. The task of bringing that land into use is another big challenge to the industry.

Scheme

It is not without significance that the largest civil works project under way in the world is sited in Latin America. The Itaipu scheme on the River Parana, which is being undertaken jointly by Brazil and Paraguay, could end up costing anything up to \$10bn. to generate power for the industrial Centre-South region of Brazil. Itaipu is comparable in the hydroelectric sphere with the Brazilian programme of cutting highways through the jungle.

It is not surprising that the large size of the civil works being undertaken in Brazil should have bred the largest of the construction companies in the region. Companies such as Camargo Correa, which is engaged in the Itaipu scheme, and which has also been involved in the Brazilian highway building programme, is now competing with builders from the developed countries for contracts outside Brazil.

The large British construction companies have had mixed experience in the region. Wimpey took a major part in the building of the Furnas hydroelectric dam in Brazil in

the 1960s. Taylor Woodrow has done work on the Peruvian ports system and in bidding for work in Bolivia. If Britain bids for big projects in Latin America, like the Zulia steel works in Venezuela or the expansion of rail services in Mexico City, this should bring more business to British consultants and construction companies.

The big question hanging over the realisation of Latin America's potential as a promised land for the construction industry is whether the governments of the region will begin pursuing policies which enable the populations of the cities to afford a proper roof over their heads and whether steps are taken to realise the potential of the Latin American agricultural sector.

If the principal governments of the region continue policies in force at the moment which concentrate economic assets in the hands of a small minority of the population and which remove from the poorer sectors of the population the opportunity of purchasing a house then Latin America is likely to stay with its present shortage of 15 to 20m. houses. In the same way, unless the region's governments put greater emphasis on agricultural production and on wider ownership of the land, there is little likelihood that the large amount of usable land in the region will be brought into production.

Hugh O'Shaughnessy

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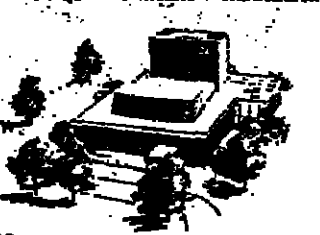
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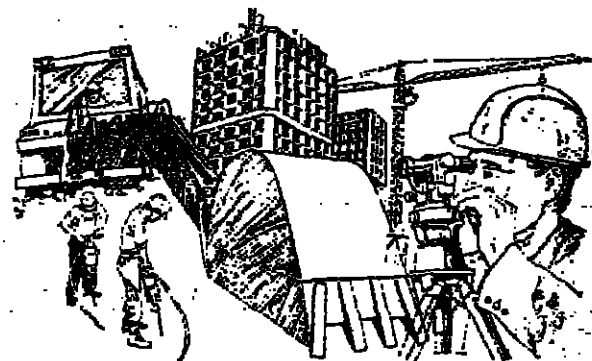
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Country and city	Population ('000)			Projected absolute increase ('000)
	1950	1970	1980	
Argentina				
Buenos Aires	4,722	8,353	10,340	1,887
Córdoba	370	791	1,011	220
Brazil				
Belo Horizonte	409	1,303	2,279	*774
Brasília	0	538	1,082	*544
Curitiba	137	647	1,093	*446
Fortaleza	251	864	1,340	*476
Porto Alegre	464	1,409	2,133	*724
Recife	647	1,630	2,307	*677
Rio de Janeiro	3,044	6,847	9,619	2,772
Salvador (Bahia)	396	1,067	1,563	*496
São Paulo	2,336	7,835	12,273	*4,435
Chile				
Santiago	1,350	2,830	3,902	1,052
Mexico				
Guadalajara	461	1,445	2,331	*866
México City	2,419	8,605	13,625	*5,020
Monterrey	411	1,167	1,883	*716
Puebla	606	990	1,394	304
Peru				
Lima-Callao	1,229	3,315	4,679	*1,361
Venezuela				
Caracas	686	2,058	3,208	*1,150
Maracaibo	252	682	1,037	*355

* Projected increase between 1970-80 is greater than actual population in 1950.



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OVERSEAS CONSTRUCTION VIII

Signs of disquiet in the U.S.

THE U.S. construction industry, after 18 good months, is now preoccupied with problems which could seriously affect it both at home and abroad in the coming months.

At home the housing industry had an extremely good year in 1977 although it must be remembered that its recovery began from a particularly low base. However, a combination of rising interest rates and the weather have put something of a crimp in industry figures since the start of the year and the indications are that housing will have a less buoyant year in 1978 than it had last year.

Many analysts have been surprised by the fact that the "boom" in new housing has lasted for as long as it has. This boom has in turn made a considerable difference to companies like Sears Roebuck, the world's largest department store chain, which also had a very good year in 1977.

Rising interest rate levels have led at least one analyst to talk of a 10 per cent mortgage rate by the end of this year, although such a figure is probably unnecessarily alarmist. In any event the increase in the supply of new homes has done nothing to reduce prices and the Carter Administration is currently working on a scheme to reduce the mortgage repayment burden in the first years after a house has been bought to try to make it easier for middle income couples to buy houses.

In some cities the past year has also seen a surge in office building. Washington, in particular, is now in the middle of an explosion of office construction, partly because of the new underground which has now begun to operate. San Francisco's centre also benefited from that city's rapid transit system a few years ago.

But in Atlanta, long regarded as among the "brightest" construction prospects in the country, the owners of one giant hotel, office and exhibition centre complex have run into serious financial trouble which has in turn affected several of the city's banks. And in Florida, which suffered from a severe bout of over-building in the first few years of this decade, analysts say things have only really begun to "straighten out" in the past few months.

Even in the "sunbelt," the central southern section of the country which has been growing furiously these past seven years, there appears to be something of a slowdown in places like Phoenix, Arizona. On the other hand, Houston, which adds 1,000 people a week to its population, is still one of the most dynamic growth centres in the U.S.

Prediction

For many months, the Administration has been predicting an increase in heavy construction inside the U.S. But it has obstinately failed to appear. Administration economists say that in the past six weeks there has at least been evidence of a pick up. The latest McGraw Hill survey projects an 8 per cent increase in spending in new plant this year in real terms, which is about the same as last year and rather more than the Administration was expecting in a year in which the signs are that the economy's growth will slow down somewhat.

However, most analysts agree that it is too early to chart a reliable trend for plant and equipment spending, even if many of them have a "gut" feeling that many companies may be close to deciding to undertake modest expansion, an expansion which many of them apparently feel they can delay no longer.

If that is so, it will bring some comfort to the U.S. heavy construction industry, which is profoundly dissatisfied with the situation abroad and particularly angry about the effects on its overseas competitiveness of the 1976 Tax Reform Act.

In the past few years American companies have taken a large slice of the burgeoning construction business, particularly in the Middle East. The latest list published by the National Contractors Association (NCA) estimates that U.S. construction companies are actively involved in projects in nearly 70 countries from China to Saudi Arabia to Chile.

In 1975 and 1976 these companies signed contracts for new business worth some \$18.6bn. for each of the two years. American companies more than held their own despite fierce competition both from British and European contractors, but also from Korea, Japan, and more recently, Pakistan and India.

But last year saw a sudden reversal of the trend. The NCA estimates, on the basis of figures for the first six months of last year, that contracts dropped to about \$11.5bn. on an annual basis. The NCA and individual companies waste no time in "flushing out" these

figures. For example, one major U.S. company won no new engineering or construction contracts in Iran in 1977.

Meanwhile, other figures suggest that the American share of the international construction market may have slumped from 33 per cent about three years ago to about 20 per cent now, with much of this decline occurring in the past year.

All sorts of reasons can be adduced for this change. The industry accepts that competition has become fiercer at a time when the sluggishness in the world economy has encouraged countries like Iran, Nigeria and Venezuela to slow down their ambitious development projects. Inflation has also led many oil-rich countries to scale down their plans, and in the developing countries like Brazil there has also been a "pause."

But the U.S. industry believes that a much more important single reason than any of these is to be found in Washington itself, and it lays much of the blame for the apparent decline in business at the door of Congress and the U.S. Internal Revenue Service.

The sudden expansion which has taken place in countries like Saudi Arabia, combined with

inflation, has made the cost of doing business in such countries extremely high. For example, the NCA estimates that to keep one middle-level engineer in Saudi Arabia with a salary of \$26,400 actually costs a company \$97,000.

Well over a quarter of this figure is accounted for by the astronomical housing costs in Saudi Arabia. Even in London, the NCA calculate that it will cost nearly \$50,000 to keep the same engineer.

Decisions

Until the 1976 Tax Reform Act, and two subsequent decisions of the Internal Revenue Service Court, American employees of U.S. companies abroad did not have to pay tax on the first \$20,000 of income and anything above that first \$20,000 was taxed at the lowest rate.

The practical effect of these and other benefits was that an executive with \$40,000 in taxable income who would have paid \$12,140 in the U.S. would usually pay only some \$4,830 if he lived abroad.

But in 1976, all this changed. The \$20,000 exclusion was reduced to \$15,000, the remaining income was to be taxed at

Wary approach to Nigeria

Lagos: Taylor Woodrow building new roads in crowded provincial capitals and Costain with its major involvement in industrial projects such as the Ashaka cement works in which the Blue Circle Group has a major interest. Amey Roadstone's company ARC Nigeria has also secured road-building contracts in Nigeria which make Britain's road-building efforts look puny. To rebuild 280 miles of road as ARC is doing in one contract, or to drive a new 70-mile motorway through hill country as Wimpey is contracted to do from Jos to Bauchi, are formidable construction jobs by any standard.

Nigeria badly needs the services of expatriate contractors for all the abuse that is sometimes heaped upon them. The country is understandably trying to raise standards among its indigenous contracting companies whose prices are generally much cheaper than those from sophisticated international contractors.

But home-based contractors do not have the resources required to undertake massive roadworks in difficult conditions and often in remote locations. Contractors in Nigeria will tell you there is nothing to the work itself—they have done it all before in the U.K. and other countries. The real problems lie in logistics, the sheer effort required to maintain efficient production when materials and plant have to be hauled 1,000 miles from the seaports to the fringes of the Sahara desert.

Some recent news items from the Nigerian Press illustrates the hazards of the construction programme. For example, Makurdi's efforts to rebuild its town roads have resulted in extensive disruption of water and telephone services. It is here that the patient survey work undertaken by the experienced contractors from overseas is so important in avoiding disturbance to public services. They may not get much thanks for it, but it is much better in the long run than the "untold agony" reported from Makurdi where the dust nuisance got out of control.

Another big job in the Anambra State, the Enugu-Aba road, has been delayed due to the inability of the Nigerian stone supplier to keep up with the main contractor. At least, the foreign-based contractor is reported as blaming his Nigerian supplier for the delays.

This did not go down well with the State Governor who was highly displeased at the lack of progress. Ogun State has been forced to relet the contract for road construction in Abeokuta because the indigenous construction company was unable to complete the work. Once again the State Governor expressed his disappointment at the progress and the inconvenience caused to people who prelates bordered on the untold agony.

All this demonstrates a fact that is obvious to all: that the simple jobs like road reconstruction require a great deal of experience and training. This work comes easily to foreign contractors with years of experience behind them. So it is ample scope in Nigeria for the contribution of the expatriate contractor, including training of Nigerian labour.

These efforts have been hampered by Nigerian insistence on majority control of foreign enterprises and strict limits on remittance of earnings to parent companies overseas. These problems are now compounded by lack of funds to support Nigeria's ambitious development plans.

British companies have to a heavy knock during financial crisis and the subsequent cutbacks. It is not surprising that their enthusiasm for Nigeria as a base for expansion has waned considerably over recent months. Nevertheless there is abundant evidence of the need for their expertise if the Nigerian economy is to be able to create the right conditions, there would be no doubt of an enthusiastic response from the overseas contractors.

John D. All
Editor-in-Chief
Construction News

Conclusion
Ondo State has recently terminated N17m. worth of contracts for reconstruction of town roads. The reason was simply that the local contractor was making no progress. By the end of last year only 15.5 per cent of the work at Akure had been completed compared with the 72 per cent estimated in the construction schedule.

Another big job in the Anambra State, the Enugu-Aba road, has been delayed due to the inability of the Nigerian stone supplier to keep up with the main contractor. At least, the foreign-based contractor is reported as blaming his Nigerian supplier for the delays.

This did not go down well with the State Governor who was highly displeased at the lack of progress. Ogun State has been forced to relet the contract for road construction in Abeokuta because the indigenous construction company was unable to complete the work. Once again the State Governor expressed his disappointment at the progress and the inconvenience caused to people who prelates bordered on the untold agony.

All this demonstrates a fact that is obvious to all: that the simple jobs like road reconstruction require a great deal of experience and training. This work comes easily to foreign contractors with years of experience behind them. So it is ample scope in Nigeria for the contribution of the expatriate contractor, including training of Nigerian labour.

These efforts have been hampered by Nigerian insistence on majority control of foreign enterprises and strict limits on remittance of earnings to parent companies overseas. These problems are now compounded by lack of funds to support Nigeria's ambitious development plans.

British companies have to a heavy knock during financial crisis and the subsequent cutbacks. It is not surprising that their enthusiasm for Nigeria as a base for expansion has waned considerably over recent months. Nevertheless there is abundant evidence of the need for their expertise if the Nigerian economy is to be able to create the right conditions, there would be no doubt of an enthusiastic response from the overseas contractors.

John D. All
Editor-in-Chief
Construction News

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مكازم النجف

SOCIETY TO-DAY FROM NEW YORK

The quiet American is back



Compared to the traumas of 1968—the year Robert Kennedy (left) and Martin Luther King (centre) were murdered—America under Jimmy Carter has moved a long way towards social stability, but the problems of inequality still remain.

UNITED STATES has primary, and Robert Kennedy said that he too would try for social stability in the presidency. It was too long, but still has a much for President Johnson. way to go. In 1968 many He allowed himself to be teared were seriously hounded out of office to be about the immediate succeeded by Richard Nixon— e of their Republic, but in an election year in which of the current troubles of Martin Luther King, Jr., and ollar such talk is not heard Robert Kennedy were murdered and civil disorder reached such a level that it stic problems persist. For seemed to some people to ple, the contrast between and poor is as stark as it and there is no sense that dent Carter is more able much about this than he y of his predecessors were to do anything about the bliding effect of the revoary change in the status men, the fall in the birth-or the great migration of sections of the population. ny Americans still regard as the starting point for sessment of most of the ies of the West since y March of that year Tet offensive had taken ong shells into the U.S. ssy in Saigon.

may not all have realised en (I certainly did not, ng from a Washington ly conscious of its mil-power) but this, surely, the start of the subsequent at of the U.S. in the face riet or other pressures in parts of the globe.

n years ago this month, rica was scarred by riots in ities. Protesters against war kept President Lyndon on trapped in the White e, apparently afraid to e, among his people. Sena-Eenee McCarthy won 40 cent of the vote in a race ist the President in the Hampshire Democratic

Serious matter

Now the fall in the value of the dollar is of course a serious matter, but given a medium of good luck and fair judgment it should not constitute an insoluble problem. I wish the same could be said of some of the underlying social problems in the U.S.

Take, for example, the gap between rich and poor. According to President Carter's 1978 Economic Report, the proportion of families with incomes below the official poverty level has been halved since 1959. But most of that 20-year fall took place in the 10 years to 1968—the figures are 18.5 per cent of families on or below "poverty" income in 1959 and

10 per cent in 1968, with the latest available figure, for 1976, down only to 9.4 per cent.

This slowdown in social advance since President Johnson left office is even more marked when the poor are classified according to colour. In 1959 some 15.2 per cent of white families were on incomes below the poverty level. At the end of the era of the "Great Society" this was down to 8 per cent, from which it has not fallen very much since then (7.1 per cent in 1976).

For blacks the pattern is not dissimilar, but the numbers are far higher. In 1959 some 50.4 per cent of families were living below the poverty level. In 1968 this was down to 28.2 per cent. The years of slow social progress since then have taken the figure down to around 26 per cent—still far higher than the equivalent figure of white Americans in 1959. And since the number of black families has increased by half over over

the two decades the absolute number living in poverty has hardly fallen at all.

It should be emphasised that these statistics are based on a hard-headed Federal Government calculation of the needs of various sizes of family living in varying circumstances. They are adjusted for inflation once a year, but they do not suffer from the defect (previously found in too many British equivalent tabulations) of disregarding the aggregation of incomes within families. The story they tell cannot be wished away by quibbling about the statistics.

Nor can the unemployment figures. In 1968, when the national unemployment rate was 3.6 per cent, the Johnson Administration's economists said that alarm bells would always ring in the U.S. if the figure rose much above 4.5 per cent. Well in 1975 it hit 8.5 per cent, for reasons that will be painfully familiar in most countries of the West. The fall

since then has been encouraging—down to 6.1 per cent in February according to an announcement in Washington last Friday. This is the lowest figure since October, 1974, but it is still not far short of twice the level of 10 years ago, when there was rioting in the streets.

Disruptive

Again, the contrast between the races is instructive. Over the past year white unemployment has fallen by a fifth but the fall in black unemployment has been a mere twentieth. The figures for those who are potentially the most socially disruptive are even more disquieting—unemployment of whites aged 16 to 19 has come down from 18 per cent in 1975 to below 15 per cent now, but the figures for their black counterparts actually rose by a couple of percentage points in the same period to some 37 per cent.

At this stage the outsider should pause to explain that the observation of these social phenomena is not intended as a typical piece of British anti-Americanism. In political terms, or in terms of the everyday courtesies, the present generation of Americans has undoubtedly tackled a long inheritance of class-racial conflict with a vigour and a good will that is only too sadly lacking in these matters in Britain. Their poor—white or black—are far better off than most of the American poor of previous generations. The progress that has been made cannot be gainsaid. The double creep in, however, when one considers the next decade. The last ten years have seen a pause in the momentum of domestic social improvement with no concomitant resurgence of social unrest. It may seem to some people that this proves that there is nothing more to worry about, but can that be true?

One way of understanding the serious nature of the question is to consider the change in the age pattern of the American population. This is of course not dissimilar to the British and general West European experience (babies became unfashionable on both sides of the Atlantic nearly a generation ago) but because of the greater size and ethnic complexity of the U.S., the problem is writ large.

As in the British case, the post-war "baby boom" is well and truly over. It could be that this great wave of youth accounted for much of the worldwide unrest of the 1960s and that the various social and economic theories about that period are to that extent ill-

founded. And it is certainly true that America is "growing older"—the median age is moving from under 28 in 1970 to about 30 by 1981 and, saving a sudden explosion in the birth-rate, will rise to 35 by the year 2000.

Some Americans like to explain the growing conservatism of the country by this shift in the balance between the age groups. On the basis of people already born, it can be seen that between now and 1990 the fastest-growing population cohort will be composed of people between 23 and 44—the "baby boom" youth presumably growing up and turning respectable. The process has already started, and some sociologists believe that it helps to account for the slow fall in the number of burglaries and robberies that the FBI is so happy to announce. After all, the police reckon that three-quarters of this kind of crime is committed by under-25s. (I have my doubts about all such "police records" statistics, but the trend seems to square with commonsense supposition.)

It could be reasonable to sit back comfortably on these statistics and proclaim that the only remaining social problem is how to finance the pensions of this large cohort in the next century when it might appear that they will be too few workers to support them. One could then point to the room that still remains to employ more women (nearly half of them take work now as compared with under a third in 1947) or to increase the retirement age, and settle for the economics of that kind of equilibrium.

But would it be enough? The great numbers of 25 to 44-year-olds now coming on to the labour market will coincide with a relative fall of the numbers of younger job-seekers—but that may be no consolation. Under-educated blacks may still find it hard to get work; over-educated persons of all colours will almost certainly find that what is available is less rewarding than they led themselves to expect when they went to college. The social need, for them, will not be just jobs—there might well be enough of those in the 1980s—but good jobs. Every indication we have to-day is that large numbers of such people will be as frustrated in middle life as they were angered and afraid on the campus in their youth.

Not unique

Issues of this kind are not the sort that Governments can do much about. They are not unique to the U.S. But in America people are most moved when they have a vision and most frustrated when they endure the unfamiliar experience of coming up against problems they cannot solve.

It could be that the outcome is not social unrest but just an increase in the number of dissatisfied and bewildered people. It could be that an unpredictable change of circumstances lies immediately ahead. We cannot tell. All that can be said, 10 years after 1968, is that when you think about it there is something more unusual about this year's calm than there was about all that clamour 10 years ago.

Joe Rogaly

Letters to the Editor

Local authority financing

The Prospective Conservative Parliamentary Candidate, Hammonds, North.

John Grueon (March 13) is right. The financing of local authorities needs in-depth attention. The transfer of funds and social services to areas of newly created cities is the sort of innovative superficial reorganisation with which we have become familiar. The problems are murkier as the opportunity for increased "Mickey-ing" between Government and local authorities is exposed.

A great deal of the problem used by the absence of lions for reliable account-standards and detailed progress in the local government. To-day the presentation of government accounts is lent neither from year to year nor from authority to authority. The equivalent of the (and other) Schedule(s) to Companies Act, 1948, is nity needed.

is also essential to have tendent audits. The future he Chartered Institute of Finance and Accountancy nds upon the maintenance of local authority "peculiarities" this reason it is too rarely red to shed light on the ral uses to which specific orts grants are put. These bers of the public who find interpretation of company nts difficult, and interpreta of local authority accounts ally impossible.

Grueon was rather too when identifying the prob of local government. The must include councillors' ance of the sources and ration of funds at their sal, apathy in that invest n, and the absence of se justification analysis of ment and function. Gene l budgeting by council ment would identify areas, ultiplicated effort.

al government generally eak financial controls and ore inefficient manage- We seem to concentrate using money to finance es, instead of justifying ne useful expenditure and nating waste.

W. G. A. Cripps, 111 Lane, N.W.6.

In 1970 they first undid the Cabinet overlordship and went back to three separate Ministers. Six months later they used a plan for the creation of a unified Department of the Environment which had been worked out under Labour and would have been adopted if Labour had won the 1970 election. Good luck to them. They also cancelled the funding for historic towns which had been undertaken by the Labour Government as a result of the Preservation Policy Group report.

As to "setting hundreds of local authorities to cleaning historic buildings, renovating slums, city centres, country-side parks, etc." what would be interesting to know is not whether the Conservative Government did anything about it—of course it did—but whether it did more or less about it than the preceding and succeeding Labour Governments. That lies beyond the sphere of simple party polemics.

Kennet, House of Lords, S.W.1.

In the U.K. an advertiser can normally obtain as much TV exposure as is considered necessary to achieve the objectives of the campaign. In Germany the complete opposite applies in that time on TV is severely limited. Whereas in the U.K. there is (theoretically) more than 80 minutes of advertising time allowed each day with usually 60-70 minutes taken up by advertisers on average, in Germany advertising is confined to 20 minutes per day on each of the two channels. On Sundays and Public Holidays there is no advertising at all.

Therefore media policies in each country are bound to differ especially in Germany where a heavy weight campaign would be eight spots per month with advertisers unlikely to get more than two spots per week. Yet such is the power of TV that advertisers queue up to get on the air. This year some of the regional TV stations are as much as 500 per cent over-subscribed for the time they have available.

It is not unusual for the larger branded goods advertisers in Germany to use two, three or even four media, governed by the limitations and restrictions which also apply to radio advertising as well—a medium which still receives more than twice as much advertising revenue than its counterpart in the U.K.

Michael Hook, Breitenham House, Lancaster Place, W.C.2.

He must know that an organisation so created would be so large (larger than the combined Armed Forces) and diffuse that it would be so concerned with justification, self-perpetuation, communications and co-ordination that it would have little time for solving the problems he envisages. I am quite sure that the organisation he sees could not operate swiftly and logically to the tenets he outlines.

I suggest to Mr. Jenkins that smaller decentralised organisations dependent on the centre only for high technology and financial disciplines would be a better bet, particularly if the modern urge for self-examination and to re-structure every few years is to be heeded. Indeed, and for instance, I am sure that there would be more operating examples of his favoured technology—heat power stations—if every county or region were responsible for solving its own local energy problems. For part I believe that we have energy-based organisations in existence not at all short in ability, dedication or expertise. What appears to be in question (perhaps amongst other things) is the collective will, direction and a sense of urgency. Why, for instance, is happening in the matter of Energy Paper Number 20 on heat power stations, issued over a year ago and no doubt two years in the making?

The solution that appeals most to me is an independent small and able technical group supporting a formally appointed independent political committee given the task of reviewing, monitoring and urging progress over the whole energy spectrum. Idealistic, perhaps, one would hope that in its deliberations it would be concerned more with the future than with hindsight and history. But without it would have to be small, authoritative and powerful.

W. L. Wilson, Oakwood, 34 Chestnut Avenue, Chorleywood, Herts.

Organised energy

From Mr. W. Wilson.

Sir—It is seldom that I find myself in contention with the views of Mr. Norman Jenkins on the subject of the production, distribution and use of energy and so it is with some regret that I must record my total disagreement with his proposition for a single energy industry (March 8).

TV advertising allocations

From the head of International Media, Ogilvy Benson and Mather.

Sir—I refer to the article on media weight testing by Callaghan, O'Herrily which appeared on March 2.

While I would not want to argue with the interesting hypothesis put forward by the author on the subject of weight testing, I certainly am in accord with what he says. I do feel, however, that the opening two paragraphs are misleading and probably far from the actual happenings. Mr. O'Herrily has not taken into account the fundamental difference between media availability and usage in the U.K. and West Germany.

Lame ducks and development funds in Ulster

From Dr. J. Watt and Messrs. D. Hatfield and H. Stewart.

Sir—As members of the original executive team of the Northern Ireland Finance Corporation, we should like to comment on some of the allegations made against the corporation on March 6. Your reporter writes of the NIFC as being "discredited" and of "the ensuing accounting nightmare" following its demise. Neither of these criticisms is substantiated in the article and we believe they do not reflect the true situation. The establishment of a development fund inevitably means that a number of lame ducks will be assisted despite the requirement of applying commercial viability criteria. This situation was foreseen by the Cairncross Committee in Ulster at the height of the political crisis in 1972. The NIFC was set up not only to "fight the fires" but also to help restructure the base of Northern Ireland's industry. With a high calibre board of directors (Sir Charles Villiers was followed by Mr. Kenneth Cork as chairman and other directors included senior industrialists from Britain and Northern Ireland, as well as the Permanent Secretaries of the Departments of Commerce and of Finance), the NIFC attempted to help resolve the major economic problems facing the Province at the time, within the constraints established by the Order in Council upon which it was founded.

A number of these constraints have subsequently been removed largely due to the efforts of the

NIFC itself supported by an independent report prepared by the Irish Congress of Trade Unions. This experience influenced the legislation which established the NEB and the Scottish and Welsh Development Agencies.

It is well known that, following the establishment of these bodies, a number of lame ducks were imposed upon them by the political direction. Similarly, the NIFC was politically directed to take over Ben Sherman and Regna, both of doubtful commercial viability. These accounted for the major part of the losses of the NIFC and subsequently acquired by the N. Ireland Development Agency.

Further, we cannot agree that the NIFC exercised inadequate financial controls over its investments, as implied in your article. Financial supervision within the NIFC included the continuous monitoring of each case by an executive, who regularly reported the results to the Board of members. In turn, the NIFC itself was audited annually by Deloitte and, in addition, was accountable to the Public Accounts Committee through the offices of the Comptroller and Auditor General.

Referring to specific cases, take Strathern Audio. The original concept of Strathern as initiated by the NIFC was for a joint venture company having corporate control within the Province. This approach in establishing new industrial projects is widely employed in developing economies throughout the world. Had the original plan for Strathern been implemented as defined by the NIFC, we believe it would not now be referred to

as a "lame duck." We note that the NIFC has been credited with a result of certain investigations, the establishment of Glenview, which was a successful business before being taken over by NIDA.

It would be wrong to suggest that the NIFC's decisions were tactical rather than strategic. As a result of certain investigations, the NIFC acted to influence the Province's infrastructure within certain industrial sectors. For instance, it was soon realised within the NIFC that Northern Ireland's metal fabricating industries suffered from geographical disadvantages when compared with the rest of the United Kingdom and Europe. As a result of the NIFC's investment in the steel industry in Ireland, steel became available at a price competitive with the rest of Great Britain. It has been confirmed to us that this continues to apply to-day.

In conclusion, therefore, we feel that the criticisms of the NIFC implied by your article cannot be substantiated. The NIFC has not been discredited, nor did it suffer from weak financial supervision; it was an instrument relevant to the need of its time performing its function as professional and competent in a manner as was possible in Ulster's difficult political, social and economic circumstances.

John H. Watt (formerly managing director of NIFC), D. Hatfield (formerly NIFC executive), H. M. B. Stewart (formerly NIFC executive), 87, Knightsbridge, S.W.1.

To-day's Events

GENERAL Balance of payments figures for February.

European Central Bankers end two-day monthly meeting, Basle.

Chief Jeremiah Chirau, President of Zimbabwe United Peoples Organisation (ZUPU), arrives in London for five-day visit, during which he is expected to meet Dr. David Owen, Foreign Secretary.

European Parliament in session, Strasbourg.

Power workers' unions hold joint meeting on pay three days before expiry of national agreement, following their rejection of "strictly Council's" improved offer.

Private inquiry opens into pay-trade guards dispute.

Sir John Methven, CBI director.

general, speaks at National Federation of Building Trade Employers' lunch, Royal Lancaster Hotel, W.2.

Mr. Joe Gormley, president, National Union of Mineworkers, is guest speaker at Westminster Chamber of Commerce lunch, Hyde Park Hotel, S.W.1.

Amalgamated Union of Engineering Workers women's conference, Eastbourne.

Housing Corporation announces its national programme for registered housing associations during 1978-79.

PARLIAMENTARY BUSINESS House of Commons: Conclusion

of debate on Defence Estimates. Motion on Industrial Training Levy (Engineering) Order.

House of Lords: Scotland Bill, second reading.

Select Committee: Expenditure (Social Services and Employment sub-committee). Subject: Employment and training in the new unemployment situation. Witnesses: Manpower Services Commission (9.30 a.m., County Hall, Lincoln).

European Legislation (sub-committee 11). Joint meeting with sub-committee of House of Lords Select Committee on European Communities. Subject: Liner

Conferences. Witnesses: Department of Trade (10.30 a.m., Room 4).

Nationalised Industries (sub-committee A). Subject: British Airports Authority's report and accounts. Witnesses: BAA (4 p.m., Room 8).

COMPANY RESULTS Brooke Bond Liebig (half-year). Ductile Steels (half-year). Kleinwort Benson Ltd (full year). Vosper (full year).

COMPANY MEETINGS Investors Capital Trust, Edinburgh, 12.30. Norfolk Capital, Norfolk Hotel, S.W. 12.

Pleasureama, Park Lane Hotel, W. 12. S.G.B. Waldorf Hotel, W.C. 11.30. Smallshaw (R.) (Knitwear), Hinkley, 12. United Scientific, Howard Hotel, W.C. 12.

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FINANCIAL TIMES TUESDAY MARCH 14 1978

Barclays looks to industry for action

LOWER interest rates seen by the latter half of 1977, the directors of Barclays Bank hope to see an incentive for industry to consider if the climate is now propitious for both long-term investment and term replenishment.

Mr. Bevan stresses that any alteration to the branch network will be implemented over a period of years and the directors do not contemplate closing one-fifth of the branches, as some people had suggested.

The group provided an increasing amount of export finance in 1977, having agreed, under the Government's long-term medium-term scheme, to make over £200m additional finance available during the year to the end of March 1978, and further substantial increases thereafter.

Working capital

As reported on February 24, group taxable profit jumped £90.7m to £267.8m for 1977. The net dividend is lifted to 11.125p (9.824p) per £1 share including an additional 0.075p in respect of 1976.

At year end deposits and customers' current accounts were higher at £18.85bn (£17.38bn) and advances and other accounts at £14.86bn (£12.72bn). Cash and short-term funds stood at £4.17m (£3.51m) and working capital was up £116.2m (£1.19m).

Under the Hyde Guidelines for inflation accounting profit would have been reduced to 177m (£124.8m) after a maintenance of monetary working capital adjustment of £52.6m (£40.5m), additional depreciation of £3m (£5.7m), and a reduction of share of associate profits of 12.2m (£9.9m).

Mr. Bevan says the group's practice in relation to merchant service charges was referred to the Monopolies Commission. The directors welcome this investigation and await the outcome with confidence, he states.

The Price Commission is expected to report before March 31, 1978. Barclays Merchant Bank on bank charges for money transmission services with particular regard to current accounts, following its sectorial examination of the banking industry.

Successful year

In the international division the corporate finance department, which is involved in medium-term Eurocurrency loans and placing and dealing in Eurobonds and note issues, has a successful year, says Mr. Anthony Tuke, chairman of Barclays Bank International.

The European operations of the division performed well in almost all European countries in spite of increasing credit restrictions and the higher costs.

In October the division took over Hambros Bank's Hatton Garden branch which plays an important part in the diamond business.

During the year a branch was opened in Seoul, Korea, and another in Manila in the Philippines, and the division purchased a 20 per cent interest in Korea Merchant Banking Corporation from Lazard Brothers and Co. It also acquired a 30 per cent interest in FNCE-Waltons Corporation in Australia from Citibank NA, and Jardine Barclays bought a 30 per cent holding in Bangkok Investment Company.

Following a public share issue, under an agreement with the national government, some 51 per cent of the equity in Barclays Bank of Trinidad and Tobago was sold.

In Jamaica the government bought the whole issued capital of Barclays Bank Jamaica and this company will eventually acquire the other Jamaican subsidiary Barclays Finance Corporation.

A further CR\$25m was injected by the group into its Brazilian associate Banco de Investimentos.

Isle of Man Enterprises over £70,000

An advance in taxable earnings from £44,158 to a record £70,539 was achieved in 1977 by Isle of Man Enterprises, holiday camp operator and subsidiary of Nicholson Investments. Turnover improved by £15,971 to £179,629.

At half-time when there was an increased loss of £15,752 (£11,530) due to higher maintenance and other expenditure, the directors said they expected an increased contribution from holiday season bookings at Reuscheliet in the second half.

Earnings per 20p share for the year are stated at 5.15p (5.02p) and the net dividend is stepped up to 2.5p (2p).

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Clydesdale Bank up £3.24m. to £14m.

TAX profit of Clydesdale Bank rose from £1.1m to £4.05m for 1977, and tax of £7.76m, against £6m net profit emerged as 3m. compared with £4.7m. The dividend is lifted to 11.29p (10.35p) for the year with a 12.29p per cent final dividend of £1.29m (£1.1m) and there is a retained £1.1m (£1.0m). Share funds totalled £35.23m (£34m) as at December 31.

Fairey wound-up

Mr. Philip Shelbourne, the chairman of Drayton Commercial Investment Company, tells shareholders in his annual statement that 1977 was a difficult year for many U.K. companies with overseas operations as a result of the strong performance of sterling in relation to other major currencies. Its effect on Drayton, he says, was to cause a partial reduction in the value of overseas earnings and assets in terms of sterling. And in the case of the latter, this has been compounded by a decline in the level of the investment

currency premium.

As already known pre-tax revenue for 1977 rose from £1.82m to £2.65m, and the dividend is lifted to 4.5p (4p).

Net revenue available for ordinary shareholders rose by 16.2 per cent to £1.23m, and was achieved despite the sharp decline in U.K. interest rates and the current restriction on dividend increases, Mr. Shelbourne says.

Investments listed at market value in the U.K. rose from £21.35m to £30.61m, and overseas fell from £18.76m to £13.7m. The chairman says that the reduction overseas was also due to sales of foreign securities, the proceeds of which were used to repay the dollar loan on termination of the facility. Mr. Shelbourne adds that the directors have decided not to renew the loan, bearing in mind the high cost of borrowing dollars and the effect this would have on the company's revenue account.

Despite the change in Exchange Control Regulations, ending the 25 per cent surrender requirement, Drayton does not expect an early abolition of the premium

Drayton Commercial

Mr. Philip Shelbourne, the chairman of Drayton Commercial Investment Company, tells shareholders in his annual statement that 1977 was a difficult year for many U.K. companies with overseas operations as a result of the strong performance of sterling in relation to other major currencies. Its effect on Drayton, he says, was to cause a partial reduction in the value of overseas earnings and assets in terms of sterling. And in the case of the latter, this has been compounded by a decline in the level of the investment

Rolls-Royce Motors keeps moving forward and invests for the future

The Company is investing for growth and the prospects are exciting. Demand for major product lines is good and we have entered 1978 with a strong momentum.

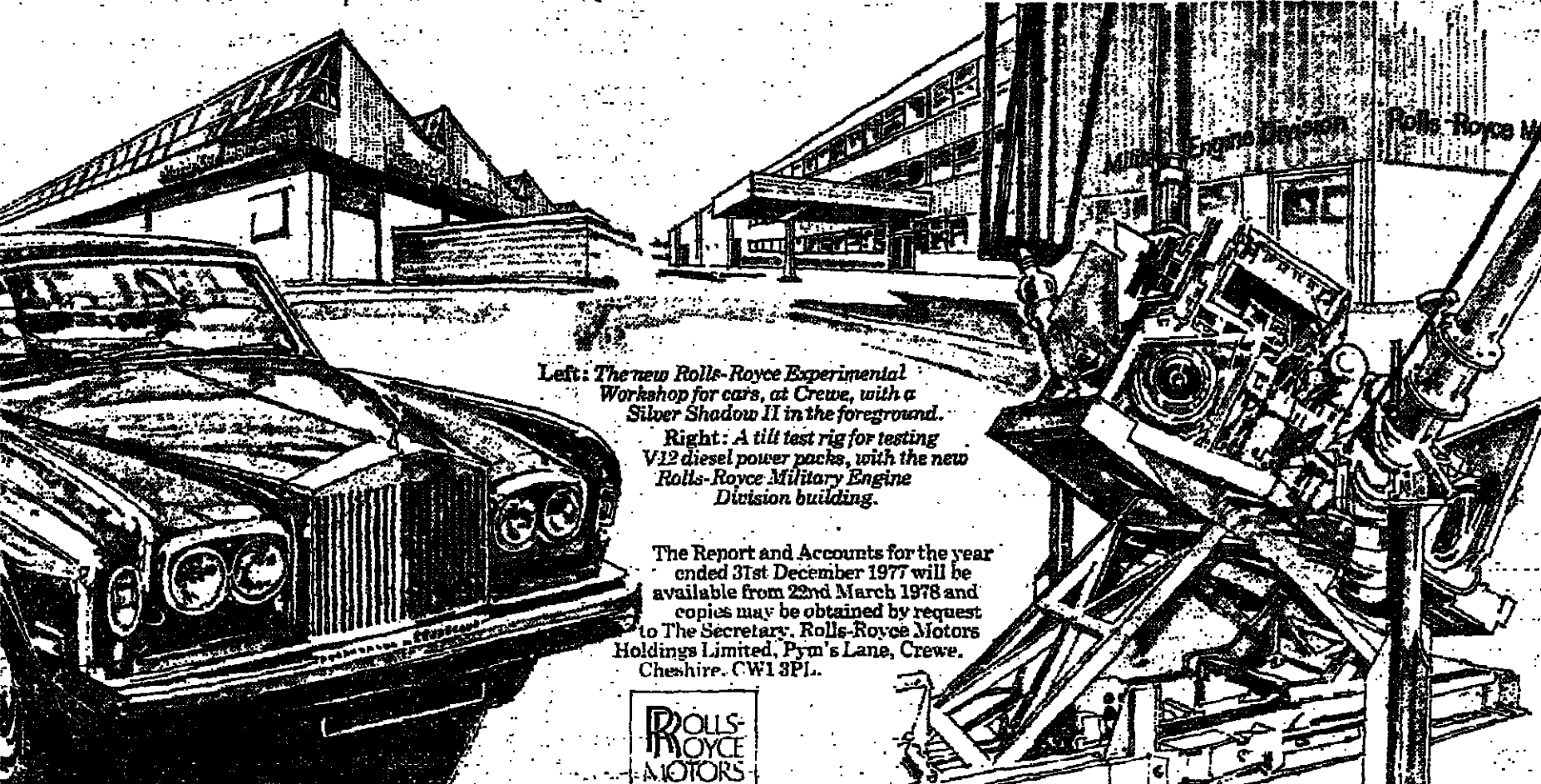
During 1977 turnover increased by 16.6% to £121.9m while pre-tax profit rose by 27.4% to £11.0m.

Final dividend of 2.4572p per share—the maximum permissible under the present law.

- * Export sales of all products are vital to the future prosperity of the Company. In 1977 overseas sales increased in sterling terms to £60m.
- * Expansion programmes initiated in the last three years are starting to bring in

the new capacity which will enable the Company to meet market demand at a much higher level.

- * The reception accorded to the Silver Shadow II and the Silver Wraith II has exceeded expectations.
- * Good progress continues to be made with the development of the new 'V' range of automotive and industrial diesel engines.



Left: The new Rolls-Royce Experimental Workshop for cars, at Crewe, with a Silver Shadow II in the foreground.
Right: A tilt test rig for testing V12 diesel power packs, with the new Rolls-Royce Military Engine Division building.

The Report and Accounts for the year ended 31st December 1977 will be available from 22nd March 1978 and copies may be obtained by request to The Secretary, Rolls-Royce Motors Holdings Limited, Pym's Lane, Crewe, Cheshire, CW1 3PL.

Preliminary Announcement

The consolidated trading results of Rolls-Royce Motors Holdings Limited and its subsidiary companies for the year ended 31st December 1977 are shown below:

	1977	1976	1975	1974
	£000	£000	£000	£000
Turnover	121,940	104,510		
Trading profit	11,481	9,112		
Loan stock interest	478	478		
Profit before taxation	11,003	8,634		
Taxation—United Kingdom	4,007	2,986		
Foreign	1,820	1,298		
Profit after taxation	5,376	4,350		
Translation gains/losses on consolidating foreign subsidiaries	(509)	497		
Extraordinary items	1,226	—		
Minority interest	6,093	4,847		
	21	11		
Dividends	6,072	4,836		
Interim paid—1.84p per share (1976 1.65p)	967	852		
Final (recommended) 2.4572p per share (1976 2.2p)	1,269	1,987		
Retained profit	3,836	2,849		
Earnings per share				
basic	10.37p	8.79p		
fully diluted	9.70p	—		

Direct exports from the UK of all products amounted to £45,230,000 (1976 £39,621,000) but Group turnover in countries outside the United Kingdom rose from £50,962,000 to £58,987,000.

Contrary to previous practice the directors have decided, in accordance with the ED21 recommendation, to remove the exchange gains and losses on the translation of net current assets of foreign subsidiaries into sterling from trading profit and to show them instead as a special item. Comparative figures for 1976 have also been adjusted.

Subject to approval by the Company at the Annual General Meeting a final dividend of 2.4572 pence per share will be paid on 9th May 1978 to the holders of the existing ordinary shares recorded in the register at the close of business on 11th April 1978.

Earnings per share have been calculated on profit after taxation less minority interest.

13th March 1978

Barclays 1977

Satisfactory profit progress in an unsettled world.

The Annual General Meeting of Barclays Bank Limited will be held in London on April 5, 1978. The following are extracts from the address to the Stockholders by the Chairman, Mr Anthony Tuke, for the year 1977.

Our profits, at £267.6 million, are satisfactory with nearly half arising from our international business. These profits will probably be criticised by some people but it is right to point out that they provide a return after tax and minorities of 2.7 per cent on our capital and reserves—not out of the way in a comparatively prosperous free economy—or when measured against the results achieved in other sectors of industry and commerce.

In line with the majority of the larger banks in the world, we have moved ahead on the international side and this has helped to offset the recent fall in the profitability of our branch banking business in this country which, in 1973, provided about 68 per cent of our total profits. The figure is now nearer 40 per cent and the main reason for this reduction is that, during the last five years, the commissions which we have been able to obtain on day-to-day domestic banking transactions have consistently fallen short of their cost. Until recently, the full effect has been masked by exceptionally high rates of interest which may not be seen again for many years. On the other side of the coin, one must bear in mind that conditions which work against the branch banking network favour Mercantile Credit and Barclaycard; both benefit from a fall in interest rates and have produced excellent results.

United Kingdom

In the United Kingdom the outstanding feature of the economic background over the past year has been the dramatic, indeed unprecedented, improvement in the country's finances. The recovery in sterling and the associated fall in interest rates are attributable primarily to the tighter control exercised over government spending and its close relation, the money supply. Without this, the contribution to our balance of payments made by North Sea oil, like that of North Sea gas in recent years, would have generated little confidence in sterling and the pound would also have gained relatively little from the weakness of the dollar. A price has obviously to be paid for stricter financial discipline. With the world economy offering little stimulus, the tightening of fiscal and monetary policies has had an adverse effect, for the moment at least, on United Kingdom private sector activity as a whole. This has been reflected in a quiet demand for finance by the company sector, where advances remained static in 1977 when adjusted for the increase in prices.

North Sea oil is now giving the country much needed room for manoeuvre but is also provoking considerable argument as to how this should be used.

We probably all agree that priority should be given to improving Britain's productivity and increasing our foreign earning power. In particular, what business desperately needs is a long period of confidence, and this can come only from steady and sympathetic government policies.

Exchange Control

There is now an opportunity to exploit Britain's skills in foreign investment by a measured loosening of exchange control. The Government's reluctance to take more than small steps in this direction is said to be due to fears that last year's capital inflow might just as quickly give way to an outflow and that the investment of British savings overseas would divert finance from British industry and British jobs. The first of these fears need not materialise if, now that the bailiffs have retreated, public spending and monetary policy are kept under firm control. The second reflects a fallacy. If the exchange rate is supported, the purchase of foreign currency by British investors provides the Exchequer with sterling, so that correspondingly fewer gilt-edged securities need be sold by the authorities. The supply of funds to British industry would then be unaffected by the relaxation of exchange control, which would impinge only on the level of our foreign currency reserves. Alternatively, if loosening exchange control reduced the exchange rate, the effect would be to check the overall outflow of sterling. In either case, home investment and employment need not suffer at all.

The prohibition on the financing by Britain, in sterling, of international trade between other countries is particularly unjustified, especially as the main cost of removing it would be of a once and for all nature. The improvement last year in sterling, in which the Bank's equity capital is denominated, has given British banks a firmer base on which to exploit opportunities in the international banking business that would help to support the country's overseas income when the tide of oil recedes.

Industrial Change

Bankers have seen many changes in the structure of British industry and it does not seem possible to prescribe now just what that structure should be in ten or fifteen years' time. We should certainly use the opportunity provided by North Sea oil to make the economy more adaptable, especially to the changes taking place in the outside world. The less developed countries are acquiring the skills of the more advanced economies so that the problems of the cotton textile industry yesterday may become those of, say, the engineering industry tomorrow. Such changes are inevitable and indeed essential for the progress of peoples poorer than ourselves. We should react to them, not by propping up old industries according to some preconceived plan, but by fostering change in our own economy in the direction of innovation and enterprise, wherever it may lead. In the short run we may well meet difficulties but, nevertheless, this seems to me to be the only road to sustained national prosperity.

Lifeboat

What is now called the 'lifeboat' operation, namely the decision of the Bank of England to ask the Clearing Banks to recycle deposits to a number of secondary banks, has now been under way for four years and it is appropriate to review what has happened. When, at the end of 1973, we discussed this rescue operation with the Governor, no-one was really sure of the amount of money that would be involved or the time it would take for confidence to return. In our case, we have recycled an average of £240 million per annum and we have taken a turn on that money. Of the twenty-six passengers who were at one time in the lifeboat, those who have reached or will reach the shore have provided us with a profit whilst losses will result from those who have sunk, e.g. are now in receivership. One might have hoped that the two would balance out but to date this has not happened, principally because we have been able to take into profits only that part of the interest due to us which has been paid. Thus, as unpaid interest accumulates and passengers in the lifeboat neither sink nor swim ashore, the operation becomes more expensive to finance.

It is obviously very difficult to contemplate what would have happened, particularly at a time when sterling was weak, had this rescue operation not been mounted but even with the benefit of all the hindsight that is now available, there is no doubt that the action taken by the Bank of England and supported by the Clearing Banks was fully justified in that a situation which could easily have developed into a major disaster for the City of London was handled with relatively little difficulty.

International

Barclays Bank International has had a very satisfactory year with profits before tax at £113 million. Five years ago, just before BBI—formerly Barclays DCO—took over the foreign branches of Barclays Bank Limited, its profits were £34.5 million whereas five years before that, in pre-disclosure days, profits were about £7.5 million. BBI Group deposits in the last decade have risen from some £1,278 million in 1967 to £10,355 million, and the whole character of the Bank has changed. In 1967, we were trading in 41 countries of which 34 were either in Africa or the Caribbean; today, we are represented in over 70 countries with a much more even distribution throughout the world. A widely spread branch network has been transformed into a more modern international bank with a number of subsidiary and associated companies. In some cases, as in Nigeria, Malta and Trinidad, the Group now has a minority holding. We have also been involved in the Eurocurrency market almost since its inception; this has become an important part of our business, and we constantly monitor our exposure in that market country by country.

The increase in our profits overseas has taken place against a background of disappointing world economic activity; the rate of growth in world output and trade has again been less than what would once have been regarded as normal. In 1978, little improvement seems likely; general business conditions in the European Community and in Japan should become a little more buoyant, but the common expectation is that there will be some slowing down of expansion in the United States. Despite the fall in world commodity prices over the past year, which poses serious problems for the commodity producers of the less developed world, inflation remains almost everywhere a stubborn obstacle to the faster economic growth and the rise in employment that we should all like to see.

South Africa

Banking on an international scale brings its own problems for, as all foreign investors know, politics and nationalism are rarely on our side. We realise that when we invest in a country we must accept the laws of that country; it is not our business to seek to overthrow legally constituted governments though we should do all we can to influence opinion, especially through our policy towards our own staff. South Africa is an obvious example.

We have been criticised by a small minority of stockholders on two main counts. First, is our policy with regard to the employment of our non-European staff fair? Are they given a proper chance of promotion and equal opportunities in their jobs? We are confident that we have no difficulty whatever in assuring our stockholders on this score. No member of the staff is paid less than the so-called Minimum Effective Level—that is Poverty Datum Line + 50 per cent—and this has been our policy for many years, ever since this particular form of measurement was invented. All clerical staff, irrespective of race, are paid on the same basis and enjoy the same benefits; we are told, nevertheless, that there is too small a proportion of non-European staff in the more senior jobs. On the face of it this is true but, accepting the constraints imposed by local conditions, it is only in recent years that the employment of non-Europeans in clerical jobs has become feasible and there are very few cases anywhere in the world—including this country—where a member of the staff reaches managerial grades in less than, say, ten years. The total of 53 non-European clerical staff employed in 1967 had grown to 1,912 by the end of 1977 and, in addition, we employ 2,102 people in non-clerical jobs. There is still a long way to go, but we are moving in the right direction.

The other and more basic criticism applies to all the seven hundred or so foreign investors in South Africa: should those of us who dislike the apartheid policy of the South African Government vote with our feet and sell our investments? We cannot believe that the under-privileged majority can possibly be helped by withdrawal of foreign investment; far from it—attitudes would harden, and there is not the slightest chance that our withdrawal or that of other investors would bring about some miraculous crumbling of the pillars of apartheid. The only real hope of a more tolerant society lies in all of us soldiering on, though one cannot deny that the events of the last six months have made a dent in this policy. But there are very many white people in South Africa who are working for change, and withdrawal of foreign investment would be a severe blow to their hopes. This applies equally to the great majority of Africans, although one must exclude the more extreme fringe elements who feel that there is bound to be a holocaust and would prefer it to come sooner rather than later. Our policy, therefore, is to stay in South Africa and use all the influence we have to try to bring about a happier, and fairer society. We firmly believe that this policy is supported by the vast majority of our stockholders.

Staff

"The ability to deal with people is as purchasable a commodity as sugar or coffee and I pay more for that ability than for any other under the sun." This was said some fifty or so years ago by John D Rockefeller and is as true today as it was then. In Barclays, we believe we already have an adequate supply of this vital commodity but whether we are paying enough for it is another matter which is, in this country at least, beyond our control at the moment. The ability of our staff at all levels to deal with people—and this includes both their colleagues and members of the public, be they from Norwich, Nairobi or New York—is of paramount importance to the Bank and its stockholders. A few years ago, we ran a successful advertisement which said that money was our business; this is still true, not least its quick and efficient transmission throughout the world. But we can equally say that people are our business, and the health and the prosperity of the Bank depends on them.

Anthony Tuke

Anthony Tuke, Chairman of Barclays Bank Limited.

BARCLAYS



REGISTERED OFFICE: 54 LOMBARD STREET, LONDON EC3P 3AH. REG. NO. 48839.

INTERNATIONAL FINANCIAL AND COMPANY NEWS

AMERICAN NEWS

New move on national market system

BY JOHN WYLES

THE NATIONAL Association of Securities Dealers (NASD) has started moves to comply with the Securities and Exchange Commission's demand for a link between the over-the-counter securities market and the proposed national stock market system.

In its efforts to nudge the securities industry towards a national market, the SEC is asking that key elements of a national market be operating by September 30. It has asked the stock exchanges and the NASD, which regulates the over-the-counter market, to submit a

timetable of developments to set up the market by April 15. For its part, the NASD has commissioned a technical report on how existing electronic equipment can be modified to "plug" over-the-counter securities into the proposed national market.

Among other things, the SEC wants a facility allowing brokers to route orders to any participating market whose trading would be linked electronically. The NASD Board has agreed that some over-the-counter securities of a national market if it is able to agree on its own proposals.

competition sharpened. The SEC is still reportedly unhappy about the securities industry's intentions on a national market. The commission has long felt that there was a lack of will within the industry to embark on the enterprise and had hoped for more positive efforts following its statement in January that the SEC was wedded to an evolutionary approach. The commission is now drafting rules to force the industry to adopt the chosen elements of a national market if it is unable to agree on its own proposals.

The New York Stock Exchange believes that it is making an enormous stride in the direction of a national market with the pilot scheme being launched in April which would link it with four other exchanges and theoretically would enable brokers to secure the best price available on a particular stock. However, the plan is weakened by the non-participation of the Chicago Stock Exchange and by the fact that it appears to do nothing to reduce the "Big Board" domination of securities trading.

NEW YORK, March 13.

Columbia agrees new Begelman contract

By Stewart Fleming

NEW YORK, March 13. COLUMBIA PICTURES has reached agreement on a new contract for Mr. David Begelman, the senior executive of the company who resigned in February after a long-running scandal.

The new contract with the company provides for Mr. Begelman to work as an independent producer of films and television programmes over the next three years. Under the terms of the contract he may receive more than he was being paid as head of Columbia's film and TV divisions.

Columbia, a leading U.S. film company, said when Mr. Begelman resigned after months of uncertainty about how it would handle the widely publicised embezzlement scandal that it would engage Mr. Begelman as an independent producer because it did not want to lose his talents.

Columbia disclosed the new contract in a report filed with the Securities and Exchange Commission. The agreement is subject to drafting of the final wording.

The Columbia report also gave details of the forgeries and related events involved in the scandal. Of the \$75,000 involved, Columbia alleged Mr. Begelman took for his "personal benefit" only \$61,008, which has been repaid with interest.

Abitibi Paper takes optimistic view on outlook for newsprint

BY ROBERT GIBBENS

MONTREAL, March 13.

THE OUTLOOK for newsprint business in 1978 has "improved," says Abitibi Paper, which with its 58 per cent interest in Pince Company is now the world's largest producer. Newsprint consumption moved to higher levels towards the end of 1977 and inventories held by U.S. publishers began to contract. The Abitibi group sells more than 60 per cent of its newsprint to the U.S. For 1978, Abitibi bases its projection for improvement in newsprint on the growth pattern of the North American economies and stable demand from overseas.

The huge world inventories of market pulp and excess capacity have brought about a "highly competitive market," and Abitibi's Smooth Rock Falls pulp division will be unprofitable in 1978.

The outlook for fine papers is brighter now than for the past two years. The exchange rate is helping, and while volume is growing, the company is "getting

some price relief to offset higher costs." Lumber operations should show a profit this year with the elimination of startup costs of the new White River saw mill in Ontario and the operating loss at another saw mill since sold.

The U.S. building materials company "performed extremely well last year and further improvement is expected."

Planned capital spending in 1978 is \$335m. for Abitibi and \$322m. for Pince Plants, against \$321.6m. and \$22m. last year.

It is hoped to continue dividends on a quarterly basis of not less than 15 cents as paid last February 1.

Abitibi and Pince have formed joint companies to market their newsprint and lumber. Towards the end of last year, "conceptual approval" was given to a three-year programme costing \$332m. to convert Pince Co.'s Kenogami newsprint mill to uncoated groundwood papers.

EUROBONDS

Australia's \$300m. hit a falling market

By Mary Campbell

THE market yesterday was expected dominated by developments in the currency front. In the morning, the bonds continued to firm, as indicated by prices of D-Mark bonds in advance of the German agreement on far measures to boost the de However, the bond market, the currency markets, clearly disappointed with announcement and these reversed themselves.

Trading was thin yesterday, particularly in the D-Mark sector, but it is expected to continue. Issue of the new very substantial volume of new dollar bonds, expected to face problems.

The calendar was loaded further last night by announcement of a \$300m. year offering for Australia, bringing the total value of 19 denominated Eurobonds on to over \$800m. On top of there are \$825m. worth on in New York.

The terms of the Australia issue include a coupon of 8 cent on a par pricing. Deut Bank is lead manager, and management group, which is same as for the past Australia offering, includes the big Swiss banks.

The most closely compared issues outstanding include ESC 73 per cent, a 31 cent Swedish state-guaranteed issue for Statsforetag and per cent issue for Norway, T yield up to a quarter point, than the Australian issue, 3 cent for the 11 per cent, see concession pushes Australia yield to well over 8.5 per cent.

In the D-Mark sector, Commission Federal de Elec had offering has been price par to yield 6 1/2 per cent, eight years. Due for annu ment last night was the Ele braz DM150m. issue—the question mark surrounding offering was the level at which the indicated coupon would pitched, whether at 6 1/2 or 6 3/4 cent, on the scheduled year maturity.

The sterling sector was weaker yesterday.

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GM overseas restructure

DETROIT, March 13.

GENERAL MOTORS Corporation said it will reorganise its overseas operations, with effect from April 1, to improve management co-ordination between North American and overseas operations and to improve efficiency.

It said vice-president Mr. Alexander A. Cunningham has been named as group executive in charge of overseas operations.

In addition, five new General Motors vice-presidents have been named to responsibilities for specific geographical areas.

GM said Mr. John F. Beck will be responsible for Latin American operations and Mr. P. McCormack will be responsible for European operations excluding Adam Opel in Germany and Vauxhall in England. He will also have responsibility for Middle East and African operations.

Mr. Walter R. Price will be managing director of Vauxhall and Mr. James F. Waters Jr. managing director of Adam Opel. Mr. John Quick will be responsible for Asia and Pacific operations.

Banks freeze Corco deposits

NEW YORK, March 13.

A NINE-BANK lending group owed about \$170m. by Commonwealth Oil Refining Co. (Corco) has frozen \$12m. of the financially troubled concern's deposits.

It was learned that the funds were "set off" by the banks on the same day, March 2, that Commonwealth Oil petitioned a San Antonio, Texas, court for protection under Chapter 11 of Federal Bankruptcy Laws.

An official of New York's Citibank, leader of the banking group, confirmed the freezing of the funds and conceded that the action had been taken prior to Commonwealth's Chapter 11

filing. He said, however, that the action was taken after Citibank was notified by the company's Board of the pending filing.

But, in Puerto Rico where Commonwealth's 51bn. oil refining and petrochemical complex is located, Government officials have charged that the action by the banks pushed Commonwealth into the Chapter 11 proceedings. Under Chapter 11, the company continues to operate but seeks court protection against creditor law suits while it tries to work out a plan for paying debts.

In addition to Citibank, the lenders include Bank of America, Chase Manhattan Bank, Chemical Bank, First National Bank of Boston, Irving Trust, Banco Popular de Puerto Rico and Banco de Ponce.

Also included in the group is Banco Credito and Ahorro Ponce, Puerto Rico's third largest bank and itself in financial difficulty.

AP-DJ

Meanwhile, the names of the eight other banks in the lending group, previously unidentified, were learned.

In addition to Citibank, the lenders include Bank of America, Chase Manhattan Bank, Chemical Bank, First National Bank of Boston, Irving Trust, Banco Popular de Puerto Rico and Banco de Ponce.

Also included in the group is Banco Credito and Ahorro Ponce, Puerto Rico's third largest bank and itself in financial difficulty.

AP-DJ

Mixed year for Brazilian subsidiaries

BY DIANA SMITH

RIO DE JANEIRO, Mar. 13.

BRAZILIAN subsidiaries of foreign multinationals had a mixed year in 1977 with substantial trading losses for some while others showed healthy profits.

According to recent figures, the worst hit were multinational subsidiaries operating in chemicals or pharmaceuticals. Ciba-Geigy had the heaviest trading loss in 1977 of any subsidiary—\$62m.

Trading losses of other com-

panies in this sector were also of significant size. Dow lost \$42m.—half of its 1976 loss, which was \$85m. Bayer lost \$37m. Rhodia lost \$30m., and Hoechst lost \$28m.

On the other hand, the upswing in commodity prices, especially coffee, soy, cocoa, and cotton, as well as the continuing demand for automobiles, was reflected in the 1977 trading profits of several multinational subsidiaries. Car-

gill, exporting maize and soya particularly, had a trading profit of \$172m. Anderson Clayton, thanks to coffee, made a trading profit of \$128m., and Ernani Bozo, the Italian-owned coffee company, made a profit of \$99m.

Volkswagen made a trading profit of \$96m., Ford \$40m., Mercedes-Benz \$58m., Chrysler \$46m., and Fiat \$15m. But the latter lost \$12m. on its tractor and road machinery sector.

Bank Leumi בנק לאומי

LE-ISRAEL B.M. לישראל בנק

CONDENSED CONSOLIDATED STATEMENT OF CONDITION OF THE BANK AND ITS SUBSIDIARIES as at 31st December, 1977

	U.S. \$
Paid-up Capital of the Bank	63,578,000
Reserve for proposed distribution of Capitalization Shares	21,193,000
Capital Reserves including Premium on Share and Earned Surplus	91,585,000
	176,356,000
Capital Notes—Convertible into Shares of the Bank	33,988,000
	210,344,000
Interest of Outside Shareholders	44,484,000
Capital Notes and Debentures issued by Subsidiaries—Convertible into Shares	13,238,000
	57,722,000
Non-Convertible Capital Notes and Bonds	131,564,000
Demand Deposits	1,096,189,000
Time and Savings Deposits	4,329,944,000
Deposits and Loans from Banking Institutions	1,218,208,000
	6,644,361,000
Deposits for the Granting of Loans	814,605,000
	7,458,966,000
TOTAL DEPOSITS	1,385,099,000
Debentures Issues by Subsidiaries	135,631,000
Other Accounts	513,296,000
Liabilities on Account of Customers	69,892,612,000
	3,890,587,000
Cash and Balances with Banks	462,885,000
Securities	2,259,983,000
Deposits with and Loans to the Government	1,914,223,000
Loans	726,164,000
Loans out of Deposits for the Granting of Loans	4,900,370,000
	81,136,000
Other Accounts	44,338,000
Bank Premises and Equipment	513,296,000
Liabilities of Customers	69,892,612,000

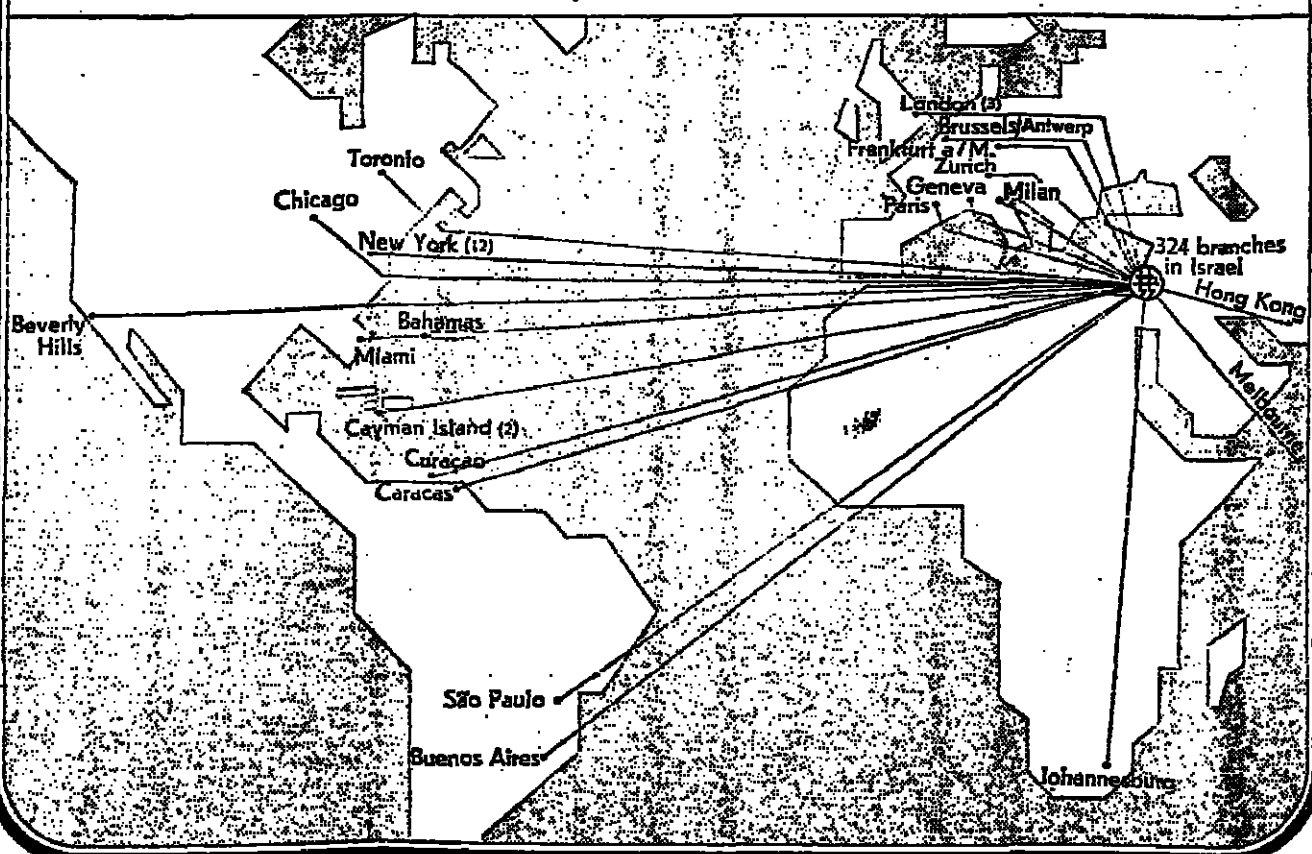
The conversion rate of the Israeli Pound to the U.S. Dollar was \$1=IL.15.39 on 31st December, 1977.

Head Office: 24/32 Yehuda Halevy Street, Tel Aviv, Israel.

IN ENGLAND BANK LEUMI (U.K.) LTD.

Head Office and West End Branch: 4-7 Woodstock Street, London W1A 2AF, Telex 27119, Bankleumi London W1. Tel. 629 1205
City Office: P.O. Box 103, Swan House, 34-35 Queen Street, London EC4A 4BT, Tel. 248 7712
Golders Green Branch, 101 Golders Green Road, London NW11 8EN, Tel. 455 3472

Israel's largest Banking Group in the World with 360 Subsidiaries, Branches and Offices world-wide



United Brands slips

UNITED BRANDS, one of the world's largest banana and fruit producers, reports net earnings of 50 cents a share for 1977, against \$1.23 in the previous year.

Total net earnings were \$7.5m. against \$16.3m. The 1976 full year net included extraordinary income of \$2.5m. or 22 cents a share.

Sales increased to \$2.4bn. from \$2.3bn.

There was a loss for the fourth quarter of \$3.7m. against an operating profit of \$668,000 or 4 cent. Sales were \$614.5m. against \$572.8m.

Loblaw back in the black

BY OUR OWN CORRESPONDENT

TORONTO, March 13.

LOBLAW COMPANIES of Toronto, the North American food retailing arm of George Weston, had a remarkable turnaround in 1977, reporting a profit from operations of \$31.3m. (\$US11.67m.), compared with a loss of \$321.6m. a year earlier. Extraordinary gains of \$35.2m. increased the final 1977 profit to \$31.3m. while extraordinary losses of \$321.6m. increased the final 1976 loss to \$348.8m.

Sales were \$3.73bn. (\$US3.32bn.) (\$C3.32bn.) the year before.

Mr. Galen Weston, the chairman, said a great deal has been accomplished to relieve the burden of unprofitable assets from the business and the profitable divisions are beginning to show through, but warned that rising

costs coupled with extreme competition make the preliminary outlook for 1978 only modestly favourable.

FTC ruling on Fruehauf

DETROIT, March 13. FRUEHAUF CORPORATION said it intends to appeal against a Federal Trade Commission decision requiring the company to divest itself of the automotive operations and assets of Kelsey-Hayes which it acquired in 1973.

The FTC's ruling permits Fruehauf to retain Kelsey's aerospace and agricultural operations and assets. "We are surprised divisions are beginning to show through, but warned that rising

Earnings lift at Bancaire

Financial Times Reporter

PROFITS higher by a tenth the net level are announced Compagnie Bancaire, the French holding company for group of finance, loan and purchase companies.

For 1977 group net profits moved up from Frs.419m. Frs.461m. (around \$158m.) provisions for risks.

Of this, Frs.257m. accrues the group, compared Frs.218m., consolidated earnings per share of Frs.67 (Frs.71.6) capital increased by a quarter



Canal de Isabel II

\$50,000,000

Medium Term Loan

Dillon, Read Overseas Corporation

Amsterdam-Rotterdam Bank N.V.

Banca Mas Sarda S.A.

Banque Belge Limited

International Commercial Bank Limited

International Mexican Bank Limited

Kuwait International Investment Co. S.A.K.

Kuwait Pacific Finance Company Limited

Lloyds Bank International Limited

The Sumitomo Trust and Banking Co. Limited

United International Bank Limited

Wobaco Investments Limited

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Kuwait Pacific Finance Company Limited

Lloyds Bank International Limited

Mees & Hope Finance N.V.

The Mercantile Bank of Canada

Midland and International Banks Limited

The Mitsui Trust & Banking Co. Limited

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مكتبة الأصيل

NTL FINANCIAL AND COMPANY NEWS

STRALASIAN NEWS

Turns Philp ahead so far

JAMES FORTH

PHILP, the widely owned industrial group, has reported a 10 per cent increase in its earnings for the first half of the year. The group's earnings for the first half of 1977 were \$1.1m, compared with \$1.0m in the first half of 1976. The increase was attributable to a 10 per cent increase in the group's 25.5 per cent share of the earnings of the Robe River Iron Project, which was acquired in the first half of 1977. The group's earnings for the first half of 1977 were \$1.1m, compared with \$1.0m in the first half of 1976. The increase was attributable to a 10 per cent increase in the group's 25.5 per cent share of the earnings of the Robe River Iron Project, which was acquired in the first half of 1977.

SYDNEY, March 13.

Earnings growth continues at PIA

By Iqbal Mirza

KARACHI, March 13. PAKISTAN International Airlines raised its profit for the second half of 1977 by 24 per cent, to Rs.112m. (\$17.5m), from the second half of 1976. Revenues were up by 24 per cent to Rs.165m. (\$25.5m). Air Marshal Nur Khan, the chairman, said in Karachi today that the growth in revenues came from a 20 per cent increase in international passenger traffic, 11 per cent on the domestic passenger side, and 21 per cent in freight. The results were, he said, a continuation of the trends of growth and profitability "we had in the past four years and indicate that the Airlines will achieve a budgeted level of traffic revenues and profitability for the current financial year." Since the PIA's profits have started generating cash resources, the airline has initiated major projects which on completion will have immediate impact on the quality and efficiency of passenger handling.

These projects include a computerised reservations system at a cost of \$1m. All PIA international stations will have computer terminals linked via satellite to a computer in Atlanta that will handle all international reservations. The computerised reservation system in Karachi costing \$10m, will begin to handle domestic reservations by mid-1979. Estimated to cost over rupees 310m, most of these projects, which also include improvements in the flight kitchen at Karachi, ground handling equipment, check-in system and construction of a large modern cargo complex, will start producing results by the end of 1978. Air Marshal Khan said that the overall annual growth rate of passenger traffic of all IATA airlines was 7 per cent, compared during the past four years, as against PIA's growth of 29 per cent. PIA had to go in for growth and expansion, because the alternative would have been to let costs outpace revenues and to let foreign airlines take away its market, causing a "massive" drain on the country's foreign exchange resources, Air Marshal Nur Khan said.

Goliath Cement Holdings, equal to about 15 per cent of Goliath's issued capital, Reuter reports from Melbourne. Goliath said it bought the shares as a long-term investment and will not buy further shares in the company. Goliath earned \$2.35m. after tax in its last full trading year to the end of June 1977 and paid 7.5 cents on its 50 cent per share.

ARNOTT'S, the biscuit maker, has lifted its interim dividend after a 10.3 per cent lift in profits for the December half year. Group profit rose from \$4.48m. to \$4.95m. after an 11 per cent increase in sales, from \$A106m. to \$A118m. The interim dividend is up from 4 cents a share to 4.5 cents. The higher profit was achieved despite a fire in the company's snack food factory in Sydney, which caused a loss of sales and the now recurring costs associated with Arnott's entry into the pet food market.

ARNOTT'S bought into the pet food market with the Spillers group of the UK. The joint venture bought the pet food division of Murrellville Holdings.

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Recovery by Hume (Far East)

By H. F. Lee

SINGAPORE, March 13. HUME INDUSTRIES (Far East), a subsidiary of the Humes Group of Australia, has staged a strong recovery, posting a 134 per cent increase in pre-tax profit for the half-year to December.

Group pre-tax profit for the period was \$58.3m, while profit after tax and minorities was 116 per cent higher, at \$53.9m. The higher profits were achieved on an increase in turnover of only 8 per cent, to \$556.1m.

Although Hume said that the results were not strictly comparable with the first half of the previous year, as a result of the sale of its 51 per cent interest in Hume Edible Oil and the inclusion of the trade receivables of Hume Industries Sarawak and Yaman-Hume Quarries, the figures, nonetheless, show that Hume has more than arrested the sharp decline suffered in the previous financial year.

Men of the improvement was due to the recovery in its Malaysian subsidiary, Hume Industries (Malaysia), which recently announced an interim pre-tax profit of \$M4.08m—almost triple the amount recorded previously.

Hume, which is largely involved in the building materials industry, said that its Singapore operations continued to encounter severe competition, but achieved slightly improved results.

The group has forecast that its second half results will be comparable with those achieved in the first half year. An interim dividend of 5 per cent has been declared by the company.

Sharp upturn at Wilkinson Rubber

By Wong Sulong

KUALA LUMPUR, March 13. WILKINSON Process Rubber staged a strong recovery in the last financial year, with pre-tax profits rising by 38 per cent to 2.55m. ringgits (\$1.5m).

The performance is mainly attributed to the parent company, which is involved in the manufacture of hard rubber and rubber products for mining, and industry uses, and which benefited by the brisk pace of the tin mining industry.

The company's Singapore subsidiary, Linatex, suffer a loss of 13.60m. ringgits, compared to a small profit in the previous year, despite a 13 per cent rise in sales. A dividend of 24 per cent is being declared for the year, compared to 20 per cent, previously.

The company said that its sales for the first three months of the current financial year were ahead of last year's figures, but added that it was too early to predict the results, as much would depend on mining activities overseas.

Advance forecast by AWA

OUR OWN CORRESPONDENT

LGAMATED Wireless (Australia), the major locally owned electronics and electricals firm, has reported a 10 per cent increase in its earnings for the first half of the year. The group's earnings for the first half of 1977 were \$1.1m, compared with \$1.0m in the first half of 1976. The increase was attributable to a 10 per cent increase in the group's 25.5 per cent share of the earnings of the Robe River Iron Project, which was acquired in the first half of 1977.

Petersville continues to make progress. PETERSVILLE, Australia, a major food group, listed earnings 37 per cent up at \$A4.48m. (\$U.S.3.59m.) in the December half year, outpacing a 17 per cent lift in sales to \$A138m. (\$U.S.120m.). The result continues the performance of the past two years when solid profit gains were recorded.

However, the directors expressed concern about profit margins being eroded by pressure from increasingly competitive conditions which developed during the last quarter. The ever, the poor results in Victorian power strike late last year television had been more offset by increased profit from higher level of capital investment and cost control programmes.

The directors expect a higher result for the full year, although, while the interim dividend is held at 3.125 cents a share.

H. C. Sleight buys stake in Goliath

OUR OWN CORRESPONDENT

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ARNOTT'S bought into the pet food market with the Spillers group of the UK. The joint venture bought the pet food division of Murrellville Holdings.

Nyrex regains more ground

OUR OWN CORRESPONDENT

NYLEX Corporation, the major plastics, synthetic fabrics and cables group, continued its recovery in 1977, increasing group profit from \$A350,000 to \$A2.4m., writes James FORTH from Sydney.

The directors have declared a final dividend of 2.5 cents, which together with the interim of 1 cent—the first payment for two and a half years—makes a total for the year of 3.5 cents. It is covered by earnings of 8.94 cents a share compared with 3.08 cents in 1976.

Nyrex earned a peak profit of \$A3.3m. in 1973, but earnings then declined until 1975, when a group loss of \$A1.3m. was incurred. Since then Nyrex has been on the recovery trail.

The directors said that the improved performance resulted from continued benefits from rationalisation measures achieved in the face of significant and costly disruptions caused by the Victorian power strike late last year.

The major improvement lay in turnaround by the Nyrex operating company, which contributed about one third of the group profits compared with a loss in the previous year.

In South-East Asia the Singapore plant was being closed and the operations integrated with the existing plant at Kuala Lumpur, with a consequential increase in Nyrex's equity from 50 per cent to 60 per cent.

Net profits of Privathank Verwaltungsgesellschaft, of Zurich, dropped by 6.4 per cent last year to Sw.Frs.26m. (\$1.38m.). The bank's balance-sheet total declined from Sw.Frs.172.4m. to Sw.Frs.139m. An unchanged dividend of Sw.Frs.140 is recommended by the Board, and a transfer to published reserves of Sw.Frs.1.1m. (Sw.Frs.1.25m.).

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South British profits rise

Y DAI HAYWARD

WELLINGTON, March 13. U.K. is the only area which showed a profit for the last year. The South British Insurance Company's result continues the upward trend in the stock exchange, rising to December 31, when companies despite recession hit company's profit after tax rose to \$NZ1.41m. from \$NZ1.31m. in the previous year.

The company has declared an interim dividend of 10 cents—up from 9 cents in the previous year. The dividend is aimed in the U.K. in the fire Premium income by the group, which showed a 13.8 per cent rise in the year, the company said. \$NZ108.23m. The group's income underwriting profit showed a from investments also increased, fold increase rising from 27 per cent to \$NZ26.7m.

PARKER TIMBER GROUP LIMITED

Interim Results (Unaudited)

	Six months to	30.9.77	30.9.76
Turnover		£900	£900
		22,741	20,114
Trading profit		1,837	2,104
Depreciation		(212)	(273)
Interest		(160)	(39)
Profit before tax		1,365	1,743
Profit after tax		653	837

The softwood operations have been influenced by the continuing recession in the construction industry, although turnover continues to be satisfactory. By contrast, Parker Timber Plywood is enjoying a high level of business and arker International a period of strong demand, both with correspondingly improved profitability.

PAN HOLDING S.A.

LUXEMBOURG

At its meeting of 3rd March, 1978, the Board of Directors finalised the accounts for the financial year 1977. The accounts show a net profit of \$US4,135,883.03, including a net gain realised on sales of securities of \$US3,014,915.98.

The Board decided to propose to the Ordinary General Meeting, to be held on 30th May, 1978, the distribution of a dividend of \$US2.25 (two dollars and twenty-five cents) per share of \$US10 par value outstanding on 30th June, 1978, for the year 1977, as compared to \$US2.25 for the preceding year.

This dividend is free of withholding tax in Luxembourg and will be payable as from 3rd July, 1978. The Company's unconsolidated net asset value per share as of 31st December, 1977, amounted to \$US10.98, as compared to \$US10.74 as of 31st December, 1976, i.e. an increase of 2.99%, or of 5.08%, if the dividend of \$US2.25 is taken into account. The Company's consolidated net asset value as of 31st December, 1977, amounted to \$US120.08 per share.

As of 28th February, 1978, the unconsolidated net asset value amounted to \$US108.40 per share and the consolidated net asset value amounted to \$US117.33 per share.

Robeco


Annual Report 1977

- * Total income fls. 210 million (1976: fls. 190 million).
- * Final distribution of 3.3% in taxfree stock proposed, or fls. 5.30 in cash. Total 1977 dividend fls. 12.80 (1976: fls. 12.60).
- * Net assets now stand at fls. 4,134 million.
- * Spread of investment portfolio: Holland 19%, Germany 10%, Japan 13%, U.S.A. 30%, other countries 17%, other assets 11%.
- * 170,000 new shares issued to meet public demand. More than 25 million shares outstanding.

Copies of the Annual Report 1977 and an explanatory booklet are available from the Company—

DEPT. 7001 P.O. BOX 973 ROTTERDAM HOLLAND

This announcement appears as a matter of record only.



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US \$125,000,000

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DG BANK Deutsche Genossenschaftsbank, Cayman Islands Branch
Dow Banking Corporation • European Arab Bank • First National Bank of Oregon
First National State Bank of New Jersey • First Pennsylvania Bank N.A.
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Northwestern National Bank of Minneapolis
Provincial Bank of Canada (International) Limited
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Swiss Bank Corporation (Overseas) S.A., Panama • Union Bank, Los Angeles
Union de Banques Arabes et Europeennes—U.B.A.E.—Societe Anonyme
Union Trust Company of Maryland • Vereins-und Westbank Internationale S.A.
Wells Fargo Bank N.A.

Agent

Wells Fargo Bank N.A.

SINCE 1852 January 1878

Laurentide Financial Corporation Ltd.


December 31, 1977 ANNUAL STATEMENT

Condensed Consolidated Balance Sheet		Condensed Consolidated Statement of Earnings	
	1977	1976	1976
Assets			
Cash and short-term deposits	\$ 23,844,932	\$ 21,786,539	\$ 80,905,617
Finance receivables			\$ 80,116,217
Consumer loans and sales contracts	225,883,160	226,014,736	51,589,361
Residential mortgages	50,492,445	46,521,584	49,516,256
Industrial loans and leases	157,618,467	164,098,802	
Commercial real estate mortgages	56,114,356	48,947,219	
Wholesale and other	11,850,921	14,167,547	
Total finance receivables	501,959,349	496,749,888	
Less: Unearned finance income	73,404,147	79,076,601	
Allowance for credit losses	8,531,104	7,929,370	
Finance receivables, net	418,024,098	413,743,917	
Investments	24,395,553	20,433,396	
Other assets	13,815,330	12,578,812	
	\$480,079,915	\$467,542,664	
Liabilities			
Short-term notes	\$159,437,281	\$17,134,024	
Income taxes	12,565,565	15,307,378	
Secured long-term notes	168,929,539	741,890,947	
Debentures	42,890,703	44,112,237	
Other liabilities	24,392,352	24,584,573	
Minority interest	2,472,200	2,642,315	
	\$410,687,600	\$400,078,074	
Shareholders' Equity			
Capital stock	42,573,909	43,588,219	
Retained earnings	27,018,564	23,605,571	
	\$69,592,473	\$67,193,790	
	\$480,079,915	\$467,542,664	
Income	\$ 80,905,617	\$ 80,116,217	
Cost of borrowings	51,589,361	50,845,045	
Earnings before other expenses	49,316,256	49,271,174	
Other expenses:			
Salaries and benefits	13,731,564	13,321,887	
Provision for credit losses	5,589,562	4,789,538	
Operating expenses	17,657,423	18,381,414	
Total other expenses	36,978,549	36,892,659	
Earnings before the following items:	12,337,707	12,377,515	
Income taxes	5,579,573	6,500,416	
Minority interest	440,268	272,020	
	6,338,066	5,605,079	
Equity in earnings of unconsolidated affiliate	272,608	245,967	
Net earnings before extraordinary item	6,810,674	6,051,046	
Reduction in carrying value of investment in associated company	700,000		
Net earnings	\$ 6,110,674	\$ 6,051,046	
Earnings per common share:			
Before extraordinary item	\$1.39	\$1.19	
After extraordinary item	\$1.22	\$1.19	

Laurentide Financial Corporation Ltd., headquartered in Vancouver, British Columbia, Canada, is a Canadian financial corporation providing diversified financial, leasing and specialty insurance programmes to Canadian consumers and businesses through more than 200 offices across Canada.

The Annual Report, available in either English or French, can be obtained by writing to:

The Secretary,
Laurentide Financial Corporation Ltd.
1177 West Hastings Street,
Vancouver, B.C., Canada V6E 2K3



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INTERNATIONAL FINANCIAL AND COMPANY NEWS

ROYAL SCHOLTEN-HONIG

A merger that turned sour

THE STORY of the financially troubled Royal Scholten-Honig (KSH), the Dutch starch and foodstuffs group, is a tale of over-ambition.

The company, which was formed in 1965 from a merger of the Scholten and Honig concerns, was to benefit from the dovetailing of the two companies' interests. But while Honig's primary products made profits, Scholten's starch activities moved deeper into the red.

A bid for Holland's second largest sugar beet processor, Centrale Suiker Maatschappij (CSM), was meant to complement the starch products division. The bid failed and KSH was left holding a 40 per cent stake in CSM. The final strategy leading to the company's financial downfall was an ambitious plan to start large-scale production of isomerase, a maize-based sweetener. Construction delays pushed up costs, while changes in EEC regulations have meant that KSH has been left with far too much capacity. It is now looking for a buyer to run its Tilburg factory in the U.K.

Meanwhile, KSH has now been granted a moratorium on its credit until September while break-up talks continue with firms in and outside the U.K. Negotiations are in an advanced stage for the Westfalen food group to take over KSH's starch activities, for the Avoca cooperative to take over the potato starch division and for

Writing from Amsterdam, CHARLES BATCHELOR fills in the details of the financial decline of one of the major food and starch companies in the Netherlands.

compared to the Fls154 reached at the time of the merger in the mid-sixties. This partnership was dogged by disagreements from the beginning. Differences between the Scholten and Honig families in the managing Board meant an outsider, Dr. W. J. H. van der Horst, had to be brought in to sort out the company's problems. Disagreements over subsequent takeover policy led to a series of resignations from the Board. The extent of the problems was thrown up by the merger in 1976-77, which comments on the difficulties of making a "healthy and balanced whole" from the two merged companies.

KSH's abortive bid for the sugar producer CSM left it with a sizeable stake in the company, which tied up funds at a time when KSH urgently needed them to finance its own activities. Sale of this stake in September led to a book loss of Fls.8m.

But it was KSH's attempt to diversify into isomerase which finally brought the concern to its knees. This decision, taken when

Hofnagels, saw his grand design collapse. He resigned last September to make way for another reorganisation of the company.

His successor did not last seven months. Mr. F. van Heusden, a former manager of the Ogem trading group who supervised the reorganisation of the loss-making building group, Nederhorst, made his appointment conditional on KSH continuing as a going concern. If government support was not forthcoming and a moratorium on Fls.400m payments became necessary, Mr. van Heusden said, he would resign. KSH surprised shareholders and unions alike this month it had applied for a moratorium, and Mr. van Heusden promptly stepped down.

KSH's dealings with its shareholders, the unions and the public have been plagued by poor communications. The unions responded to news of the payments moratorium with a week-long occupation of most of the company's factories in Holland. KSH, which is fighting the EEC decisions through the Dutch and European courts, recently lost a court case against a shareholders' group.

The Government has helped KSH out with loans, but is reluctant to put too much money into a company with such deep-seated problems. But it is under strong pressure to save the 3,500 jobs KSH provides in Holland.

Kloeckner and Co. forecasts increase

By Guy Hewitt

FRANKFURT, March 13.

KLOECKNER AND CO., the holding company which is run as a limited partnership for the Kloeckner steel, fuel and engineering interests, is forecasting improved profits for 1978. Last year the concern suffered as a result of the steel industry's worst year in the post-war period.

Profits showed a marked decline in 1977. Although no figures were given in the annual report, it is understood that they were well below the DM44m reported in 1976. The year before, Kloeckner and Co. announced net earnings of DM20m.

This year, Kloeckner and Co. shareholders should see the benefits of the rationalisation measures instituted during the past couple of years. While firm forecasts are naturally difficult to obtain, it is understood that earnings in 1978 will be rather better than last year's, which are thought to lie somewhere between the 1976 and 1975 figure.

Last year saw chemicals earnings take a hard knock, while the concern's oil business also showed some large losses. At the same time, the construction industry failed to produce its hoped-for improvement.

Profits in 1977 came primarily from the industrial plant sector. The steel trading sector, which did well in 1976, produced rather unsatisfactory results.

Earnings in the raw materials sector were also disappointing. However, there were markedly positive results in the building supplies sector, while the construction machinery sector moved out of the red.

Kloeckner and Co.'s external turnover rose in 1977 to DM7,330m compared with the previous year's DM7,770m. This was in large part an effect of the takeover of Maxhuter's trading turnover that added some DM150m to the concern's turnover.

For the current year, no spectacular improvement in Kloeckner and Co.'s profits is forecast. However, earnings are likely to improve in the steel trading branch, both in its domestic and export business.

Sandvik betters forecast with 15% earnings rise

BY WILLIAM DUFFLOR

STOCKHOLM, March 13.

SANDVIK, the Swedish cemented carbide and steel group, has turned in a very strong preliminary report for 1977, beating its earlier forecast of unchanged earnings and a 15 per cent turnover growth.

Pre-tax earnings after historic depreciation grew by 15.7 per cent, to Kr.471m. (€102.4m), while sales rose by 14 per cent to Kr.4,820m. (€982m).

This gives earnings after tax of Kr.430m, compared with Kr.26 in 1976. If cost-allocated depreciation is applied, the pre-tax figure comes out at Kr.410m, compared with the previous year's Kr.255m, corresponding to Kr.27 against Kr.24 a share after tax. Stock appreciation contributed some Kr.90m to earnings, compared with Kr.59m in 1976.

The provisional figures show a net after tax of Kr.156m, com-

pared with Kr.76m. The Board, following the Government's request for dividend restraint, proposes to pay an unchanged dividend of Kr.5.75 a share. After the increase in capital last year by a one-for-seven bonus issue of New Shares, this adds up to a total dividend payment of Kr.45.2m, compared with Kr.39.6m in 1976. The new share issue was designed to facilitate the \$58m foreign convertible bond issue in October, which Sandvik followed up by seeking a London Stock Exchange listing.

The group's strong performance is due entirely to its cemented carbide products, which accounted for half the sales and pushed their earnings from Kr.258m in Kr.429m. The steel division by contrast saw its earnings plunge by Kr.68m, from a Kr.1m loss. Even that is

a commendable result when compared with the rest of the Swedish steel industry. Profits in the saws and tools division dropped by Kr.14m, to Kr.20m, while the small steel-belt conveyor operation turned in earnings of Kr.23m, an 11.4 per cent rise.

Group orders rose by 17 per cent, to Kr.4,510m, last year and have continued to grow at about the same rate during the first part of 1978. The management forecasts a rise in sales to around Kr.5,350m, this year and a profit equal to that of 1977.

Capital investments in 1978 are expected to be around the Kr.400m compared with Kr.308m last year. This represented a substantial decline in Kr.135m, from 1976, when however, Kr.123m was spent on buying other companies.

Bofors profits down by one-fifth

BY OUR OWN CORRESPONDENT

STOCKHOLM, March 13.

BOFORS, the Swedish armaments, steel and chemicals concern, reports a 20 per cent slide in earnings to Kr.92m. (€20m) for 1977, against Kr.113m. (€23m) in 1976.

The order intake slipped slightly to Kr.2,390m. (€480m), according to provisional figures. The order intake dipped slightly to Kr.2,390m.

The result is in line with the management's forecast at the eight-month stage but falls to meet the target of unchanged earnings indicated in the 1977 shareholders' report. The 1977 preliminary report offers no comment but the setback is understood to be due to the poor return on the steel operations.

The pre-tax result corresponds to adjusted earnings of Kr.12.45 a share compared with Kr.13.85 in 1976. The Board proposes to pay an unchanged dividend of Kr.4, making a total payment of Kr.16.5m.

The operating profit dropped by Kr.15m, to Kr.130m, while depreciation, according to plan, climbed by Kr.13m to Kr.93m. The pre-tax figure is boosted by a net interest income of Kr.54.7m. (€10.7m). Pre-tax profit is derived largely from advance payments on arms orders. A Kr.44m drop in allocations compared with 1976 allows Bofors to show a provisional net after tax

of Kr.22.7m for 1977 compared with Kr.19.8m.

Husvarna in the red

PRELIMINARY figures for 1977 from Husvarna, the Swedish electrical household equipment and motor cycle manufacturer, which is in the process of being taken over by the Swedish state, show a turnaround from earnings of Kr.27m. (€5.7m) in 1976 to a loss of Kr.35.2m. (€7.6m) last year. Sales rose by Kr.31m to Kr.1,310m. (€254m).

Some Kr.35.7m is being transferred to the inventory reserve to cover the loss and give a net profit of Kr.1.2m. The Board proposes to pass the dividend, noting that more than 90 per cent of the shareholders have accepted the Electrolux offer for their shares.

Setback at Sydskraft

DEVALUATION LOSSES on its foreign loans have reduced the 1977 earnings of Sydskraft, the south Swedish power company, despite a 21 per cent increase in its gross income to Kr.1.7bn. (€370m). Pre-tax profit is Kr.120m. (€26m), compared with Kr.284m in 1976. The company delivered 10.5m kilowatt-hours of electricity last year. This represented an

increase of 1.4 per cent, against a decline of one per cent, in electricity consumption for the country as a whole. Costs rose by 33 per cent, against the 21 per cent growth in income.

Financial charges rose from Kr.114m. in 1976 to Kr.261m. last year, of which Kr.115m. is attributable to the exchange losses on the company's foreign loans. At the end of the year Sydskraft's foreign debt totalled Kr.787m, compared with Kr.522m, booked at the end of 1976.

The total devaluation loss, both realised and unrealised, has been taken into the 1977 account and Kr.58m. provision has been made for anticipated spending on the treatment of waste nuclear fuel.

Net earnings came out at Kr.20 a share compared with Kr.30. But the board proposes to pay an unchanged dividend of Kr.5 a share. It forecasts a substantially better profit outcome in 1978.

BURMEISTER and Wain's turnover fell 12 per cent, last year to Kr.1.95bn. (€403bn.). Reuter reports from Copenhagen, Ne profits of the shipbuilder and engineer, totalled Kr.7.7m. (€1.3m), compared with Kr.92.4m in 1976. The Board recommended an unchanged 15 per cent dividend.

Kvaerner doing much better

By Fay Gjerster

OSLO, March 13.

THE Kvaerner shipbuilding and engineering group of Norway says its results in 1977 were significantly better than in any previous year, reflecting the fact that capacity was relatively well employed and deliveries were completed on several major contracts. An unchanged dividend of Kr.12 per share is recommended.

Group turnover reached Kr.163m. (some \$31m) compared with Kr.125m. in 1976 and Kr.131m. in 1975. Shipping activities resulted in a loss of Kr.4m, and expenditure on oil exploration during the year amounted to Kr.4m.

Assessing prospects for 1978, Kvaerner says that an improvement in Norwegian industry's ability to compete abroad is vitally important to all the companies in the group, including those with relatively high order reserves. Currency policies, as well as domestic cost trends, will influence competitiveness, it points out. Nevertheless, it foresees a good result for the year, although considerably weaker than in 1977.

Group turnover rose to Kr.2.4bn. (some \$445m) from Kr.2.2bn. in 1976, and new orders booked were worth Kr.2.2bn, against Kr.1.27bn. Despite this, however, the value of orders in hand fell to Kr.1.4bn. from Kr.1.7bn. a year earlier, reflecting the completion of a number of large orders.

The report says that the group managed to avoid losses on the devaluations of the Norwegian krone, which took place in 1977. Liquidity throughout 1977 was good, and liquid funds at end 1977 amounted to Kr.336m.

The concern's labour force, decreased during the year by 231 to 6,638.

Credit Suisse bid for Bank Neumuenster

BY JOHN WICKS

ZURICH, March 13.

CREDIT Suisse has made an offer to take over at least 80 per cent of the capital of the Bank Neumuenster, of Zurich.

The medium-sized regional bank, whose balance-sheet total was Sw.Frs.320.8m. at the end of last year, announced last week that its internal reserves and provisions were insufficient to cover estimated debt risks. Increased requirements for provisions and depreciations reduced the 1977 profit to Sw.Frs.0.22m. (€113,000) compared with Sw.Frs.1.45m. in 1976 and the dividend will be omitted.

The Credit Suisse bid, which will be withdrawn if at least 80 per cent of the Sw.Frs.12m. share capital has not been acquired by March 28, foresees the exchange of three Bank Neumuenster registered shares of Sw.Frs.500 nominal value each for one Credit Suisse bearer share of Sw.Frs.600 nominal value. Credit Suisse already owned 25 per cent of the smaller bank's capital.

The Bank Neumuenster Board has recommended shareholders to accept the Credit Suisse offer. It says the bank will probably continue operations as a separate entity. A group of Bank Neumuenster shareholders is opposing the bid in its present form.

however, and has called for the convening of an extraordinary general meeting.

Handelsbank N.W.

PROFITS of Handelsbank N.W., a Zurich bank whose majority shareholder is the National Westminster group, rose to Sw.Frs.0.5m. (€104,800) in 1977, compared with Sw.Frs.0.3m. last year. The Board recommends the payment of a 12 per cent dividend on the existing share capital of Sw.Frs.35m. and a half dividend on new share capital of a further Sw.Frs.10m. Consolidated net profit for the year, published by Handelsbank N.W. for the first time, rose from Sw.Frs.9.4m. to Sw.Frs.10.5m.

The surplus on interest went up to Sw.Frs.12.7m. last year, commission earnings increasing to Sw.Frs.14m. those of foreign exchange and precious metals trading to Sw.Frs.4.3m. and profits from money market to Sw.Frs.4m. Due to the reduction of the bank's own portfolio and to falls in interest rates, earnings from securities were down from Sw.Frs.4.6m. to Sw.Frs.4m. The bank's balance-sheet total

expanded by 15 per cent, to Sw.Frs.1,340m. or 17 per cent, to Sw.Frs.1,510m. on a consolidated basis. Handelsbank N.W. has branches in Geneva as well as the Zurich headquarters, and representative offices in Bahrain, Hong Kong, Nassau, and Vienna.

Subsidiaries are the Entromark, Credit and International Trust operators, Credit and Trust operators, of Nassau; and the forfeit financing and finance-paper trading company, HBZ Finanz AG, of Zurich.

Bank Europaeischer

THE Zurich-based joint subsidiary of a number of European bank co-operative, Bank Europaeischer Genossenschaftsbanken (BEG), recorded a sharp increase of 41 per cent, in its balance sheet total for 1977 to Sw.Frs.402.7m. against Sw.Frs.285.4m. Total loans outstanding rose in the balance sheet by 31 per cent, to Sw.Frs.223.5m., while profits rose noticeably from interest difference, securities business and foreign exchange. Most of the profit, total Sw.Frs.4.05m. (€2,070m.), is to be set aside as provisions, and Sw.Frs.400,000 will be transferred to published reserves.

Bankers Trust International

BY GODFREY GRIMA

VALETTA, March 13.

BANKERS Trust International, the international investment banking subsidiary of Bankers Trust Company, earned profits before tax of £1.2m. for 1977, compared with £1.39m. in 1976. The emphasis at BTI has been shifted to the syndication of Eurocurrency loans and project finance activities, participation as a manager and underwriter in the international capital markets, the sale and trading of securities.

Saut du Tarn move in Malta

BY GODFREY GRIMA

VALETTA, March 13.

SAUT du Tarn, a French company with a turnover of more than \$40m, has acquired a 50 per cent shareholding in John Baker (Malta), the steel file manufacturing company which was recently faced by closure.

The Parastatal Development Corporation, which sold the 50 per cent share, retaining a 40 per cent interest in the concern, which was being renamed Equipment Malta Ltd. A spokesman for the Malta Development Cor-

poration said that the company plans to start producing hand tools and valves for the oil industry.

Saut du Tarn operate nine plants in France, and is a producer of steel files.

MALTA'S Investment Finance Bank, which started operating in September, last year, made a pre-tax profit of £M37,000.

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Société Générale de Surveillance S.A. Industrial Division

STOCK EXCHANGE REPORT

Demand peters out and markets close little changed
Index 0.6 harder at 459.6 after 461.3—Scattered features

Account Dealing Dates

Option
First Declared Last Account
Dealings tions Dealings Day
Feb. 27 Mar. 9 Mar. 10 Mar. 21
Mar. 13 Mar. 30 Mar. 31 Apr. 11
Apr. 3 Apr. 13 Apr. 14 Apr. 25

* New time "dealings may take place from 9.30 a.m. to 1.00 p.m. on business days only.

Stock markets disappointed yesterday at the start of a new trading Account. Dealers' hopes for a resumption of recent buying were reflected in slightly higher equity prices at the opening. But no follow-through developed in the support which last week left leading shares with their best gains for four months.

No inspiration was forthcoming from British Funds which closed barely changed after the longer maturities had recovered earlier small falls. Short-dated stocks ended marginally easier, where changed. Investors here were awaiting the February trade returns, due to-day, and the latest money stock figures, due on Thursday.

The undertone in equities held up extremely well, as seen in the ratio of rises to falls in FT-quoted industrial shares, 5:1, was an improvement on the 4:1 ratio which ruled on Thursday and Friday of last week when the FT 30-share index put on over 12 points. Yesterday, the 30-share index only 0.6 up at 459.6 after having been a couple of points up at the three afternoon calculations.

Press recommendations and trading statements led to scattered firm features, which were highlighted by a jump of 31 to 113p in Johnson-Richards Tiles on the bid approach from Hepworth Ceramic. Securities of overseas-based companies stood out with good gains on renewed strength in the investment dollar premium. The recovery in retail sales, which February failed to help Stocks, which closed with a loss of 1.2 per cent, in contrast to numerous small gains elsewhere in the FT. Actuaries indices, the 30-share index gained 0.7 per cent to 202.12.

Official markings of 5.597 failed to match the 5.042 recorded on the first day of the previous account. However, they improved on last Friday's 5.401 and the week-age 4.177.

Funds mark time

Sterling's movements in foreign exchange markets found little reflection in British Funds, which were prepared to await to-day's announcement concerning the February trade returns. A eased 11 to 68p. News of rising February trade returns was costly as the Middle East left Richard of the market but medium and long-dated issues soon reverted to Friday's list levels and then after market time. Despite the probability of overseas buying and interest, the shorts softened a shade but were trending better after the official close on a penny to 106p following the

occasional demand. Corporation bonds were just as sparse, while Southern Rhodesian bonds made slow progress to end with gains 245p.

Reflecting events in the international currency situation, the investment dollar premium remained volatile. Sterling's initial performance prompted covering operations and renewed institutional support, the combination of which pushed the rate up to 98p per cent, but offerings on arbitrage account subsequently brought a reaction to 93 per cent, before a close of 95 1/2 per cent, up a net 3 1/2 points on the day. Yesterday's conversion factor was 0.7029 (0.7150).

NatWest bought

A reasonable trade was transacted in the four major clearers. Yield considerations were probably a factor in NatWest, which rose 6 more to 273p ex-dividend, while NatWest put on another 3p at 248p in further reflection of last Friday's results. Merchant Banks had prominent features in Grindlays, up 6 at 120p, and Kleinwort Benson, 2 better at 143p, awaiting to-day's preliminary statements. Hill Samuel Warrants were raised 25 to 423p. Among Overseas issues, the enhanced investment currency premium made an impression on National Bank of Australasia, 6 better at 186p, and Bank of New South Wales which improved 5 to 102p.

Although quieter than recently, insurers experienced a switch of emphasis following publication of a circular on the breaking sector. C. T. Rowing, 118p, Minter 108p, and C. E. Heath, 258p, all gained 5, while Sedgewick closed 15 higher at 383p ex-dividend. Commodities, too, retained their upward momentum on renewed strength in the investment dollar premium. The recovery in retail sales, which February failed to help Stocks, which closed with a loss of 1.2 per cent, in contrast to numerous small gains elsewhere in the FT. Actuaries indices, the 30-share index gained 0.7 per cent to 202.12.

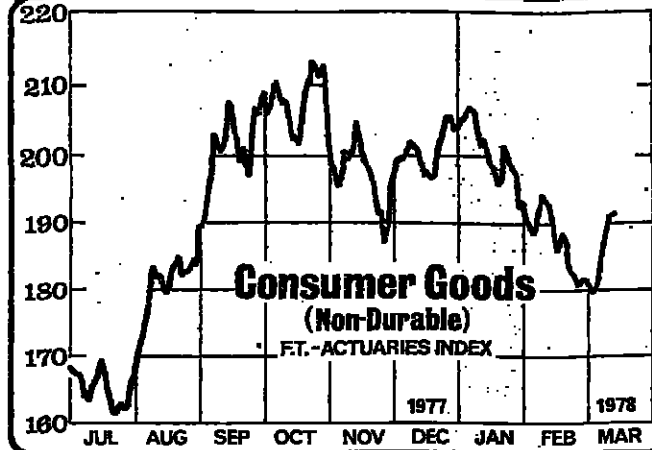
Buildings were highlighted by a jump of 31 to 113p in Johnson-Richards Tiles on the bid approach from Hepworth Ceramic. Securities of overseas-based companies stood out with good gains on renewed strength in the investment dollar premium. The recovery in retail sales, which February failed to help Stocks, which closed with a loss of 1.2 per cent, in contrast to numerous small gains elsewhere in the FT. Actuaries indices, the 30-share index gained 0.7 per cent to 202.12.

Interim figures. Further improvements of about 5 were seen in Redland, 137p, and Marchwell, 245p.

In quietly firm Chemicals, ICI edged forward 2 to 346p after 347p. Planks added 3 to 330p, while scattered buying pushed Stewart Plastics 3 higher to 118p.

Stores below best

Although finishing on a dull note, the Store leaders restricted their losses to a fall of 4 in Gussies A, at 285p. Among secondary issues, Greenfield Milllets closed 1 1/2 harder at 43p.



Following the expansion news, Status-Discum hardened 3 to 143p in reply to Press comment, while MFI Furniture were 3 1/2 higher at 63p ex the scrip issue. I. D. and S. Rivlin contrasted with a fall of 2 to 14p on the first-half loss.

Interest in the Electrical sector centred chiefly on secondary issues. Farnell found support and put on 3 to 208p, while buyers also favoured Electronic Rentals formed 3 to 111p and similar improvements were recorded in MK Electric, 130p, and Telephone Rentals, 120p. BSR responded to favourable week-end Press mention with a rise of 1 1/2 to 83p and H. Wigfall formed 5 further to 225p compared with the offer worth around 27p per share from Comet Radio vision.

to 79p, while others to record "A" 3 to 72p. BTR, up 5 more at 233p, continued to benefit from the recent results and proposed 10 per cent scrip issue, while favourable week-end Press comment left Northern Engineering Industries 1 1/2 to the good at 94p, seen in Gill and Duffus, 208p, and S. and W. Berford, 202p. Press improvement of 5 to 216p in Sotheby's and gains of a like amount were marked against G. W. Sparrow, 103p, and Bank Organisation, 243p. Johnson Group Cleaners put on 3 1/2 to 82p awaiting Thursday's annual results.

Hollo-Royce came to the fore, rising 7 1/2 to 78p in active trading on the better-than-expected preliminary figures. Other Motors and Distributors were selectively better following a reasonable trade. Automotive Products were supported at 65p up 1 1/2, while Lucas Industries, 237p, and Group Lotus, 40, both closed 3 better. T. Cowie moved up 4 1/2 to 41p in response to the chairman's optimistic statement at the annual meeting, while investment came to 121p, up 1 1/2 to 121p.

Thomson were again to the fore among North Sea oil-orientated Newpapers and gained 8 to 133p. Demand was also forthcoming for New International, up 4 at 240p, while Papers and kindred issues staged noteworthy movements in Jefferson Smurfit, 8 higher at 174p, and London and Provincial Paper, which started 11 to 201p, in a thin market. Reed International have a 48 per cent stake in the latter and this is apparently causing some speculation. Elsewhere, a thin market. Reed International have a 48 per cent stake in the latter and this is apparently causing some speculation. Elsewhere, a thin market.

ICL supported

Lack of follow-through support saw the miscellaneous industrial sector drift back from higher opening levels. Desautel were noted 3 dearer at 61p, after 61p, and Glaxo a similar amount higher at 530p, after 533p. Secondary issues, however, made another useful showing. Occasional support left ICL 8 to the good at 323p, while demand in a limited market prompted a rise of 1 1/2 to 207p in Sale Titles. Buyers continued to show interest in Brook Street Bureau, up 6 more at 64p. Leaders' drift back from higher opening levels. Desautel were noted 3 dearer at 61p, after 61p, and Glaxo a similar amount higher at 530p, after 533p. Secondary issues, however, made another useful showing. Occasional support left ICL 8 to the good at 323p, while demand in a limited market prompted a rise of 1 1/2 to 207p in Sale Titles. Buyers continued to show interest in Brook Street Bureau, up 6 more at 64p.

Ordinary rising 6 to 74p and the "A" 3 to 72p. BTR, up 5 more at 233p, continued to benefit from the recent results and proposed 10 per cent scrip issue, while favourable week-end Press comment left Northern Engineering Industries 1 1/2 to the good at 94p, seen in Gill and Duffus, 208p, and S. and W. Berford, 202p. Press improvement of 5 to 216p in Sotheby's and gains of a like amount were marked against G. W. Sparrow, 103p, and Bank Organisation, 243p. Johnson Group Cleaners put on 3 1/2 to 82p awaiting Thursday's annual results.

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Oils firm again

Oils enjoyed another lively trade, although not on Friday's scale. British Petroleum advanced afresh to 75p before reacting on currency influences to close only 4 higher on balance. Shell were also below the best at 512p, up 7, after 514p, while the higher dollar premium lifted Royal Dutch 1 1/2 to 544p, after 544p. Among the new 1977-78 peak of 51p following further demand, and Rush and Tomkins rose 4 to 97p. Other secondary issues to make headway included Hasselmer, 237p, and Property and Reversion, 312p, up 3 and 4 respectively. Leading issues traded quietly; Land Securities cheapened 2 to 215p and MBEPC closed unaltered at 123p after 124p.

Co. dealings were resumed in the Attock Oil at 82p, compared with the suspension price of 112p.

Overseas Traders returned to favour. Sime Darby, which report interim figures on Thursday, rose 7 to 116p, while similar gains were seen in Gill and Duffus, 208p, and S. and W. Berford, 202p. Press comment directed attention to United City Merchants, the Ordinary and the 10 per cent Loan putting on 5 and 6 respectively to the common price of 45p.

Investment Trusts were better throughout the list. Jersey External Preferred improved 3 to 130p and Camellia Investments gained 5 at 200p. Capital issues had SPLAT 2 1/2 harder at 56p and Fundinvest 3 firmer at 57p. London and Aberdeen Investment Trust Preferred were quoted 4 1/2 ex the capital distribution. Reflecting dollar premium influences, Raffles hardened 11 points to 233 and Roberto 1 1/2 to 253. In Financial Investment demand raised S. Pearson 4 to 177p, while Challenge Corporation were 5 up at 113p and Suez Finance 4 points higher at 235, both in reflection of overseas advice.

Shippings ignored a bearish week-end Press and closed little changed on balance.

Textiles presented a firm appearance, Lister rising 3 to 46p and Dawson International 4 to 103p.

Consolidated Plantations moved up 4 to 197p/78 peak of 112p in Rubbers where dollar premium influences influenced Highlanders, 48p, and Kuala Lumpur Kepong, 48p, both of which closed around 31 better.

Golds move up

The sharp rise in the investment currency premium following the latest U.S./German moves to a dollar dollar, moved South African Gold to reverse the trend of Thursday and Friday last week. The Gold Mines index at 161.5 recovered 3.7 of the previous two days' 10.8 loss. Business in Golds, however, was quiet and in dollar terms were fractionally easier on the day despite the late rally in the bullion price, which was finally \$125.5 higher at \$187.57 per ounce after being \$185.20 at the morning fixing.

Coining of heavyweights ranged to 1 1/2 in Western Holdings, 51p, while Randfontein added a half-point at 235p and Vaal Reef 3 at 212p.

FINANCIAL TIMES STOCK INDICES									
	Mar. 13	Mar. 10	Mar. 9	Mar. 8	Mar. 7	Mar. 6	Mar. 5	Mar. 4	Mar. 3
Government Secs.	75.65	75.65	75.65	75.65	75.65	75.65	75.65	75.65	75.65
Fixed Interest	77.82	77.82	77.82	77.82	77.82	77.82	77.82	77.82	77.82
Industrial Ordinary	459.6	459.6	459.6	459.6	459.6	459.6	459.6	459.6	459.6
Gold Mines	161.5	161.5	161.5	161.5	161.5	161.5	161.5	161.5	161.5
Unl. Div. Yield	5.09	5.09	5.09	5.09	5.09	5.09	5.09	5.09	5.09
Kenneth's 10% (1977)	17.32	17.32	17.32	17.32	17.32	17.32	17.32	17.32	17.32
FT 30 Share Index	459.6	459.6	459.6	459.6	459.6	459.6	459.6	459.6	459.6
Equity turnover £m.	100.05	100.05	100.05	100.05	100.05	100.05	100.05	100.05	100.05
Equity turnover %	16.97	16.97	16.97	16.97	16.97	16.97	16.97	16.97	16.97

10 a.m. 481.7 11 a.m. 481.7 Noon 481.7 1 p.m. 481.7 2 p.m. 481.7 3 p.m. 481.7

Based on 52 per cent corporation tax. 1977-78. 1978-79. 1979-80. 1980-81. 1981-82. 1982-83. 1983-84. 1984-85. 1985-86. 1986-87. 1987-88. 1988-89. 1989-90. 1990-91. 1991-92. 1992-93. 1993-94. 1994-95. 1995-96. 1996-97. 1997-98. 1998-99. 1999-00. 2000-01. 2001-02. 2002-03. 2003-04. 2004-05. 2005-06. 2006-07. 2007-08. 2008-09. 2009-10. 2010-11. 2011-12. 2012-13. 2013-14. 2014-15. 2015-16. 2016-17. 2017-18. 2018-19. 2019-20. 2020-21. 2021-22. 2022-23. 2023-24. 2024-25. 2025-26. 2026-27. 2027-28. 2028-29. 2029-30. 2030-31. 2031-32. 2032-33. 2033-34. 2034-35. 2035-36. 2036-37. 2037-38. 2038-39. 2039-40. 2040-41. 2041-42. 2042-43. 2043-44. 2044-45. 2045-46. 2046-47. 2047-48. 2048-49. 2049-50. 2050-51. 2051-52. 2052-53. 2053-54. 2054-55. 2055-56. 2056-57. 2057-58. 2058-59. 2059-60. 2060-61. 2061-62. 2062-63. 2063-64. 2064-65. 2065-66. 2066-67. 2067-68. 2068-69. 2069-70. 2070-71. 2071-72. 2072-73. 2073-74. 2074-75. 2075-76. 2076-77. 2077-78. 2078-79. 2079-80. 2080-81. 2081-82. 2082-83. 2083-84. 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2195-96. 2196-97. 2197-98. 2198-99. 2199-00. 2200-01. 2201-02. 2202-03. 2203-04. 2204-05. 2205-06. 2206-07. 2207-08. 2208-09. 2209-10. 2210-11. 2211-12. 2212-13. 2213-14. 2214-15. 2215-16. 2216-17. 2217-18. 2218-19. 2219-20. 2220-21. 2221-22. 2222-23. 2223-24. 2224-25. 2225-26. 2226-27. 2227-28. 2228-29. 2229-30. 2230-31. 2231-32. 2232-33. 2233-34. 2234-35. 2235-36. 2236-37. 2237-38. 2238-39. 2239-40. 2240-41. 2241-42. 2242-43. 2243-44. 2244-45. 2245-46. 2246-47. 2247-48. 2248-49. 2249-50. 2250-51. 2251-52. 2252-53. 2253-54. 2254-55. 2255-56. 2256-57. 2257-58. 2258-59. 2259-60. 2260-61. 2261-62. 2262-63. 2263-64. 2264-65. 2265-66. 2266-67. 2267-68. 2268-69. 2269-70. 2270-71. 2271-72. 2272-73. 2273-74. 2274-75. 2275-76. 2276-77. 2277-78. 2278-79. 2279-80. 2280-81. 2281-82. 2282-83. 2283-84. 2284-85. 2285-86. 2286-87. 2287-88. 2288-89. 2289-90. 2290-91. 2291-92. 2292-93. 2293-94. 2294-95. 2295-96. 2296-97. 2297-98. 2298-99. 2299-00. 2300-01. 2301-02. 2302-03. 2303-04. 2304-05. 2305-06. 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AMERICANS-Continued

BUILDING INDUSTRY-Cont.

DRAPERY AND STORES-Cont.

ENGINEERING-Continued

**BRITISH FUNDS

"Shorts" (Lives up to Five Years)

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
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Conversion factor 0.7020 (0.7150)

CANADIANS

Stock		+	-	Yld.	Vol.
100	100	100	100	100	100
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